



SAN ANTONIO
RIVER AUTHORITY

A POLITICAL SUBDIVISION OF THE STATE OF TEXAS

ANNUAL BUDGET DETAIL

FISCAL YEAR 2024-2025

VISION

INSPIRING ACTIONS FOR HEALTHY
CREEKS AND RIVERS.

MISSION

COMMITTED TO SAFE, CLEAN,
ENJOYABLE CREEKS AND RIVERS.

SAN ANTONIO RIVER AUTHORITY

ANNUAL BUDGET AND WORK PLAN

October 1, 2024 – September 30, 2025

Presented to the
Board of Directors

<u>Name</u>	<u>Title</u>	<u>County</u>
Jim Campbell	Chairman	Bexar County, District 4
Gaylon J. Oehlke	Vice-Chair	Karnes County
Jerry G. Gonzales	Secretary	Bexar County, District 1
Derek J. Gaudlitz	Treasurer	Wilson County
Lourdes Galvan	Executive Committee Member	Bexar County, District 2
James Fuller, M.D.	Executive Committee Member	Goliad County
Michael W. Lackey, P.E.		Bexar County, District 3
Liza Barratachea		Bexar County, At-Large
Patrice A. Melancon		Bexar County, At-Large
H.B. Ruckman, III		Karnes County
Dominic Carvajal		Wilson County
John Yochem, Jr.		Goliad County

Management Team

<u>Name</u>	<u>Title</u>
Derek Boese	General Manager
Rick Trefzer	Deputy General Manager
Steve Metzler	Director, Water Resources
Luis Garcia	Director, General Counsel
Sandy West	Director, Human Resources
Shawna Arroyo	Director, Information Technology
Kristen Hansen	Deputy Director, Parks & Recreation
Leamon Anderson	Deputy Director, Utilities Operations
Brian Mast, JD	Deputy Director, Government Affairs
Erin Cavazos	Manager, Engineering
Nicole Marshall	Manager, Public Affairs
Shaun Donovan	Manager, Environmental Sciences
Vacant	Manager, Finance
Amy Zola	Manager, Project Management Office
Naomi Oster	Manager, Facilities
Tommy Mitchell	Manager, Watershed & Park Operations

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S A N A N T O N I O

R I V E R A U T H O R I T Y

**SAN ANTONIO RIVER AUTHORITY
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ANNUAL BUDGET FISCAL YEAR 2024-25
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**SAN ANTONIO
RIVER AUTHORITY**

TO: Board of Directors

VIA: Derek Boese, General Manager

FROM: Rick Trefzer, Deputy General Manager 

SUBJECT: Fiscal Year 2024-25 Budget

The San Antonio River Authority's FY 2024-25 (FY25) Budget and Work Plan is presented for your consideration. The Budget is balanced and focused on supporting the mission, goals, and objectives of the San Antonio River Authority (River Authority). Projects and departmental operating activities included in the Work Plan provide services to the citizens and stakeholders throughout the district.

Annually, staff begins the budget development process with strategic planning sessions including stakeholders internal and external to the organization and directed by the Board of Directors (Board). This year's process involved the development of a new Strategic Plan for FY 2025-30. Strategic Plan Goals are broken down into three main goals and outlined below. The organization vision and mission statements remain unchanged:

Vision Statement

Inspiring Actions for Healthy Creeks and Rivers

Mission Statement

Committed to Safe, Clean, Enjoyable Creeks and Rivers

Strategic Plan Goals (Proposed)

GOAL 1: Acquire strategic assets that increase the ability to preserve and enhance creeks and rivers throughout the basin.

GOAL 2: Grow portfolio of engagement opportunities to ensure a diversity of accessible experiences.

GOAL 3: Leverage core services throughout the basin to further preserve and enhance creeks and rivers.

**EXECUTIVE
COMMITTEE**

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Jim Campbell

VICE-CHAIR

Gaylon J. Oehlke

SECRETARY

Jerry G. Gonzales

TREASURER

Derek J. Gaudlitz

MEMBERS AT-LARGE

Lourdes Galvan
James Fuller, M.D.

BOARD OF DIRECTORS

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James Fuller, M.D.
John Yochem

GENERAL MANAGER

Derek Boese, JD, PMP

The agency goals are outlined with additional detail within the Strategic Plan provided in the introduction section of the Annual Detailed Budget Book (Budget Book). Resources necessary to complete plan's objectives and the proposed level of service are detailed throughout the Budget Book. The following outlines key issues and priorities taken into consideration in assembling the FY25 Budget.

Key Issues

The FY25 Budget Development process consisted of reviewing current operations including staffing needs to support existing projects and those that are ramping up next year (e.g. Bexar County Creeks and Trails, Martinez wastewater system expansions, Facilities Design and Construction – Sheridan Administrative Building).

In Texas, every state agency, and many political subdivisions, like river authorities, are audited by the Sunset Advisory Commission. The San Antonio River Authority (River Authority) as a political subdivision underwent its first ever sunset review in 2022-23. The end product of an audit by the Sunset Advisory Commission is a state legislative bill that amends an agency's governing statute and a list of recommended management actions. As a follow up to last year's mention of the Sunset Review, FY25 will signify the first fiscal year beginning on the newly designated start date of October 1. The staff have worked to minimize the potential disruptions associated with having a 15-month FY24 and the challenges of transitioning our budgeting activities, to include modifications within our financial system.

Key Priorities

In addition to major initiatives that continue into FY25, the River Authority staff has held work sessions and delivered presentations, with internal and external stakeholders to inform the priorities of the next fiscal year. During the budget development process staff outlined the following as key topics:

- Facilities improvements – design is nearly complete of the Sheridan Administrative Building project. In next fiscal year, the project will move from pre-construction phase services to construction. Beyond the new facility, the staff will be assessing and completing improvements across several field offices in Bexar County as well as the lower basin in a continued effort to address space and maintenance needs.

- Bexar County Creeks and Trails Program – in FY 25, several existing task orders will continue the design phases. There are a total of nine (9) task orders heading into FY25. Of note, the San Antonio Zoo Well installation is anticipated to complete construction in the early part of 2025. In addition, River Authority staff will begin public outreach and Rights-of-Way acquisition activities to support the advancement of the program and this tri-party agreement between the River Authority, Bexar County, and City of San Antonio.
- Westside Creeks Ecosystem Restoration – project design continues in FY25. The River Authority will act as the non-federal sponsor on behalf of Bexar County. As part of the agreement, the River Authority will support Bexar County's contribution of 35% local funding to USACE, and provide work-in-kind services, including hydrologic and hydraulic modeling, survey, and public meeting support and coordination.
- Park Development – work continues that is informed by the master planning of three properties completed in FY23. Trueheart Park and Hendrick Arnold Park are now open to the public with minimal improvements. With the new parks added to the portfolio, San Pedro Creek phase completions, and the future potential operations and maintenance responsibilities for Westside Creeks projects, staff will be performing analysis of the impact to park operations and maintenance costs, to include personnel.
- Strategic Plan – as referenced, a priority for the River Authority in FY25 will be to begin work on the new developed Strategic Plan. This will include gathering baseline data for the adopted goals for FY25-30 and build upon the sub-goals and opportunities identified through the planning process. This effort will inform future year Work Plans.

Budget Summary

Of the \$373.8 total available funds, \$53.7 million are General Fund revenues with 92 percent generated from property tax. Other major revenue sources include utility Charges for Services of \$29 million generated by the wastewater treatment services provided by the River Authority and grant funding of \$5.9 million. Another significant source of funding is Intergovernmental Revenue which totals \$100.9 million, primarily generated through Capital Improvements managed by the River Authority. This group of Funds represents investments in the completion of capital improvement projects, such as the collaboration with Bexar County and the City of San Antonio for the

construction of the Bexar County Creeks & Trails Program and the Westside Creeks Ecosystem Restoration Project.

The FY25 budget includes the authorization of 52 projects across all funds, with 15 projects in the San Antonio River Authority Projects Fund totaling \$10.4 million in new funding for FY25. Highlights within the San Antonio River Authority Projects Fund include: D2MR Upgrade (new project), Freshwater Mussel Reintroduction, Facilities Design & Construction, Cibolo Water Quality Modeling, and Watershed Master Plan Update – Atlas 14. The Utilities Capital Improvement Projects totaled \$29.7 million in new funding. Details are provided in the following sections of the FY 2024-25 budget book: Budget Overview and Projects.

Conclusion

The River Authority continues our commitment to Safe, Clean, and Enjoyable creeks and rivers. Through our comprehensive and deliberate budget process and collaboration with the Board, we believe this annual budget positions the River Authority well to advance the vision and mission of our agency. In all that the River Authority does, we strive to provide valued public service, to be accountable to our constituents, and to be good fiscal stewards of the public resources with which we are entrusted.



SAN ANTONIO
RIVER AUTHORITY

STRATEGIC PLAN SUMMARY FY25-FY30

GOAL 1:

Acquire strategic assets that increase the ability to preserve and enhance creeks and rivers throughout the basin.

Goal Statement: The River Authority upholds a commitment to providing safe, clean, and enjoyable creeks and rivers, and should position itself to meet the growing demand for recreation and water solutions throughout the San Antonio River basin while preserving and protecting natural resources.

Success Statement: The River Authority will accomplish this goal by gaining additional key assets that will encourage public use and engagement, enhance water quality, preserve aquatic and riparian habitat, support of stream stability, and reduce flood risk.

Goal 1.1: Identify strategic assets along waterways for management purposes, and for property acquisition.

Goal 1.2: Acquire strategic assets for conservation and restoration.

GOAL 2:

Grow portfolio of engagement opportunities to ensure a diversity of accessible experiences.

Goal Statement: The River Authority is a regional leader committed to providing high quality experiences that support safe, clean, and enjoyable creeks and rivers. Expanding the portfolio of engagement opportunities allows for further development of a wide range of experiences to meet the diverse needs of the community served.

Success Statement: Success of this goal involves an increasing number of people participating in our services online and in-person, in addition to activities offered in more locations:

- Social media
- Our parks
- Events
- Walking and biking on our trails
- Paddling and swimming at more locations within the basin

Goal 2.1: Identify and open swimmable locations.

Goal 2.2: Implement new access points that enable interactions with creeks and rivers.

Goal 2.3: Develop current park resources by implementing Park Master Plans.

Goal 2.4: Broaden portfolio of programming experiences.

GOAL 3:

Leverage core services throughout the basin to further preserve and enhance creeks and rivers.

Goal Statement: The River Authority is the subject matter expert in water quality, park management, and flood services. To further the organization's mission, this expertise can be leveraged within the basin to create synergies and expand services that will preserve and enhance creeks and rivers.

Success Statement: Success for this goal involves the development of new partnerships and expansion of existing partnerships that align with core competencies, actions that result in improved effluent quality, increased flood management responsibilities, and increased parks operation and maintenance activities.

Goal 3.1: Expand flood support services within jurisdictional boundaries (Bexar, Wilson, Karnes, and Goliad).

Goal 3.2: Improve and influence effluent quality and treatment systems basin-wide.

Goal 3.3: Expand responsibility for parks throughout jurisdictional boundaries.

Goal 3.4 Consolidate regional efforts to create a unified trash and floatable program.

EXECUTIVE COMMITTEE

Chairman

Jim Campbell

Vice-Chair

Gaylon J. Oehlke

Secretary

Jerry G. Gonzales

Treasurer

Derek J. Gaudlitz

Members

At-Large

Lourdes Galvan
James Fuller, M.D.

BOARD OF DIRECTORS

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John Yochem, Jr.

General Manager

Derek Boese, JD, PMP



SAN ANTONIO
RIVER AUTHORITY

STRATEGIC PLAN SUMMARY FY25-FY30

KEY ENABLING ACTIVITY 1: TALENT DEVELOPMENT AND EMPOWERMENT

Activity Statement: Position the River Authority as a preferred employer that attracts, retains, and encourages top talent while promoting a culture of innovation, collaboration, and employee well-being through the meaningful work of the organization. Creating a talented workforce is essential for organizational success. Talented employees drive innovation, boost productivity, and provide a competitive edge, helping the organization adapt to market changes and technological advancements to ensure long-term sustainability and success.

Success Statement: The River Authority is a preferred employer that fosters a culture that boosts the attraction and retention of top talent. Increased quality job applications, high employee retention, and employee satisfaction in innovation, collaboration, and well-being mark success. Further indicators include active participation in professional development programs, more internal promotions, and achievement of industry benchmarks for top employers.

Creating a talented workforce is essential for organizational success. Success is marked by:

- Increased quality job applications
- High employee retention
- Higher satisfaction in innovation, collaboration, and well-being
- Active participation in professional development programs
- Achievement of industry benchmarks for top employers

KEY ENABLING ACTIVITY 2: STAKEHOLDER ENGAGEMENT & COLLABORATION

Activity Statement: The River Authority values strong relationships with our stakeholders and aims to enhance engagement and collaboration while increasing appreciation and awareness of natural resources within the river basin. To accomplish this the River Authority will engage and collaborate through multiple platforms, including consistently implementing the “Our River Way” communication campaign.

Success Statement: Success will be measured by the establishment of strong, lasting relationships with stakeholders, evidenced by increased knowledge of and appreciation for the River Authority, our projects, and initiatives. Specific measures of success include:

- Increased participation, engagement and community involvement through public interactions and media channels
- Heightened awareness and appreciation of natural resources among stakeholders
- Increased advocacy and support for the River Authority’s vision and mission

KEY ENABLING ACTIVITY 3: INNOVATION AND ADAPTABILITY

Activity Statement: Promote a culture of innovation and technology. Develop and promote tools and data resources that strengthen and support the actions of the River Authority. By integrating innovation as a core strategy for achieving clean, safe, and enjoyable river management, the San Antonio River Authority can continually evolve, addressing challenges effectively and enhancing the overall quality of the river ecosystem for all stakeholders.

Success Statement: Enhanced operational efficiency and a culture of innovation leads to success by the following factors:

- Increased use of data-driven approaches in planning, monitoring, and evaluation of river management
- Being a regional leader in flood management
- Being a leader in water quality for protection and ecological health of the river

VISION

Inspiring Actions for
Healthy Creeks and
Rivers

MISSION

Committed to Safe,
Clean, Enjoyable
Creeks and Rivers.

We uphold our
mission through:

SAFE



Preparing for,
responding to, and
mitigating flood risks.

CLEAN



Protecting water
quality, habitats, and
biodiversity.

ENJOYABLE



Providing spaces and
programs that connect
people to natural
resources.

**Bexar County
At Large**
Liza "Lisa" Barratachea



**Bexar County
At Large**
Patrice Melancon



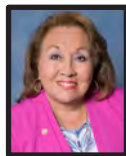
**Bexar County
District 3**
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**Bexar County
District 4**
Jim Campbell



Wilson County
Derek J Gaudlitz



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James Fuller, M.D.

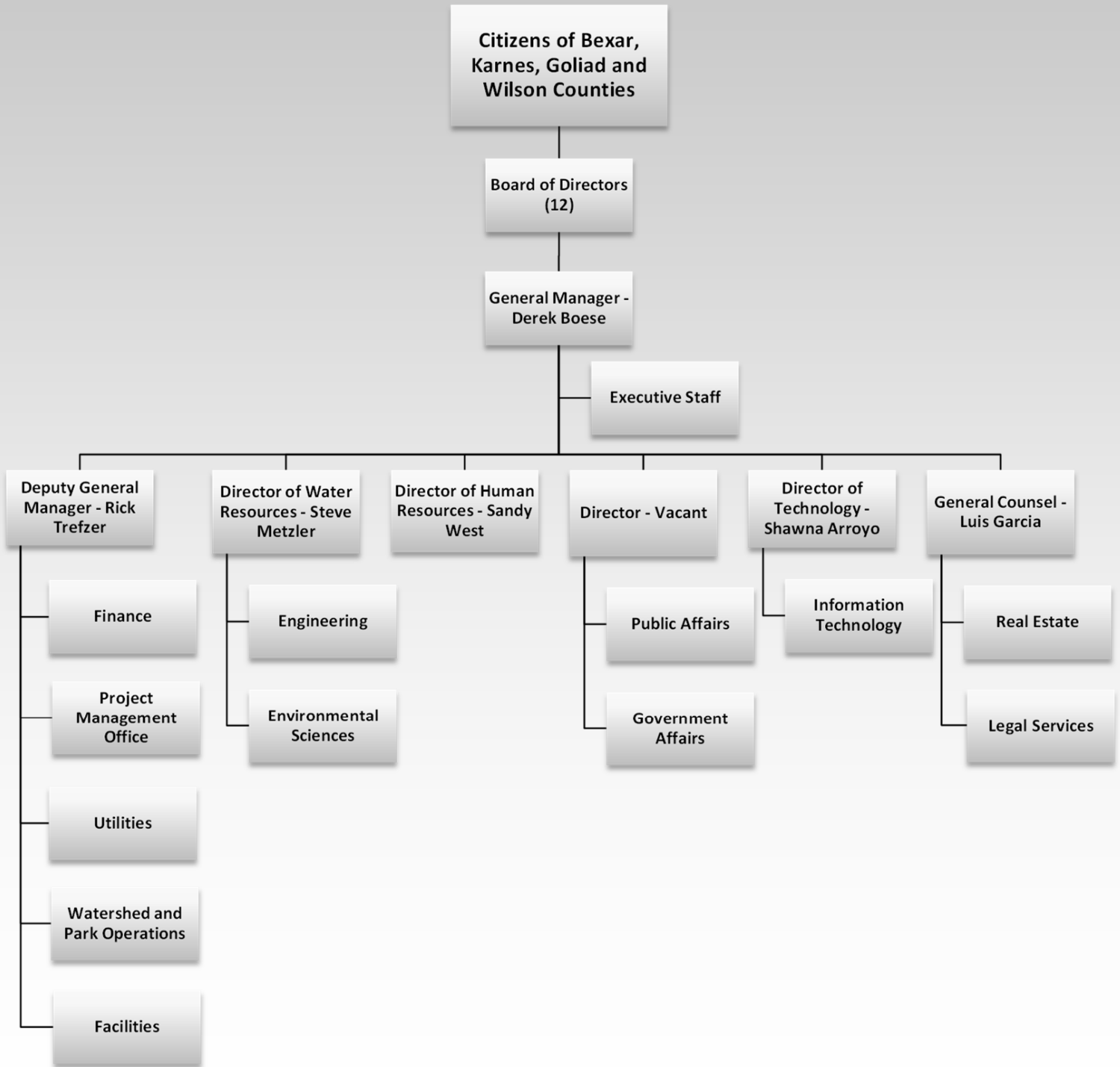


Karnes County
Gaylon J. Oehlke



Goliad County
John Yochem





Budget Overview

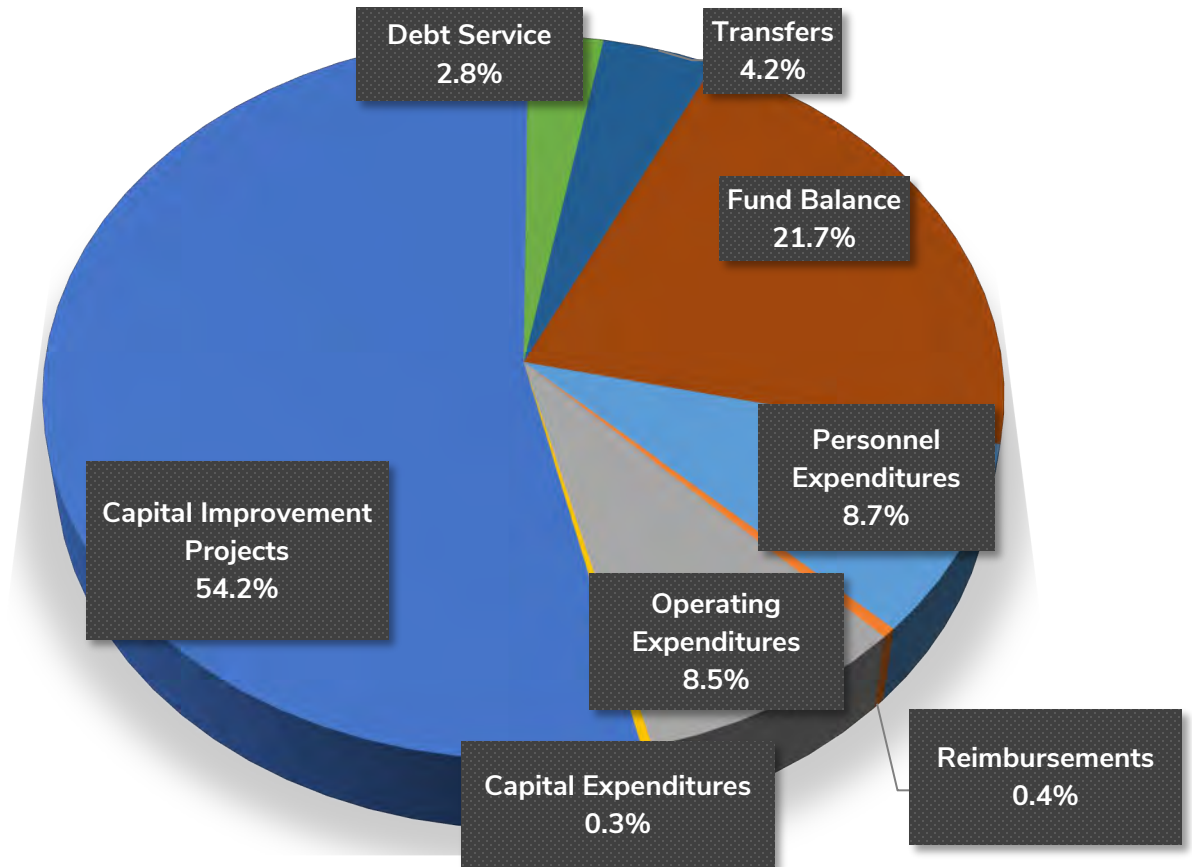


Photo by Eric Ray Dziuk
2023 River Clicks Photo Contest
Judge's Choice - Karnes County Category Winner

Fiscal Year 2024-25 Adopted Budget Summary

The FY 2024-25 adopted appropriations total is \$373,878,201 which include reserves of \$81,140,919. Expenditures across all funds total \$292,737,282 which is 8.3 percent less than the FY 2023-24 Amended Budget.

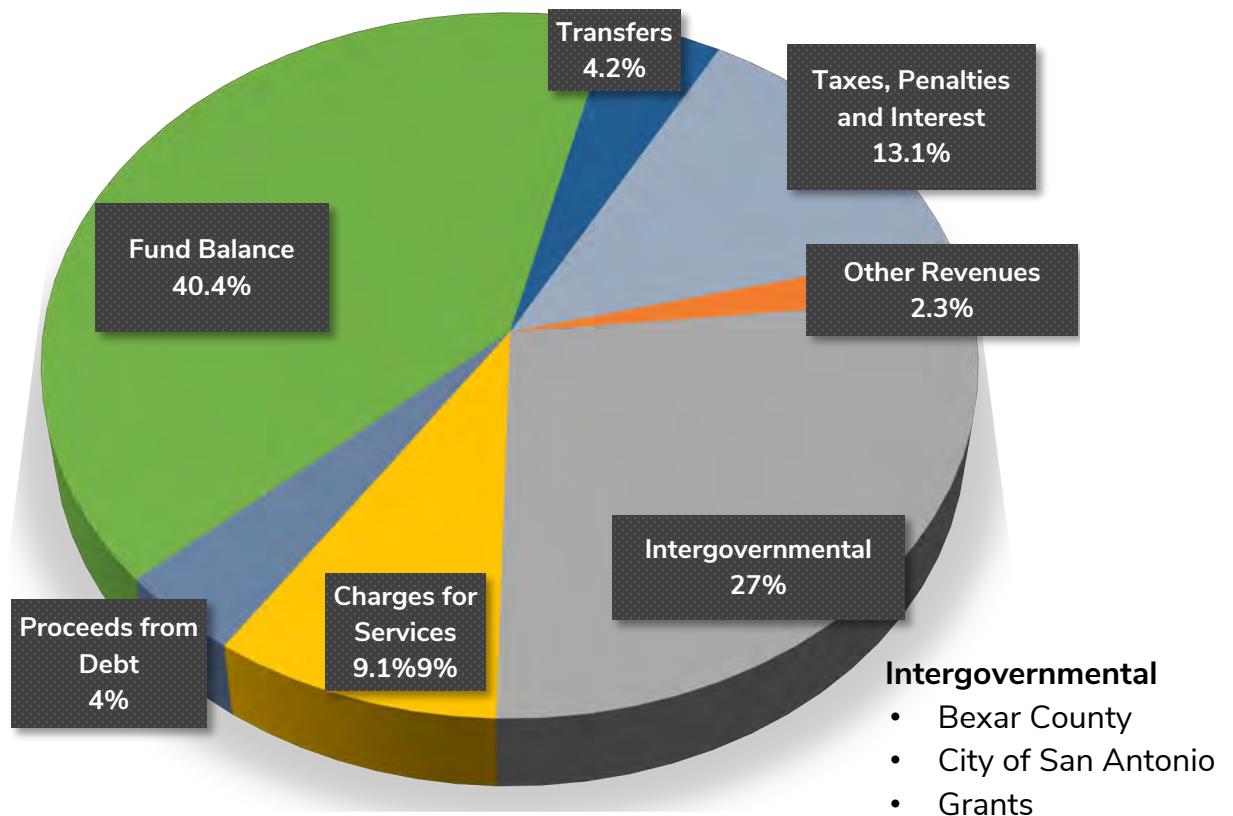
Total Adopted Appropriations: \$373,878,201



Personnel Expenditures	\$ 32,342,341
Reimbursements	(1,640,000)
Operating Expenditures	31,920,679
Capital Expenditures	1,196,190
Capital Improvement Projects	202,796,830
Debt Service	10,391,340
Transfers	15,729,902
Fund Balance	81,140,919
Total Appropriations	\$ 373,878,201

Adopted revenues for FY 2024-25 are \$373,878,201 when all funds are included. Of this amount, \$53,731,223 are total General Fund revenues with \$48,799,934 or 91 percent from property tax collected by the River Authority. A significant portion of the total available revenue is attributed to debt financing or external funding that support major capital improvement projects authorized through the budget adoption.

Total Adopted Available Funds: \$373,878,201



Taxes, Penalties and Interest	\$ 48,799,934
Other Revenues	8,659,787
Intergovernmental	100,964,434
Charges for Services	34,014,302
Proceeds from Debt	14,834,500
Fund Balance	150,875,343
Transfers	15,729,901
Total Available Funds	\$ 373,878,201

FY 2024-25 Adopted Budget Appropriations

All Funds\$373,878,201

General Fund\$70,228,434

Utility Funds

San Antonio River Authority Wastewater Systems Fund\$100,865,165

Salitrillo Wastewater System Fund.....\$29,196,787

Randolph Air Force Base Fund..... \$6,067,404

Utility O&M Fund.....\$970,898

Special Revenue Funds

San Antonio Capital Improvements Project Land Sales (SACIP)\$349,615

San Antonio River Authority Public Facilities Corporation\$20,951,047

Park Resources Development.....\$631,023

Edwards Water Acquisition (RWRDOG)\$377,869

Regional Water Alliance \$39,693

Grants Fund \$5,985,691

Other Funds

Debt Service \$1,453,840

Insurance Fund \$9,978,362

Capital Project Funds

San Antonio River Authority Projects.....\$35,174,054

City of San Antonio Capital Improvements Projects.....\$25,176,402

Bexar County Westside Creeks Restoration Projects..... \$7,196,743

Bexar County Capital Projects\$57,277,941

City of San Antonio Westside Creeks Restoration Projects.....\$812,450

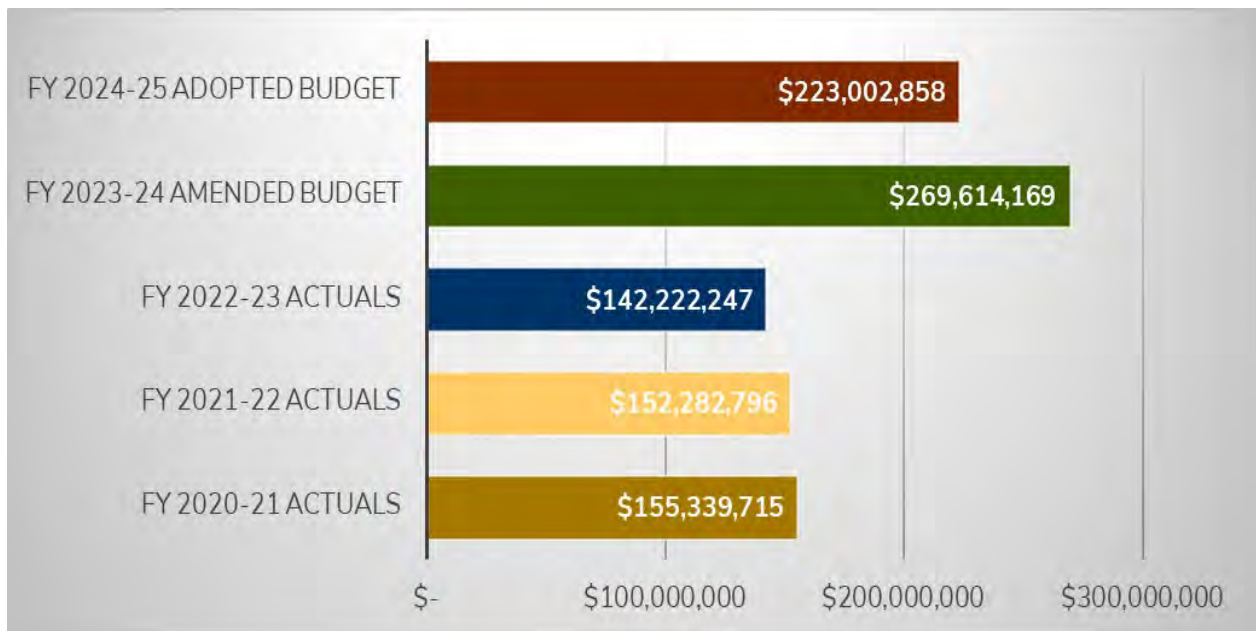
Other Capital Funds \$1,144,783

Revenues

Revenues are a key component of the budget process so staff spends considerable time evaluating current revenues, trends from prior fiscal years and factors in changes that will impact revenues in the budget year to determine the budgeted revenue levels. Below is analysis of major fluctuations year over year and other key information related to revenues by fund and major category. Additional detail for the various categories of revenue by type and/or fund that contributed to the final budgeted revenues is available throughout the rest of the annual budget.

Total revenues are budgeted to decrease slightly in comparison to the FY 2023-24 Amended Budget mainly due to substantial progress on some large projects. The River Authority has three main sources of revenue – property taxes, intergovernmental revenue, and charges for services. These categories compose between 75% and 94% of all revenue over the five years presented in the graph below. Since projects are managed by project life rather than fiscal year the River Authority recognizes the full remaining budget on the General Ledger as of June 30th in the FY 2024-25 Beginning Balance. This results in a much larger budget as compared to the actuals as some of the larger projects, like Bexar County Creeks and Trails, have an ending date that extends out multiple years. The recognition date changed from March 31st to June 30th due a new Fiscal Year which will be October 1st to September 30th starting with FY 2024-25. The FY 2023-24 Amended Budget below represents 15 months while the other rows represent 12 months.

Historical Total Revenue Trend



Taxes, Penalties, and Interest: In the past, the River Authority was required to adopt the annual budget prior to receiving the certified property values from the appraisal districts on or before July 25th each year. This process changed with FY 2024-25 since the new Fiscal Year start date, October 1st, will be after the certified property values. The River Authority takes

a conservative approach to projecting property tax revenue in instances where dramatic swings in values occur. All taxes, penalties and interest are accounted for in the **General Fund**.



Intergovernmental Revenue: The most significant revenue category, Intergovernmental Revenue, comes primarily from third party agreements that assist in funding the River Authority's delivery of project management or other services throughout the year. Intergovernmental Revenue consists of monies obtained from other governments and can include grants, shared flood control taxes, loans, and advances. The amount of revenue from these sources is driven by individual contracts and grant awards. Therefore, during the budget development process, a review of all existing agreements and/or commitments is completed to determine the appropriate revenues to reflect in the adopted budget. Project budgets are shown (expenditures and revenues) at the full cost of the entire project within the Projects section of this annual detail budgets book; however, the annual budget adopts the remaining available funds as the revenue and expenditure amount for the fiscal year.

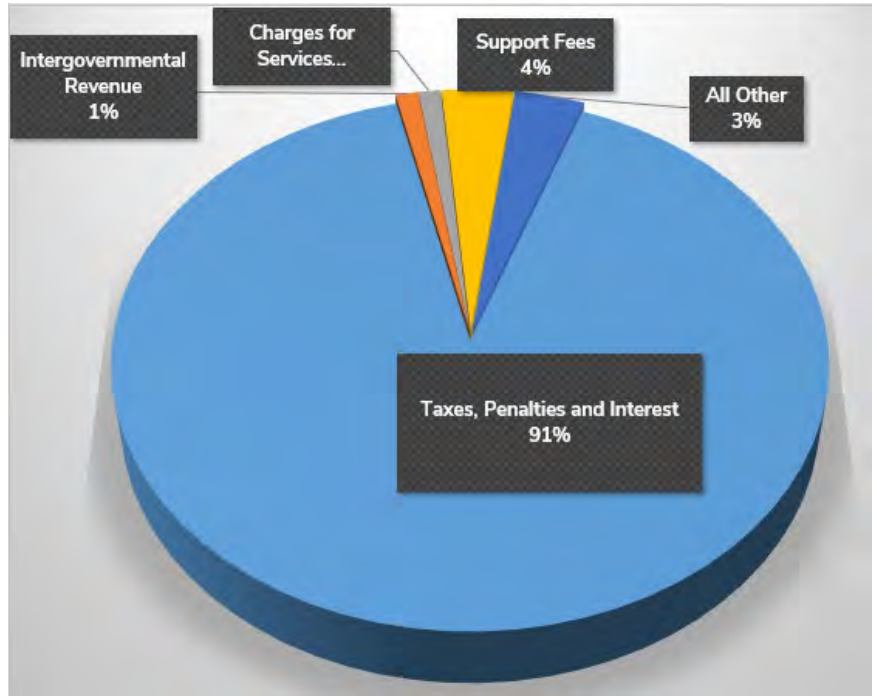
Of the 19 active funds represented in the FY 2024-25 Adopted Budget, 12 funds designate a budget for Intergovernmental Revenues. Across all funds, Intergovernmental Revenue is budgeted at \$100,964,434 a twenty-seven (27) percent decrease from the FY 2023-24 Amended Budget because of capital improvement project completions. Over 90% (\$90,465,947) of the total Intergovernmental Revenues are commitments from Bexar County and the City of San Antonio in support of the Westside Creeks projects, primarily the San Pedro Creek Culture Park Project and the Bexar Creeks and Trails Program.



Charges for Services: The River Authority generates revenues categorized as Charges for Services made up from wastewater services sewer fees, laboratory services fees, and other user fees. Of the six funds showing revenues generated from Charge for Services, the SARA and Salitrillo Wastewater Funds, Insurance Fund and the General Fund are the most notable. This category increases by about \$1.5 million dollars as compared to the FY 2023-24 Amended Budget. The total across all funds is \$34,014,302 for FY 2024-25.

General Fund Revenues

The FY 2024-25 Adopted Budget for the General Fund includes total revenues of \$53,731,223. This represents a 3 percent increase in comparison to the FY 2023-24 Amended Budget of \$54,589,438. Of the total revenue, \$48,799,934 or 92 percent comes from property taxes, \$1,896,092 or 4 percent from support fees paid by the utility enterprise funds for services provided by General Fund staff (Human Resources, Finance, Facilities, Information Technology, Brand & Public Communications, Executive Office, etc.), and \$590,100 or 1 percent from charges for services such as laboratory fees.



Taxes, Penalties, and Interest: Property tax revenue is the primary source of revenue to support general operations for the agency. This revenue supports the thirteen departments and various activities that are identified through the annual budget process. The FY 2024-25 Adopted Budget is based on a tax rate of 1.787 cents per \$100 valuation.

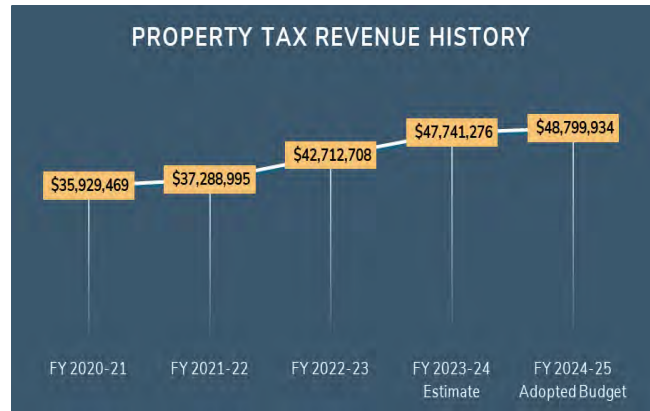
The River Authority's tax is limited to two cents per \$100 of assessed property valuation. The FY 2024-25 Adopted Budget is based on a tax rate of 1.787 cents per \$100 valuation.



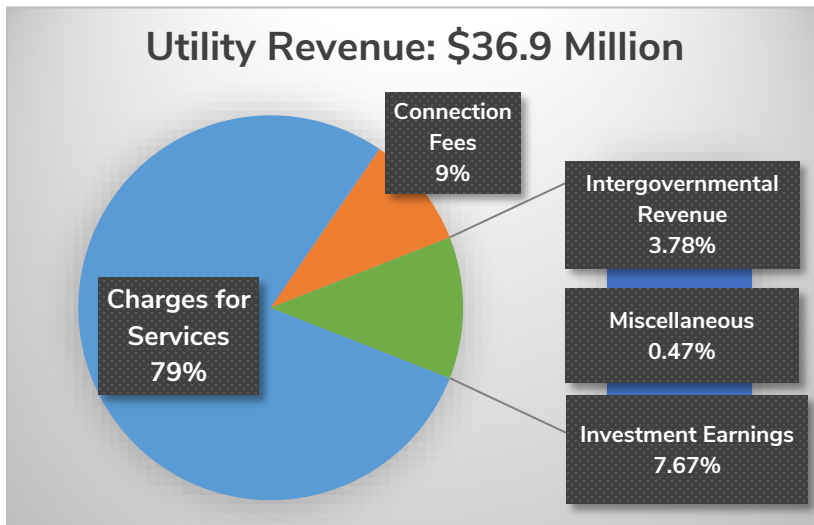
Total property valuations are the basis for revenue projections for the River Authority. For FY 2024-25, the certified valuations across the four-county district reached \$284 billion. Property value changes vary by county: Bexar County values, the most impactful as it relates to tax revenue generation, have been certified by the Bexar Appraisal District to increase by 4.56 percent. The Adopted Budget includes increased values of 4.56 percent for Bexar

County, 10.01 percent for Wilson County, (1.24) percent for Karnes County, and 10.70 percent for Goliad County.

Property valuations have increased each year from FY 2019-20 through FY 2024-25. Over this same period, the River Authority has seen an increase in property tax revenue from the increased property valuations despite a rate decrease in FY 2022-23 from 1.858 to 1.836 cents per \$100 valuation. The adopted rate for FY 2024-25 will be 1.787 per \$100 valuation however tax revenue will continue to increase.



Utility Operating Funds Revenues



The FY 2024-25 Adopted Budget for the Utility Funds, which include the Utility O&M Fund, Randolph Air Force Base Fund, Salitrillo Wastewater System Fund, and the SARA Wastewater Systems Fund, includes total projected revenues of \$36,969,890. This represents a 59% decrease in comparison to the FY 2023-24 Amended Budget. Of the total revenue, \$29,062,717, or 79%, comes from charges for services – sewer fees.

Randolph Air Force Base Operating Fund: The River Authority is paid a monthly fee composed of Operations and Maintenance (O&M) and Renewal and Replacement (R&R) components established in the utility service contract awarded as a result of privatization efforts of the federal government. The O&M portion of the monthly charge accounts for all revenues into this fund. Annual revenues are set by the contract with the federal government.

- **Intergovernmental Revenues** from RAFB to operate and rehabilitate the wastewater system for FY2024-25 are projected to be \$654,747. Changes in revenues for this fund result from adjustments to the renewal and replacement projects and adjustments based on the economic price adjustment (EPA) process outlined by the Defense Logistics Agency (DLA).

Salitrillo Operating Fund: In FY 2024-25, total revenues are budgeted at \$10,637,322 for all wholesale wastewater, retail wastewater, and reuse water services generated by the Salitrillo Wastewater System.

- **Charges for Services – Sewer Fees** decrease by 16.3% in comparison to the FY 2023-24 year-end estimate of \$11,092,677. The decrease in Charges for Services is generated due to an additional three months of revenues as a result of the extended fiscal year 2024. Rate adjustments were instituted as part of continued effort to support the multi-year plan to provide funding that supports operations and maintenance, the ten-year capital improvement plan, and debt service to support the Salitrillo WWTP Expansion and Improvements Project.
- **Intergovernmental Revenues** are \$277,402 for FY 2024-25. This revenue comes from agreements between the River Authority and Alamo Colleges District and the City of Universal City for reuse water services.

SARA Wastewater Systems Operating Fund: For FY 2024-25, revenues for the SARA Wastewater System, to include revenue generated from the various operating agreements, is budgeted at \$25,202,797.

- **Charges for Services – Sewer Fees** decrease by 13% to \$19,777,797 in FY 2024-25. The overall decrease in sewer is generated due to the extension of the current fiscal year. Rate adjustments were instituted as part of a continued effort to support the multi-year plan to provide funding that supports operations and maintenance, the ten-year capital improvement plan, as well as debt service obligations on the Martinez IV Wastewater Treatment Plant.

Utility Operations and Maintenance Fund: For FY 2024-25, revenues for the Utility O&M fund are projected to decrease to \$473,399 due to the adjustment in agreement between the River Authority and the City of La Vernia.

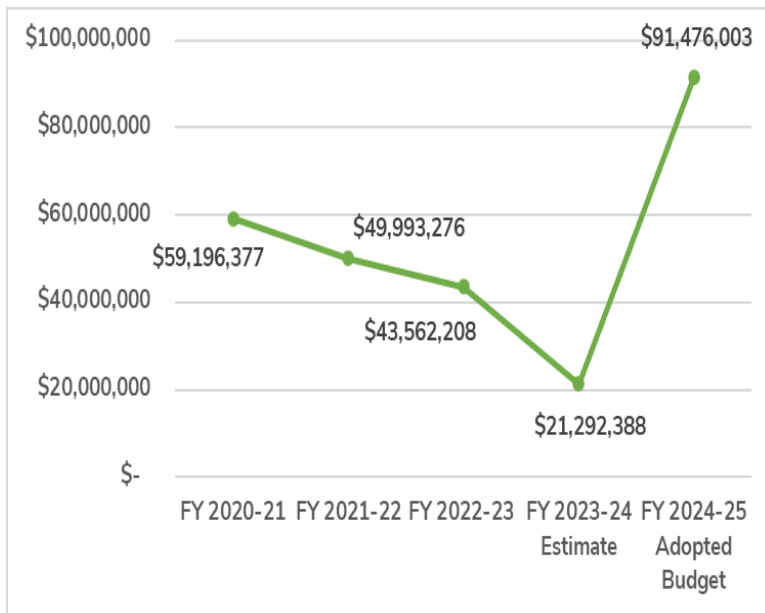
- **Intergovernmental Revenues** are adjusted annually as the River Authority evaluates its contracts to provide water and wastewater services in Bexar and Wilson counties. Adjustments are based the prior years' actuals.

Special Revenue and Other Funds Revenues

Intergovernmental Revenues are estimated to be \$7,500,757 for FY 2024-25 in the Special Revenue and Other Funds section of the budget. The most significant source of intergovernmental revenues in this group is the Grants fund , which comprises 80% or \$5,974,934 of this revenue budget. The majority of the intergovernmental revenues in the Grants Fund are attributed to the Cooperating Technical Partners program funded by FEMA and Clean Rivers Program from TCEQ.

Charges for Services are estimated to be \$4,361,485 for FY 2024-25 in the Special Revenue and Other Funds section of the budget. The most significant fund, which comprises 97% of the Adopted Budget, is the Insurance Fund at \$4,230,062. The River Authority pays a “per employee” premium into the Insurance Fund and employees also pay insurance premiums for themselves and their dependents.

Capital Project Funds Revenues History Graph



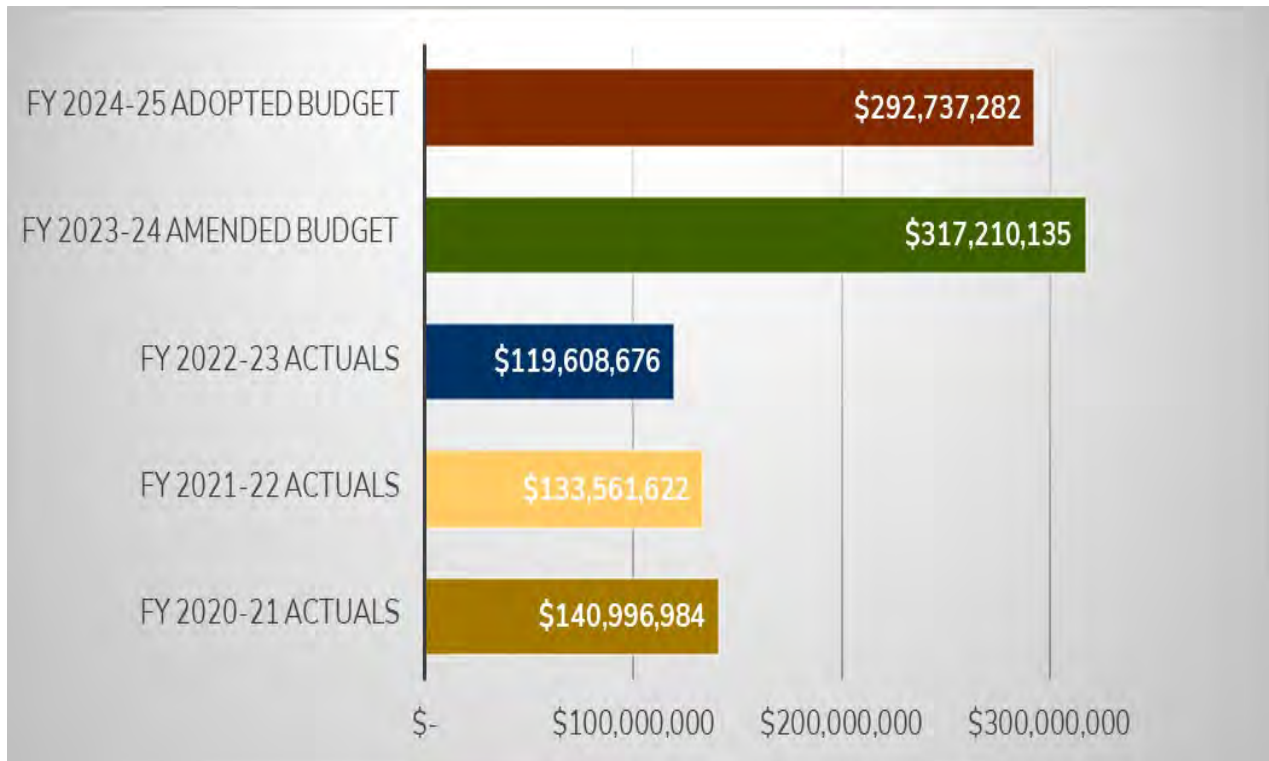
Intergovernmental Revenue in the Capital Project Funds comes from various external funding agreements that help contribute to projects and other initiatives included in the River Authority’s Adopted Budget. Two of the larger entities the River Authority works with are Bexar County and the City of San Antonio. Four funds maintain and account for Bexar County and City of San Antonio revenues. For FY 2024-25, revenues budgeted for Bexar County and City of San Antonio capital improvement funds total \$90,465,947 with Other

Capital Project fund adding \$1M. The FY 2024-25 Adopted Budget of \$91.4 million represents total remaining funding for all expenditures, including capital improvement projects that extend to future fiscal years.

Expenditures

Total expenditures are budgeted to decrease by \$48 million, or 15%, in comparison to the FY 2023-24 Amended Budget expenditures. The River Authority has three main sources of expenditures – Capital Improvement Projects, Personnel Expenditures, and Operating Expenditures. These categories compose 90% of all expenditures of the FY 2024-25 Adopted Budget. In the graph below you can see total expenditures since FY 2020-21. Since projects are managed by project life rather than fiscal year the River Authority recognizes the full remaining budget on the General Ledger as of June 30th in the FY 2024-25 Beginning Balance. This results in a much larger budget as compared to the actuals as some of the larger projects that have an end date that extends multiple years. The recognition date changed from March 31st to June 30th due a new Fiscal Year which will be October 1st to September 30th starting with FY 2024-25. The FY 2023-24 Amended Budget below represents 15 months while the other rows represent 12 months. The decrease in expenditure budget is primarily due to the completion of 3 phases of San Pedro Creek Project in FY 2022-23 and final completion expected the first half of FY 2024-25 along with the change in Fiscal Year dates.

Historical Total Expenditure Trend



Note: The FY 2023-24 Adopted Budget of \$317.2 million represents total remaining funding for all expenditures, including capital improvement projects that extend to future fiscal years.



Capital Improvements Projects: For FY 2024-25, total Capital Improvement Projects expenditures are budgeted at \$202,796,830 which accounts for 69% of the total expenditure budget. Most of these expenditures are for projects funded by Bexar County and the City of San Antonio in support of the San Pedro Creek Culture Park Project and Bexar Creeks and Trails Program. Another large component is the Facilities Design & Construction project for a new building located at 201 W. Sheridan.

There is a wide variety of projects authorized in the FY 2024-25 budget. Some are for the benefit of advancing the agency mission, while others are executed on behalf of others. Projects that result in a River Authority owned capital asset may have multiple sources of funding, to include external parties. Examples include River Authority owned facilities in both the General Fund and Utility Funds and new facilities funded by third parties, such as San Pedro Creek Culture Park. These projects are considered significant non-recurring capital expenditures and are identified in the table below. The following projects comprise the majority of the expenditure budget. More information can be found in the Project section of the book.

Project Name
Facilities Design & Construction
Martinez II/Upper Martinez Interconnect Line
Martinez IV Collection System CIP – Project 29
Martinez IV WWTP Expansion
Lower Plant Clarifier & Electrical Improvements
Nature Based Parks Master Planning & Design
Martinez II Expansion Design & Construction
Parks Design and Construction
Roadway Collection System Projects
Salitrillo WWTP Expansion & Improvements
Bexar County Creeks & Trails Projects (BCCT)
Westside Creek Ecosystem Restoration Program

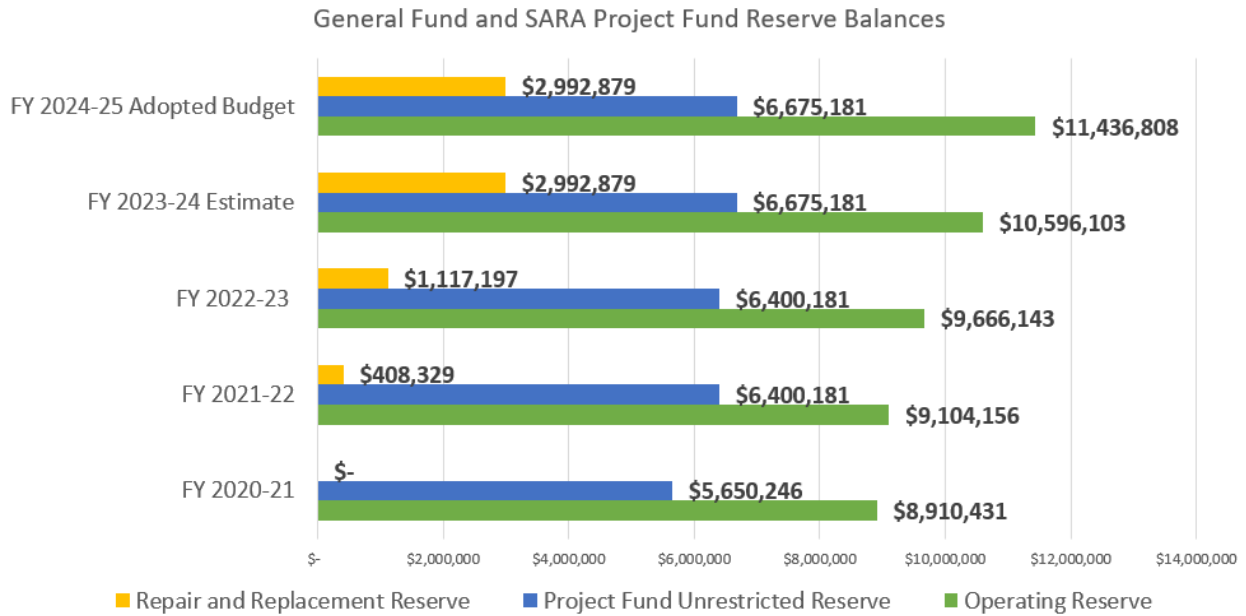


Personnel Expenditures: This includes all personnel related costs within the General Fund and Utility Operating Funds. Personnel expenditures total \$32,342,341, or 12%, of the FY 2024-25 Adopted Budget. Increases in base personnel expenditures are mostly attributed to the merit pay scheduled for FY 2024-25, and to address the results of an ongoing compensation impact study. Additional detail for personnel expenditures is provided in the **New for Fiscal Year** 2024-25 section and the **Appendix** section.



Operating Expenditures: This includes all payments for goods and services to support the general operations for the agency. These expenditures support the thirteen departments and their various activities within the General Fund and Utility Operating Funds. Operating expenditures total \$31,920,679 or 11% of the FY 2024-25 Adopted Budget.

General Fund and SARA Project Fund Reserves



The River Authority maintains two primary reserve balances – Operating Reserves and Unrestricted Reserves. Revenues generated by the General Fund are the primary source of funding for both categories although reserves are held within separate funds. The main objectives for establishing and maintaining fund balances are, to include but not limited to, ensuring a strong financial position of the organization, securing favorable bond ratings, and being able to react to unforeseen or other extraordinary circumstances.

Operating Reserves (General Fund) – The River Authority's General Fund and operating funds set a target to maintain a minimum of 25 percent (three months) of the annual budgeted operating expenses as an operating reserve. Operating expenses included in the determination of the appropriate level of the reserve include personnel, operating supplies, debt service and recurring contracts. Expenses not included in the reserve calculation are project related expenditures, planned capital expenses, and transfers to other funds. As shown in the graph above, the FY 2024-25 Adopted Budget sees an increase in the General Fund operating reserve of \$840,705 as compared to the FY 2023-24 Adopted Budget. This increase is due to an increase in personnel and operating expenditures in the FY 2024-25 Adopted Budget.

Repair and Replacement Unrestricted Reserve (General Fund) – The River Authority established a separate line item for a new reserve in the FY 2021-22 Adopted Budget. These funds may be utilized to fund capital asset renewal, long-term major repairs, and other unexpected expenses of buildings, parks and trails, technology, fleet and heavy equipment, and equipment used by staff. For FY 2024-25 this reserve will remain at the same funding level as FY 2023-24, \$2.99M.

Committed Balance (SARA Project Fund)– The River Authority maintains reserve funds that can be used for purposes to advance the River Authority's mission. This may include funding projects and asset acquisition without issuing debt and incurring interest costs. These funds' use includes but is not limited to; completing capital projects, funding studies, purchasing assets, and other activities approved by the River Authority Board of Directors. Use of these funds is at the discretion of the River Authority Board of Directors; annually, the Board may delineate the types of projects for which these funds may be used. This reserve is accounted for in a fund separately from the General Fund.

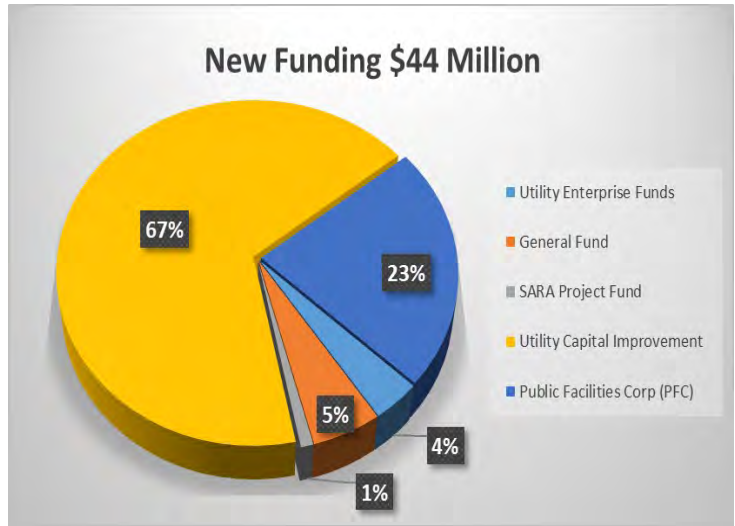
Staffing

In the FY 2024-25 Adopted Budget, costs associated with personnel across all funds will increase three percent as compared to the FY 2023-24 Adopted Budget. This increase is due to a merit pay, promotions, and funds to address the ongoing compensation study.

Authorized Positions	FY 2022-23 Authorized	FY 2023-24 Authorized	FY 2024-25 Adopted
<u>General Fund</u>			
Board of Directors (elected officials)	12	12	12
Public Affairs	11	12	12
Ecological Engineering (FY24 renamed to Engineering)	22	18	37
Engineering Design & Construction (FY24 consolidated to Ecological Engineering)	20	24	0
Environmental Sciences	35	35	34
Facilities	7	10	10
Finance	15	17	17
Government Affairs	7	5	6
Human Resources	6	6	6
Information Technology	17	17	17
Organization Support/Executive Offices	13	15	13
Project Management Office	3	5	12
Real Estate	4	6	6
Watershed and Park Operations	88	87	87
Total General Fund	260	269	269
Utilities	56	58	58
Total Positions	316	327	327
	FY2022-23	FY2023-24	FY2024-25
Full Time	290	300	299
Limited Term	0	1	0
Part Time	14	14	16
Elected Officials	12	12	12
Total Positions	316	327	327

New for Fiscal Year 2024-25

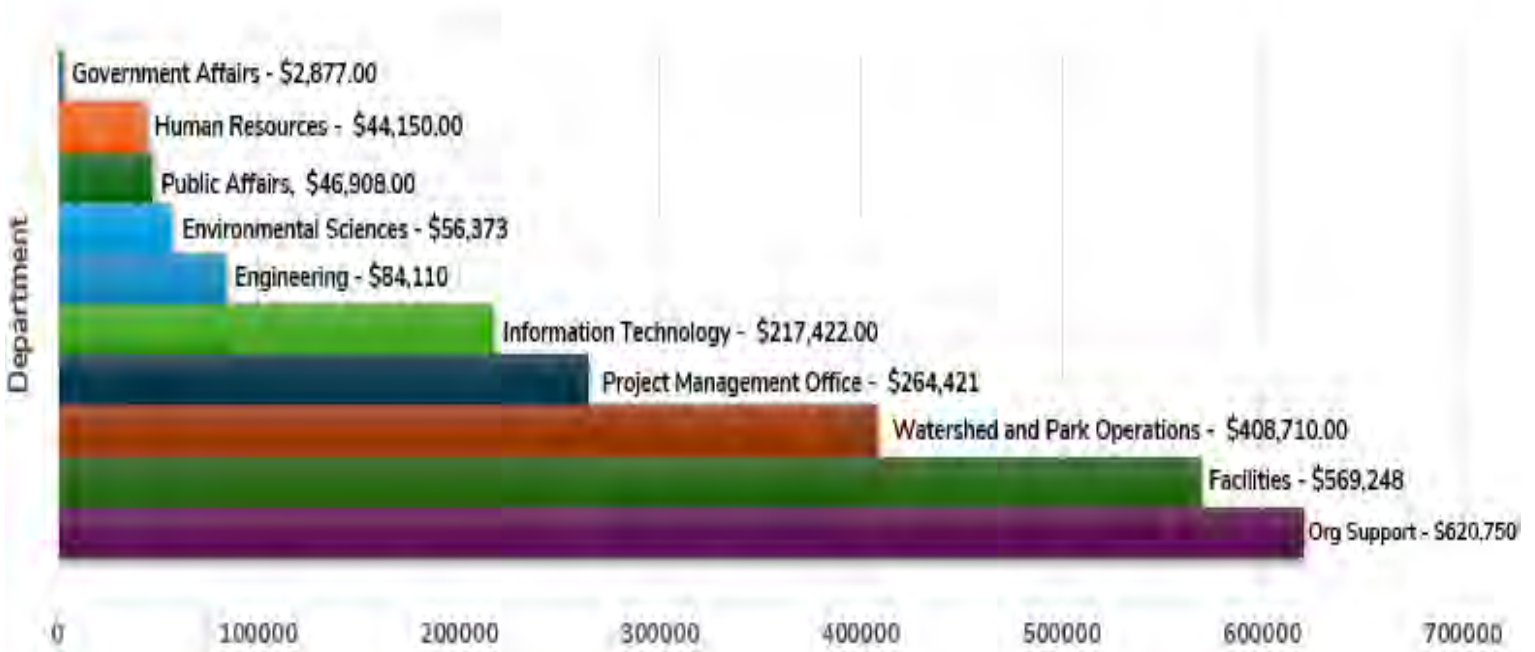
Across all funds there is \$44,066,287 in new funding. Funding is spread out across the General Fund, Enterprise Funds and Capital Project Funds. New resources include personnel, operations, capital, and project funding. A detailed table of new departmental resources can be found in the General Fund and Utility Funds sections.



General Fund

For FY 2024-25, \$2,314,969 in new resources is to be funded through the General Fund. This includes \$717,636 for personnel (31%), \$838,143 for operations (36%), and \$759,190 for capital (33%). Compared to the FY 2023-24 Adopted Budget funding for new resources decreased by 50.9%.

General Fund - New Resources by Department



General Government

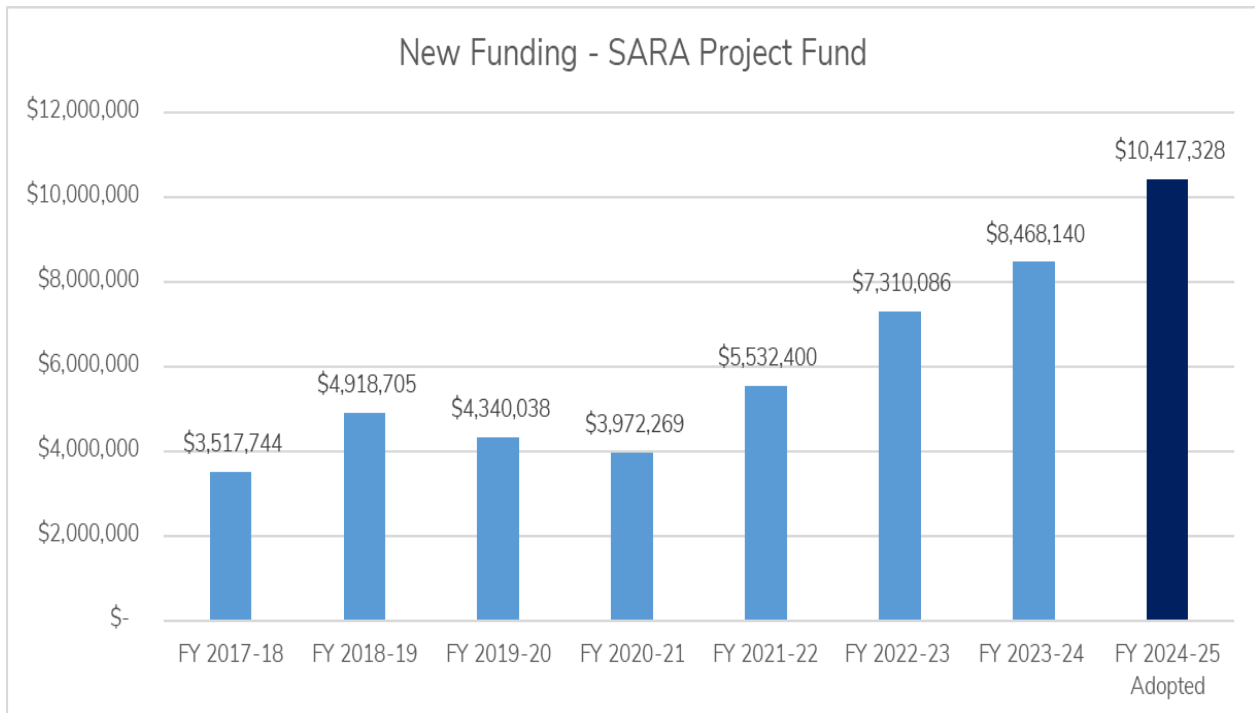
Organization Support & Executive Office	
Personnel Adjustments.....	\$620,750
Facilities	
HVAC Control System Support & Service.....	\$123,000
UROC and SPC Field Offices Roof Replacement.....	\$140,000
UROC Interior Refresh.....	\$65,000
Fleet Vehicles (4).....	\$188,000
MROC Interior Refresh.....	\$50,000
Human Resources	
Cornerstone Learning and Management System.....	\$27,000
Promotional Items - External Events.....	\$8,000
Annual Data Access.....	\$2,100
SHRM Certifications (5).....	\$2,050
Information Technology	
Telephone System Upgrade.....	\$20,000
Employee Computer Refresh.....	\$191,043
Public Affairs	
Brackenridge Park Conservancy Sponsorship.....	\$25,000
San Antonio Fiesta Sponsorship.....	\$16,000
Project Management Office	
Strategic Plan Support.....	\$250,000
Environmental Sciences	
Lab Equipment.....	\$32,295
EXO2 Data Sondes Replacement.....	\$12,855
Annual Cassin Lake Fish Fiesta Event.....	\$2,500
San Antonio River Basin Bioblitz.....	\$2,500
Engineering	
Robotic Total Station - Survey Team.....	\$78,500
Watershed and Park Operations	
General Capital Allocation	\$210,190
Escondido Creek Park - Pavilion Maintenance.....	\$17,500
Asphalt and Seal Coating - Existing Infrastructure.....	\$33,000
Recreation Team Equipment.....	\$47,000
Museum Reach River of Lights Event	\$25,000
USGS Cameras (includes servicing & monitoring)	\$24,800
Master Park Plan Update	\$4,000

*Table above does not include promotions or pay performance salary adjustments which total \$96,886

Program Support and Services

SARA Project Fund

\$10,417,328 is included in the FY 2024-25 Adopted Budget for the SARA Projects Fund via a transfer from the General Fund. \$145,000 is for a new project, and \$10,689,764 is new funding for existing projects with the unassigned balance of \$417,436 being used to offset the total FY 2024-25 needs of \$10,834,764. Compared to the FY 2023-24 Adopted Budget this represents a 23% increase in SARA Project funding. The main driver of the increase in funding is the commitment to the Facilities Design and Construction Project which makes up 96% of the \$10.4 million. Over the life of the SARA Project Fund, started in FY 2016-17, the amount of new funding is higher than the average of \$6 million per year.



<u>New Project Funding</u>	<u>Adopted</u>
D2MR Upgrade	\$ 145,000
Freshwater Mussel Reintroduction	\$ 99,464
Facilities Design & Construction	\$ 10,000,000
Cibolo Water Quality Modeling	\$ 340,300
Watershed Master Plan Update - Atlas 14	\$ 250,000

SARA Projects Fund

D2MR Upgrade (NEW) – \$145,000

- The D2MR serves as a centralized location for the storage, management, and dissemination of H&H models and data related to the FEMA DFIRM and subsequent updates. Funds will support the upgrade of D2MR.

Cibolo Water Quality Modeling Update (#0699) – \$340,300

- The Cibolo Watershed is a mix of both urban and rural land use classes. Several parts of this Watershed are developing rapidly and based on TCEQ's latest assessment, several of the streams in the Watershed are impaired for primary contact recreation due to elevated bacteria levels. The project objectives are to identify locations and develop, quantify preservation, and create mitigation strategies for improvement of water quality in the Cibolo Creek Watershed.

Watershed Master Plan Update (#0672) – \$250,000

- The Watershed Master Plan Atlas 14 Update project will incorporate the flood risk data from Risk MAP and floodplain remapping projects that reflect updated precipitation estimates from Atlas 14. In FY 2024-25, the River Authority will continue to work with a consultant to incorporate the data from the Atlas 14 floodplain mapping updates, update mitigation project recommendations and develop a implementation plan for Bexar County.

Facilities Design and Construction Project (#0679) - \$10M

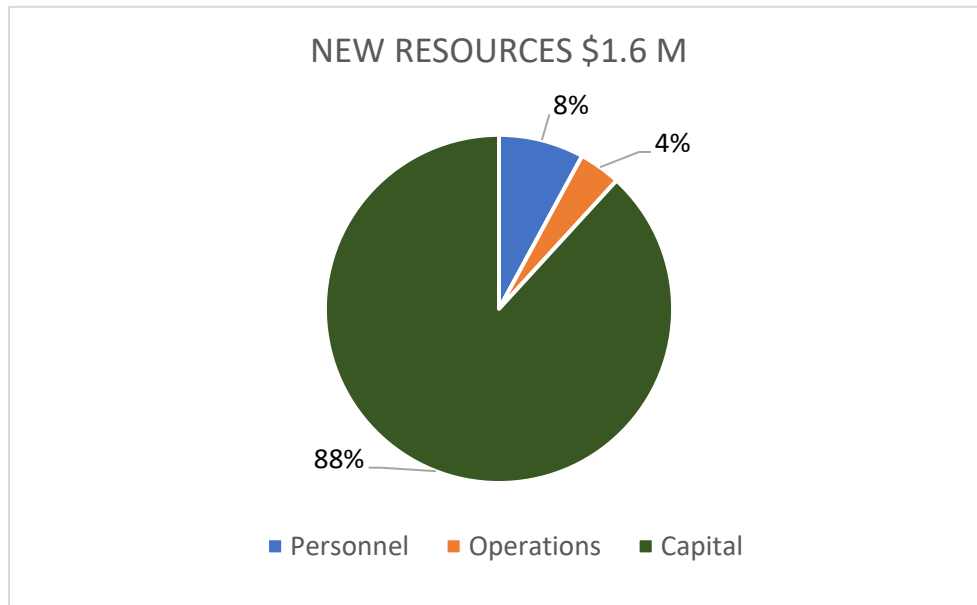
- In FY 2019-20, the River Authority acquired property, located at 201 West Sheridan Drive, from Alamo College District (ACD). The property was acquired with a new bond issuance through the Public Facilities Corporation (PFC) along with a second bond in 2024 for \$14,834,500. A lease agreement between the River Authority and the PFC was executed to support future debt service. \$10M has been allocated as part of a General Fund transfer to assist with the construction phase of the property located at 201 W. Sheridan.

Freshwater Mussel Reintroduction (#0667) – \$99,464

- Funds will support the FY25 contract with United States Fish and Wildlife Services (USFWS) for the mussel survey. Costs include supplies and materials for experimental and routine activities, labor, and overhead.

Utility Enterprise Funds

For FY 2024-25 \$1,623,570 in new resources is funded through the Utility Enterprise Funds. This includes \$128,570 for personnel, \$63,000 for operations, and \$1,432,000 for capital expenditures. Compared to FY 2023-24 funding for new resources increases by 11 percent. The main driver for the increase in FY 2024-25 is capital. New personnel expenditures include merit pay, promotions, and funds to address the ongoing compensation study. Capital expenditures are increasing due to wastewater flow monitoring and new Utility fleet vehicles along with \$100,000 for the Martinez II Administration building foundation repairs.



SARA Wastewater Operations

Personnel Adjustments.....	\$89,999
Wastewater Flow Monitoring.....	\$585,000
Martinez II Admin bldg. foundation repair.....	\$100,000
Evening cleaning services at Martinez II.....	\$63,000
Utility Fleet Vehicles.....	\$81,000

Salitrillo Wastewater Operations

Personnel Adjustments.....	\$38,571
Wastewater Flow Monitoring.....	\$585,000
Utility Fleet Vehicles.....	\$81,000

Utilities Capital Improvement Projects

Overall, \$29,710,420 in new funding is included in the FY 2024-25 Adopted Budget for Utilities projects. This includes \$3,310,000 in the Salitrillo System and \$26,400,420 in the SARA Wastewater System. The largest request for new funding in the Utilities budget is for the Martinez II Expansion Design and Construction. The plant expansion for Martinez II will take the facility from an average daily flow of 3.5 MGD to an estimated 6.0 MGD and will allow for the decommissioning of the Upper Martinez WWTP. The second largest increase in new resource funding is for the Martinez IV Expansion Phase 2 Design and Construction. The new funding in FY 2024-25 will be used for the design of the Phase III plant expansion.



New Utility Project Funding

Salitrillo Wastewater System Fund

Capacity Management Operations & Maintenance.....	\$410,000
Roadway Collection System.....	\$100,000
Lower Plant Clarifier Improvement.....	\$1,400,000
Lower Plant Electrical Improvement.....	\$1,400,000

SARA WW Systems Fund

Capacity Management Operations & Maintenance.....	\$3,350,420
Martinez II/Upper Martinez Interconnect Line.....	\$1,500,000
MII Expansion Design and Construction.....	\$11,000,000
Martinez IV Collection System CIP.....	\$1,100,000
Roadway Collection System.....	\$1,600,000
Martinez IV Exp Phase 2 Design and Construction.....	\$7,000,000
Master Planning & Capital Improvement Planning for the Martinez Collection System.....	\$850,000

ALL FUNDS BUDGET SUMMARY



**Photo by Mariela A. Rodriguez
2023 River Clicks Photo Contest
Special Category Winner**

All Funds Summary
Fiscal Year Ending September 30, 2025

	FY 2024-25	FY 2024-25
	All Funds	General Fund (01)

AVAILABLE FUNDS

	FY 2024-25	FY 2024-25
	All Funds	General Fund (01)
Beginning Balance		
Unassigned Fund Balance	\$ 16,497,211	\$ 16,497,211
Unrestricted Fund Balance	9,714,358	-
Committed Balance	7,323,868	-
Assigned for Projects	18,081,545	-
Restricted Fund Balance	99,258,361	-
Total Beginning Balance	\$ 150,875,343	\$ 16,497,211
Revenue		
Taxes, Penalties and Interest	\$ 48,799,934	\$ 48,799,934
Intergovernmental	100,964,434	590,500
Charges for Services	34,014,302	590,100
Miscellaneous	491,409	231,409
Investment Earnings	4,668,378	1,623,188
Proceeds from Debt Issuance	14,834,500	-
Impact/Connection Fees	3,500,000	-
Transfers - Support Fees	1,896,092	1,896,092
Transfers	13,833,810	-
Total Revenue	\$ 223,002,858	\$ 53,731,223
TOTAL AVAILABLE FUNDS	\$ 373,878,201	\$ 70,228,434

APPROPRIATIONS

Expenditures		
Personnel Expenditures	\$ 32,342,341	\$ 26,763,108
Operating Expenditures	31,920,679	15,567,640
Capital Outlay	1,196,190	934,190
Capital Improvement Projects	202,796,830	-
Debt Service	10,391,340	-
Transfers	15,729,902	13,833,810
Reimbursements	(1,640,000)	(1,300,000)
Total Expenditures	\$ 292,737,282	\$ 55,798,748
Ending Balance		
Unassigned Fund Balance	11,436,808	11,436,808
Unrestricted Fund Balance	12,918,194	2,992,879
Committed Balance	7,558,244	-
Assigned for Projects	-	-
Restricted Fund Balance	49,227,674	-
Ending Balance	\$ 81,140,919	\$ 14,429,686
TOTAL APPROPRIATIONS	\$ 373,878,201	\$ 70,228,434

All Funds Summary Fiscal Year Ending September 30, 2025	Utility Funds
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	FY 2024-25 SARA Wastewater (70)	FY 2024-25 Salitrillo Wastewater (71)	FY 2024-25 Randolph Air Force Base (73)	FY 2024-25 Utility O&M (75)
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AVAILABLE FUNDS

Beginning Balance

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	1,965,366	1,177,865	510,328	497,499
Committed Balance	-	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	73,697,002	17,381,600	4,900,705	-
Total Beginning Balance	\$ 75,662,368	\$ 18,559,465	\$ 5,411,033	\$ 497,499

Revenue

Taxes, Penalties and Interest	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	277,402	654,747	465,025
Charges for Services	19,777,797	9,284,920	-	-
Miscellaneous	175,000	-	-	-
Investment Earnings	2,250,000	575,000	1,624	8,374
Proceeds from Debt Issuance	-	-	-	-
Impact/Connection Fees	3,000,000	500,000	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	-	-	-
Total Revenue	\$ 25,202,797	\$ 10,637,322	\$ 656,371	\$ 473,399

TOTAL AVAILABLE FUNDS **\$ 100,865,165** **\$ 29,196,787** **\$ 6,067,404** **\$ 970,898**

APPROPRIATIONS

Expenditures

Personnel Expenditures	\$ 3,562,262	\$ 2,016,971	\$ -	\$ -
Operating Expenditures	3,001,388	1,967,688	200,000	435,362
Capital Outlay	181,000	81,000	-	-
Capital Improvement Projects	54,281,047	8,443,328	2,549,471	-
Debt Service	4,047,837	1,601,789	-	-
Transfers	1,225,811	670,281	-	-
Reimbursements	(340,000)	-	-	-
Total Expenditures	\$ 65,959,345	\$ 14,781,057	\$ 2,749,471	\$ 435,362

Ending Balance

Unassigned Fund Balance	-	-	-	-
Unrestricted Fund Balance	2,140,912	1,355,975	310,328	535,536
Committed Balance	-	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	32,764,908	13,059,755	3,007,605	-
Ending Balance	\$ 34,905,820	\$ 14,415,730	\$ 3,317,933	\$ 535,536

TOTAL APPROPRIATIONS **\$ 100,865,165** **\$ 29,196,787** **\$ 6,067,404** **\$ 970,898**

All Funds Summary Fiscal Year Ending September 30, 2025	Special Revenue Funds
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	FY 2024-25 SACIP Land Sales (22)	FY 2024-25 Public Facilities Corp (23)	FY 2024-25 Park Resources Development (26)	FY 2024-25 Edward Aquifer/RWRDGD (31)
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AVAILABLE FUNDS

Beginning Balance

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	150,378	498,309	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	344,615	2,578,294	-	174,270
Total Beginning Balance	\$ 344,615	\$ 2,728,673	\$ 498,309	\$ 174,270

Revenue

Taxes, Penalties and Interest	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	200,590
Charges for Services	-	-	128,414	3,009
Miscellaneous	-	-	-	-
Investment Earnings	5,000	100,000	4,300	-
Proceeds from Debt Issuance	-	14,834,500	-	-
Impact/Connection Fees	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	3,287,875	-	-
Total Revenue	\$ 5,000	\$ 18,222,375	\$ 132,714	\$ 203,599

TOTAL AVAILABLE FUNDS **\$ 349,615** **\$ 20,951,047** **\$ 631,023** **\$ 377,869**

APPROPRIATIONS

Expenditures

Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	377,869
Capital Outlay	-	-	-	-
Capital Improvement Projects	4,659	17,411,132	-	-
Debt Service	-	3,287,875	-	-
Transfers	-	-	-	-
Reimbursements	-	-	-	-
Total Expenditures	\$ 4,659	\$ 20,699,007	\$ -	\$ 377,869

Ending Balance

Unassigned Fund Balance	-	-	-	-
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	252,040	631,023	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	344,957	-	-	-
Ending Balance	\$ 344,957	\$ 252,040	\$ 631,023	\$ -

TOTAL APPROPRIATIONS **\$ 349,615** **\$ 20,951,047** **\$ 631,023** **\$ 377,869**

All Funds Summary Fiscal Year Ending September 30, 2025	Special Revenue Funds		Debt Service Fund	Insurance Fund
	FY 2024-25 Regional Water Alliance (32)	FY 2024-25 Grants (36)	FY 2024-25 Debt Service (02)	FY 2024-25 Insurance (90)

AVAILABLE FUNDS

Beginning Balance

Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-	5,563,300
Committed Balance	-	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	38,801	10,757	-	-
Total Beginning Balance	\$ 38,801	\$ 10,757	\$ -	\$ 5,563,300

Revenue

Taxes, Penalties and Interest	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	5,974,934	1,325,233	-
Charges for Services	-	-	-	4,230,062
Miscellaneous	-	-	-	85,000
Investment Earnings	892	-	-	100,000
Proceeds from Debt Issuance	-	-	-	-
Impact/Connection Fees	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	-	128,607	-
Total Revenue	\$ 892	\$ 5,974,934	\$ 1,453,840	\$ 4,415,062

TOTAL AVAILABLE FUNDS **\$ 39,693** **\$ 5,985,691** **\$ 1,453,840** **\$ 9,978,362**

APPROPRIATIONS

Expenditures

Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	5,974,934	-	4,395,798
Capital Outlay	-	-	-	-
Capital Improvement Projects	-	-	-	-
Debt Service	-	-	1,453,840	-
Transfers	-	-	-	-
Reimbursements	-	-	-	-
Total Expenditures	\$ -	\$ 5,974,934	\$ 1,453,840	\$ 4,395,798

Ending Balance

Unassigned Fund Balance	-	-	-	-
Unrestricted Fund Balance	-	-	-	5,582,564
Committed Balance	-	-	-	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	39,693	10,757	-	-
Ending Balance	\$ 39,693	\$ 10,757	\$ -	\$ 5,582,564

TOTAL APPROPRIATIONS **\$ 39,693** **\$ 5,985,691** **\$ 1,453,840** **\$ 9,978,362**

All Funds Summary Fiscal Year Ending September 30, 2025	Capital Improvement Funds
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	FY 2024-25 SARA Project (04)	FY 2024-25 City of San Antonio CIP (11)	FY 2024-25 Bexar County Westside Creek (54)
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AVAILABLE FUNDS

Beginning Balance			
Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-
Committed Balance	6,675,181	-	-
Assigned for Projects	18,081,545	-	-
Restricted Fund Balance	-	171,476	368,407
Total Beginning Balance	\$ 24,756,726	\$ 171,476	\$ 368,407
Revenue			
Taxes, Penalties and Interest	\$ -	\$ -	\$ -
Intergovernmental	-	25,004,926	6,828,336
Charges for Services	-	-	-
Miscellaneous	-	-	-
Investment Earnings	-	-	-
Proceeds from Debt Issuance	-	-	-
Impact/Connection Fees	-	-	-
Transfers - Support Fees	-	-	-
Transfers	10,417,328	-	-
Total Revenue	\$ 10,417,328	\$ 25,004,926	\$ 6,828,336
TOTAL AVAILABLE FUNDS	\$ 35,174,054	\$ 25,176,402	\$ 7,196,743

APPROPRIATIONS

Expenditures			
Personnel Expenditures	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-
Capital Outlay	-	-	-
Capital Improvement Projects	28,498,873	25,176,402	7,196,743
Debt Service	-	-	-
Transfers	-	-	-
Reimbursements	-	-	-
Total Expenditures	\$ 28,498,873	\$ 25,176,402	\$ 7,196,743
Ending Balance			
Unassigned Fund Balance	-	-	-
Unrestricted Fund Balance	-	-	-
Committed Balance	6,675,181	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	-	-	-
Ending Balance	\$ 6,675,181	\$ -	\$ -
TOTAL APPROPRIATIONS	\$ 35,174,054	\$ 25,176,402	\$ 7,196,743

All Funds Summary Fiscal Year Ending September 30, 2025	Capital Improvement Funds
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	FY 2024-25 Bexar County Capital Projects (59)	FY 2024-25 City of San Antonio Westside Creeks (61)	FY 2024-25 Other Capital Projects Fund (57)
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AVAILABLE FUNDS

Beginning Balance

Unassigned Fund Balance	\$ -	\$ -	\$ -
Unrestricted Fund Balance	-	-	-
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	(581,542)	39,248	134,727
Total Beginning Balance	\$ (581,542)	\$ 39,248	\$ 134,727

Revenue

Taxes, Penalties and Interest	\$ -	\$ -	\$ -
Intergovernmental	57,859,483	773,202	1,010,056
Charges for Services	-	-	-
Miscellaneous	-	-	-
Investment Earnings	-	-	-
Proceeds from Debt Issuance	-	-	-
Impact/Connection Fees	-	-	-
Transfers - Support Fees	-	-	-
Transfers	-	-	-
Total Revenue	\$ 57,859,483	\$ 773,202	\$ 1,010,056

TOTAL AVAILABLE FUNDS **\$ 57,277,941** **\$ 812,450** **\$ 1,144,783**

APPROPRIATIONS

Expenditures

Personnel Expenditures	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-
Capital Outlay	-	-	-
Capital Improvement Projects	57,277,941	812,450	1,144,783
Debt Service	-	-	-
Transfers	-	-	-
Reimbursements	-	-	-
Total Expenditures	\$ 57,277,941	\$ 812,450	\$ 1,144,783

Ending Balance

Unassigned Fund Balance	-	-	-
Unrestricted Fund Balance	-	-	-
Committed Balance	-	-	-
Assigned for Projects	-	-	-
Restricted Fund Balance	-	-	-
Ending Balance	\$ -	\$ -	\$ -

TOTAL APPROPRIATIONS **\$ 57,277,941** **\$ 812,450** **\$ 1,144,783**

REVENUE DETAILS FY 2024-25



**Photo by Jason Van Antwep
2023 River Clicks Photo Contest
Judge's Choice – Wilson County Category Winner**

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
GENERAL FUND (01)				
<u>Property Taxes</u>				
Property Taxes - Bexar County	39,692,177	44,177,216	44,139,188	45,331,168
Property Taxes - Karnes County	1,603,872	1,950,450	1,950,450	1,833,391
Property Taxes - Goliad County	216,809	202,236	240,023	251,403
Property Taxes - Wilson County	880,772	934,702	1,010,209	1,061,561
Delinquent Taxes	438,371	365,032	473,013	423,411
TIRZ-Retama Park	(78,350)	(60,000)	(88,304)	(60,000)
TIRZ-Hallie Heights	(1,385)	-	(1,453)	-
TIRZ-Heathers Cove	(1,340)	-	(1,322)	-
TIRZ-Butterfield	(7,140)	-	(10,019)	(10,000)
TIRZ-Sedona	(29,414)	(30,000)	(21,417)	(20,000)
TIRZ-Verano	(587)	-	(2,957)	(10,000)
TIRZ-Kenedy	(1,077)	-	(1,513)	(1,000)
Subtotal - Property Taxes	42,712,708	47,539,636	47,685,898	48,799,934
<u>Investment Earnings</u>				
Investment Earnings	2,567,936	1,829,066	1,829,066	1,623,188
Subtotal - Investment Earnings	2,567,936	1,829,066	1,829,066	1,623,188
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	363,289	600,000	611,346	590,500
Subtotal - Intergovernmental Revenue	363,289	600,000	611,346	590,500
<u>Charges for Services</u>				
Lab Samples	152,739	75,000	198,271	150,000
Trail Closure	137,606	25,000	70,988	60,000
Administrative Fee	23,851	30,000	67,700	60,000
Rentals/Leases	12,199	6,500	12,576	12,000
Easement fees	15,182	500	-	500
Water Sales	310,672	285,000	314,779	300,000
Gate Receipts	75	49	155	100
Sale of Hay	5,590	7,500	11,450	7,500
Gain on Sale/Disp of Assets	63,408	-	-	-
San Antonio River Foundation	10,200	-	-	-
Annual Permits	9,000	-	-	-
Subtotal - Charges for Services	740,522	429,549	675,920	590,100
<u>Miscellaneous</u>				
Miscellaneous	159,625	100,000	258,609	225,909
ICMA Retirement	-	5,000	-	5,000
Election Filing Fees	-	-	500	500
Participant Fees	1,990	-	-	-
Insurance Proceeds	44,198	-	10,921	-
Subtotal - Miscellaneous	205,813	105,000	270,031	231,409
<u>Support Fees</u>				
SARA Wastewater Systems	1,268,697	1,225,811	1,225,811	1,225,811
Salitrillo Wastewater System	683,869	670,281	670,281	670,281
Subtotal - Support Fees	1,952,566	1,896,092	1,896,092	1,896,092
TOTAL GENERAL FUND	48,542,834	52,399,343	52,968,353	53,731,223

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
<u>DEBT SERVICE FUND (02)</u>				
<u>Investment Earnings</u>				
Investment Earnings	(85,914)	-	-	-
Subtotal - Investment Earnings	(85,914)	-	-	-
<u>Transfers</u>				
Transfers - General Fund	597,804	599,348	599,348	128,607
Subtotal - Transfers	597,804	599,348	599,348	128,607
<u>Intergovernmental Revenue</u>				
Flood Control Tax	1,352,676	2,869,179	2,869,179	1,325,233
Subtotal - Intergovernmental Revenue	1,352,676	2,869,179	2,869,179	1,325,233
TOTAL DEBT SERVICE FUND	1,864,566	3,468,527	3,468,527	1,453,840
<u>SARA PROJECT FUND (04)</u>				
<u>Transfers</u>				
Transfers (From General Fund)	8,427,512	9,130,285	9,130,285	10,417,328
Subtotal - Transfers	8,427,512	9,130,285	9,130,285	10,417,328
TOTAL SARA PROJECT FUND	8,427,512	9,130,285	9,130,285	10,417,328
<u>CITY OF SAN ANTONIO CAPITAL IMPROVEMENTS PROJECT FUND (11)</u>				
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	1,260,897	31,245,646	6,001,473	25,004,926
Subtotal - Intergovernmental Revenue	1,260,897	31,245,646	6,001,473	25,004,926
TOTAL COSA SARIP FUND	1,260,897	31,245,646	6,001,473	25,004,926
<u>SACIP LAND SALES FUND (22)</u>				
<u>Investment Earnings</u>				
Investment Earnings	6,221	800	11,184	5,000
Subtotal - Investment Earnings	6,221	800	11,184	5,000
TOTAL SACIP LAND SALES FUND	6,221	800	11,184	5,000
<u>PUBLIC FACILITIES CORPORATION FUND (23)</u>				
<u>Investment Earnings</u>				
Investment Earnings	(3,174)	35,500	111,999	100,000
Subtotal - Investment Earnings	(3,174)	35,500	111,999	100,000
<u>Debt Proceeds</u>				
Debt Proceeds	-	-	-	14,834,500
Subtotal - Debt Proceeds	-	-	-	14,834,500
<u>Transfers</u>				
Transfers (From General Fund)	998,801	995,545	995,545	3,287,875
Subtotal - Transfers	998,801	995,545	995,545	3,287,875
TOTAL PUBLIC FACILITIES CORP FUND	995,627	1,031,045	1,107,544	18,222,375

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
<u>PARK RESOURCES DEVELOPMENT FUND (26)</u>				
<u>Investment Earnings</u>				
Investment Earnings	(710)	4,300	12,300	4,300
Subtotal - Investment Earnings	(710)	4,300	12,300	4,300
<u>Charges for Services</u>				
Rentals/Leases	125,786	120,970	131,142	128,414
Subtotal - Charges for Services	125,786	120,970	131,142	128,414
TOTAL PARK RESOURCES DEV. FUND	125,076	125,270	143,441	132,714
<u>EDWARDS WATER ACQUISITION/RWRDG FUND (31)</u>				
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	199,755	250,732	237,424	200,590
Subtotal - Intergovernmental Revenue	199,755	250,732	237,424	200,590
<u>Charges for Services</u>				
Administrative Fee	4,209	1,200	3,582	3,009
Rental/Leases	-	-	-	-
Subtotal - Charges for Services	4,209	1,200	3,582	3,009
<u>Miscellaneous</u>				
Miscellaneous	-	-	960	-
Subtotal - Miscellaneous	-	-	960	-
TOTAL EDWARDS WATER ACQ. FUND	203,964	251,932	241,966	203,599
<u>REGIONAL WATER ALLIANCE FUND (32)</u>				
<u>Investment Earnings</u>				
Investment Earnings	702	50	1,200	892
Subtotal - Investment Earnings	702	50	1,200	892
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	-	4,400	-	-
Subtotal - Intergovernmental Revenue	-	4,400	-	-
TOTAL REGIONAL WATER ALLIANCE FUND	702	4,450	1,200	892
<u>GRANTS FUND (36)</u>				
<u>Investment Earnings</u>				
Investment Earnings	4,710	-	-	-
Subtotal - Investment Earnings	4,710	-	-	-
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	1,434,791	2,708,145	965,647	3,102,787
Federal Grant Revenue	1,141,487	4,721,790	2,319,839	2,872,147
Subtotal - Intergovernmental Revenue	2,576,278	7,429,935	3,285,486	5,974,934
TOTAL GRANTS FUND	2,580,988	7,429,935	3,285,486	5,974,934

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
<u>BEXAR COUNTY WESTSIDE CREEK RESTORATION PROJECTS FUND (54)</u>				
<u>Investment Earnings</u>				
Investment Earnings	129,025	35,000	98,100	-
Subtotal - Investment Earnings	129,025	35,000	98,100	-
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	30,432,124	22,884,909	10,233,968	6,828,336
Subtotal - Intergovernmental Revenue	30,432,124	22,884,909	10,233,968	6,828,336
TOTAL BEXAR COUNTY WSC FUND	30,561,149	22,919,909	10,332,068	6,828,336
<u>OTHER CAPITAL PROJECTS FUND (57)</u>				
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	150,117	2,580,442	1,420,268	1,010,056
Subtotal - Intergovernmental Revenue	150,117	2,580,442	1,420,268	1,010,056
TOTAL OTHER CAPITAL PROJECTS FUND	150,117	2,580,442	1,420,268	1,010,056
<u>BEXAR COUNTY CAPITAL PROJECTS FUND (59)</u>				
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	9,736,960	69,513,207	3,352,793	57,859,483
Subtotal - Intergovernmental Revenue	9,736,960	69,513,207	3,352,793	57,859,483
TOTAL BEXAR CO. CAPITAL PROJ. FUND	9,736,960	69,513,207	3,352,793	57,859,483
<u>WESTSIDE CREEK CITY OF SAN ANTONIO FUND (61)</u>				
<u>Investment Earnings</u>				
Investment Earnings	13,249	-	1,049	-
Subtotal - Investment Earnings	13,249	-	1,049	-
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	1,982,109	1,915,437	283,886	773,202
Subtotal - Intergovernmental Revenue	1,982,109	1,915,437	283,886	773,202
TOTAL WSC CITY OF SAN ANTONIO FUND	1,995,358	1,915,437	284,935	773,202

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
SARA WASTEWATER SYSTEM FUND (70)				
<u>Investment Earnings</u>				
Investment Earnings	(589,983)	700,000	3,537,557	2,250,000
Subtotal - Investment Earnings	(589,983)	700,000	3,537,557	2,250,000
<u>Charges for Services</u>				
Connection Fees	3,487,477	5,341,953	5,341,953	3,000,000
Rentals/Leases	162,021	180,007	109,290	92,899
Sale of Fixed Assets	-	-	-	-
Sewer Fees	16,040,532	22,735,085	22,735,085	19,684,898
Subtotal - Charges for Services	19,690,030	28,257,045	28,186,328	22,777,797
<u>Miscellaneous</u>				
Miscellaneous	250,112	175,000	446,253	175,000
Subtotal - Miscellaneous	250,112	175,000	446,253	175,000
<u>Debt Proceeds</u>				
Debt Proceeds	-	18,500,000	18,315,000	-
Subtotal - Debt Proceeds	-	18,500,000	18,315,000	-
TOTAL SARA WASTEWATER SYSTEM FUND	19,350,159	47,632,045	50,485,137	25,202,797
SALITRILLO WASTEWATER SYSTEM FUND (71)				
<u>Investment Earnings</u>				
Investment Earnings	431,236	531,389	783,465	575,000
Subtotal - Investment Earnings	431,236	531,389	783,465	575,000
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	280,172	277,402	394,992	277,402
Subtotal - Intergovernmental Revenue	280,172	277,402	394,992	277,402
<u>Charges for Services</u>				
Connection Fees	520,600	300,000	188,050	500,000
Sewer Fees	8,325,510	11,092,676	11,092,677	9,284,920
Subtotal - Charges for Services	8,846,110	11,392,676	11,280,727	9,784,920
<u>Miscellaneous</u>				
Miscellaneous	964	-	-	-
Subtotal - Miscellaneous	964	-	-	-
TOTAL SALITRILLO OPERATING FUND	9,558,482	12,201,467	12,459,183	10,637,322

Revenues	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
RANDOLPH AFB CONTRACT FUND (73)				
<u>Investment Earnings</u>				
Investment Earnings	(145,789)	2,051	1,200	1,624
Subtotal - Investment Earnings	(145,789)	2,051	1,200	1,624
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	1,587,294	1,481,098	1,067,359	654,747
Subtotal - Intergovernmental Revenue	1,587,294	1,481,098	1,067,359	654,747
TOTAL RANDOLPH AFB CONTRACT FUND	1,441,505	1,483,149	1,068,559	656,371
Utility Operations and Maintenance Fund (75)				
<u>Investment Earnings</u>				
Investment Earnings	3,363	10,468	10,468	8,374
Subtotal - Investment Earnings	3,363	10,468	10,468	8,374
<u>Intergovernmental Revenue</u>				
Intergovernmental Revenue	504,622	660,066	670,533	465,025
Subtotal - Intergovernmental Revenue	504,622	660,066	670,533	465,025
<u>Transfers</u>				
Transfers	215,309	-	-	-
Subtotal - Transfers	215,309	-	-	-
TOTAL Utility O&M Fund	723,294	670,534	681,001	473,399
INSURANCE FUND (90)				
<u>Investment Earnings</u>				
Investment Earnings	(61,469)	100,000	204,395	100,000
Subtotal - Investment Earnings	(61,469)	100,000	204,395	100,000
<u>Charges for Services</u>				
Health Premiums	4,444,097	5,485,747	5,485,747	4,230,062
Pharmacy Rebates		25,000	120,588	85,000
Subtotal - Charges for Services	4,444,097	5,510,747	5,606,335	4,315,062
TOTAL INSURANCE FUND	4,382,628	5,610,747	5,810,730	4,415,062
TOTAL AVAILABLE REVENUES	141,908,039	269,614,170	162,254,134	223,002,859

General Fund



Photo by Lauren Minarik
2023 Rivers Clicks Photo Contest
Judge's Choice - Bexar County Category Winner



General Fund

Fiscal Year Ending September 30, 2025

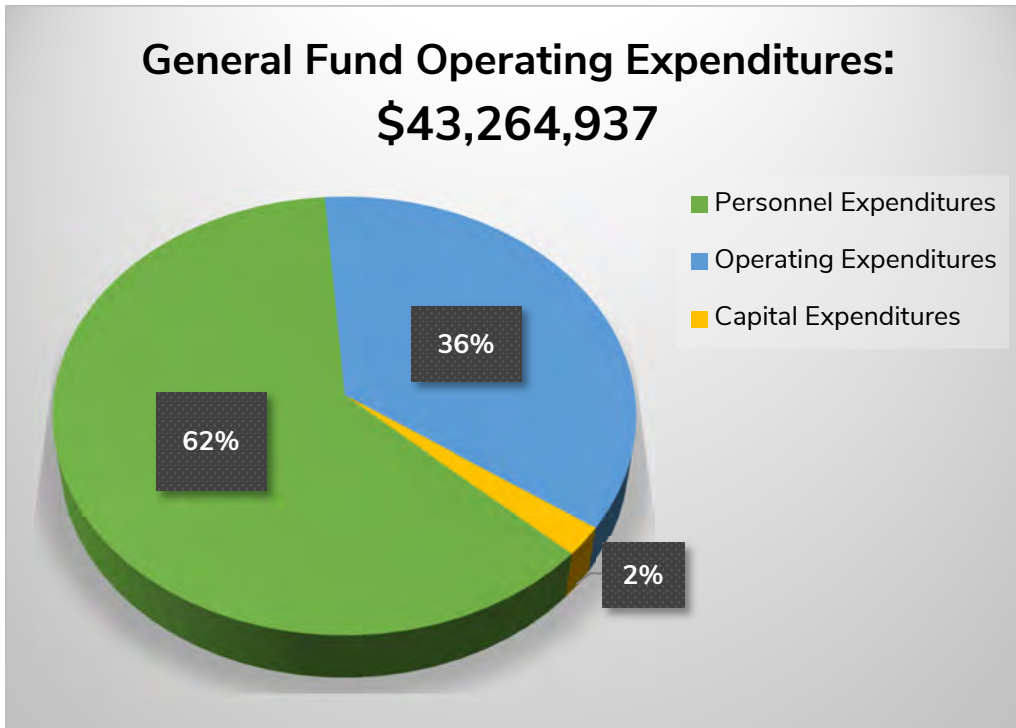
Accounts for the San Antonio River Authority's operations. The main source of revenue is property taxes. Functions funded through the General Fund include organizational support/executive office, board of directors, public affairs, government affairs, facilities, human resources, watershed and park operations, finance, information technology, project management office, engineering, environmental sciences, and real estate.

AVAILABLE FUNDS	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
Beginning Balance				
General Fund Reserves	\$12,474,690	\$15,779,079	\$17,665,631	\$16,497,211
Total Beginning Balance	\$12,474,690	\$15,779,079	\$17,665,631	\$16,497,211
Revenue				
Taxes, Penalties and Interest	\$42,712,708	\$47,539,636	\$47,685,898	\$48,799,934
Intergovernmental Revenue	363,289	600,000	611,346	590,500
Charges for Services	740,522	429,549	675,920	590,100
Miscellaneous	205,813	105,000	270,031	231,409
Support Fees	1,952,566	1,896,092	1,896,092	1,896,092
Investment Income (Loss)	2,567,936	1,829,066	1,829,066	1,623,188
Total Revenue	\$48,542,834	\$52,399,343	\$52,968,353	\$53,731,223
TOTAL AVAILABLE FUNDS	\$61,017,524	\$68,178,422	\$70,633,984	\$70,228,434
APPROPRIATIONS				
Personnel Expenditures	\$21,956,667	\$29,098,259	\$29,098,257	\$26,763,108
Operating Expenditures	11,808,193	14,773,180	14,537,191	15,567,640
Capital Expenditures	959,789	1,152,821	1,152,821	934,190
Transfers				
Debt Service, Other Transfers	1,596,605	1,594,893	1,594,893	3,416,482
Project Fund - Projects	8,427,512	7,270,285	7,230,285	10,417,328
Project Fund - Unrestricted Reserve	-	1,900,000	1,900,000	-
Reimbursements	(1,396,873)	(1,200,000)	(1,376,674)	(1,300,000)
TOTAL OPERATING APPROPRIATIONS	\$43,351,893	\$54,589,438	\$54,136,773	\$55,798,748
Assigned - Budgeted Operating Reserve	9,666,143	10,596,103	10,596,103	11,436,808
Unassigned balance	6,882,291	-	2,908,229	-
Unrestricted - Repair and Replacement Reserve	1,117,197	2,992,879	2,992,879	2,992,879
TOTAL APPROPRIATIONS	\$61,017,524	\$68,178,420	\$70,633,984	\$70,228,434

General Fund Expenditures

The FY 2024-25 General Fund Adopted Budget appropriations total \$70,228,434 which includes an operating reserve of \$11,436,808, Repair and Replacement Reserve of \$2,992,879 and transfers of \$13,833,810. Expenditures total \$55,798,748 which is 24 percent more than the FY 2023-24 Amended Budget. Expenditures include: Personnel (\$26,763,108), Operating (\$15,567,640), Capital (\$934,190), and Reimbursements of personnel expenditures (\$1,300,000).

FY 2024-25 Total General Fund Adopted Operating Expenditures: \$43,264,937



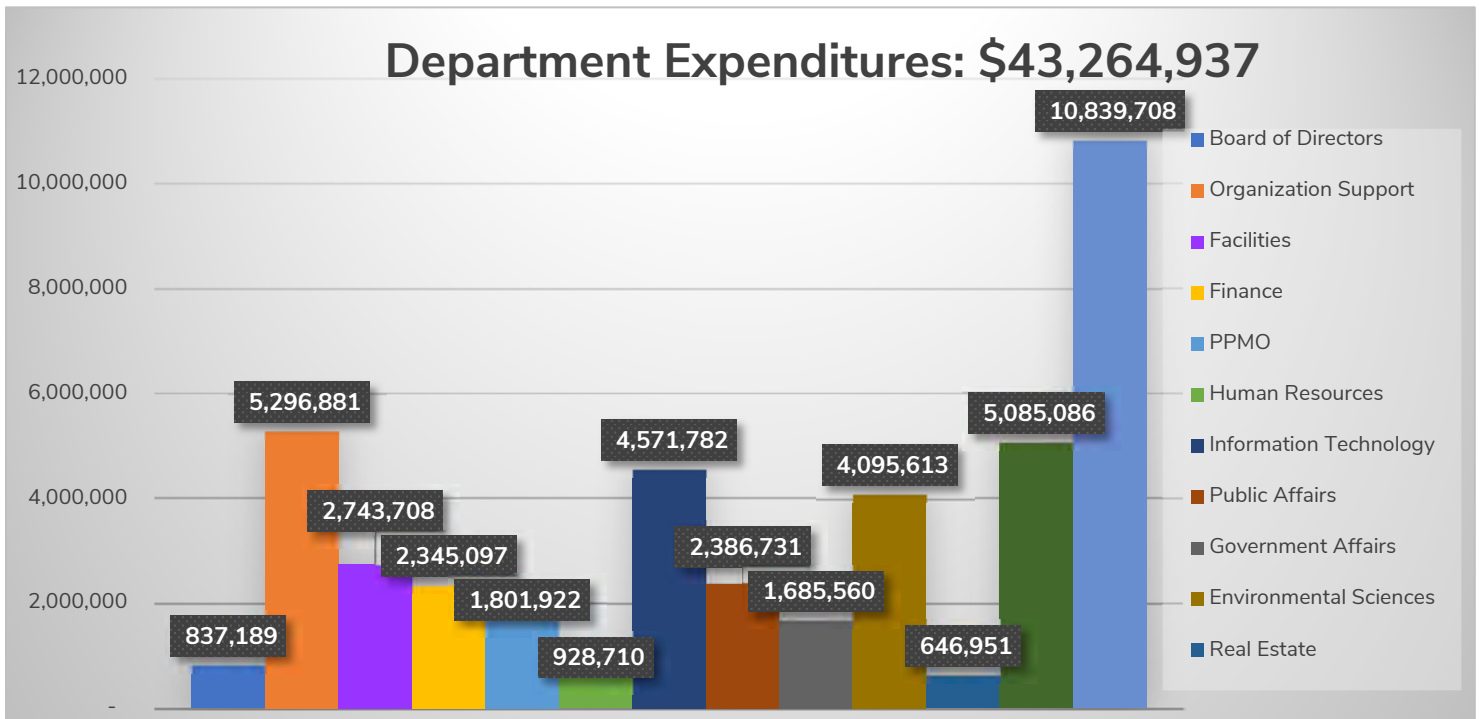
Operating Reserve

This reserve, by policy, targets three months of operating expenditures which includes personnel, supplies, contracted services, and debt service expenditures. It does not include project related or capital expenditures or transfers.

The fund balance policy also includes an Unrestricted Reserve in the San Antonio River Authority Projects Fund (shown in the Capital Funds section of this document) that accounts for project related costs where the funding comes from the General Fund.

The FY 2024-25 Proposed Budget includes an Operating Reserve of \$11,436,808 which meets the target requirement of at least three months of recurring operating expenditures.

AVAILABLE FUNDS	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
General Government				
Board of Directors	\$127,009	\$860,818	\$860,817	\$837,189
Public Affairs	1,946,825	2,458,487	2,458,487	2,386,731
Facilities	2,357,967	3,145,197	3,145,197	2,743,708
Finance	1,890,251	2,279,885	2,279,885	2,345,097
Government Affairs	1,334,459	1,481,248	1,481,248	1,685,560
Human Resources	855,381	1,042,871	1,042,870	928,710
Information Technology	3,800,047	4,772,478	4,772,478	4,571,782
Organizational Support/Exec Offices	3,621,583	4,735,647	4,499,660	5,296,881
Project Management Office	446,596	1,584,266	1,584,266	1,801,922
Total General Government	\$16,380,118	\$22,360,897	\$22,124,908	\$22,597,580
Program Support and Services				
Engineering	5,413,496	6,136,085	6,136,085	5,085,086
Environmental Sciences	3,414,704	4,530,156	4,530,154	4,095,613
Real Estate	365,603	501,485	501,485	646,951
Watershed and Park Operations	9,150,728	11,495,637	11,495,637	10,839,708
Total Program Support and Services	\$18,344,532	\$22,663,363	\$22,663,361	\$20,667,359
Operating Transfers	\$10,024,117	\$10,765,178	\$10,725,178	\$13,833,810
Reimbursements	(1,396,873)	(1,200,000)	(1,376,674)	(1,300,000)
TOTAL GENERAL FUND	\$43,351,893	\$54,589,438	\$54,136,773	\$55,798,748



GENERAL GOVERNMENT

Board of Directors

The governance and control of the San Antonio River Authority are vested in a twelve-member Board of Directors, six from Bexar County and two each from Wilson, Karnes and Goliad counties. Two of the Bexar County directors are elected at large and the other four each represent a portion of the county. Members are elected on a non-partisan basis to serve four years with no term limits. The terms of office for individual members are staggered to provide continuity. The Board of Directors, as the governing body for the River Authority, provides policy and fiduciary direction for the organization. The Board supervises the actions of the General Manager to ensure that the statutory requirements of the organization are met, and the mission, goals and objectives are effectively achieved for the citizens of the basin.

The Board provides direction on the River Authority’s legislative agenda, strategic plan, and business opportunities. The Board also reviews and approves the annual budget, annual financial statement and monitors revenues and expenditures throughout the year. In addition, the Board monitors performance results on many key initiatives of the River Authority. As elected officials, the directors participate in numerous community activities and meetings throughout the basin as well as attending training and conferences to remain informed on federal, state, and regional activities with impact on the River Authority’s mission and service area responsibilities.

Appropriations:	<u>FY 2022-23</u>	<u>FY 2023-24</u>	<u>FY 2024-25</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$54,977	\$100,981	\$79,385
Operating Expenditures	72,032	759,836	757,804
Total Appropriations	\$127,009	\$860,817	\$837,189



Public Affairs

**Director
(Vacant)**

**Public Affairs
(12)**

Public Affairs

The Public Affairs department consists of a communications team and an education and engagement team. This department strengthens and shapes relationships with constituents and external stakeholders by managing the River Authority's brand identity, marketing, communications, volunteer activities, educational programs, and public engagement.

The communications team spearheads strategic outreach efforts, including branding initiatives, content creation, visual identity, media relations, marketing, public events, and managing the website and social media channels. Dedicated to inspiring and involving the community, the team collaborates with external public relations consultants and internal experts to ensure the timely distribution of relevant information and the successful execution of community events and programs.

The education and engagement team employs best practices in environmental education to support volunteers, educators, and students of all ages, fostering early stewardship and sustainability of the San Antonio River and its tributaries throughout the 4 counties.

Work Plan	Timeframe	Status as of 10/1/2024
Enhance awareness of San Antonio River Authority Projects, including San Pedro Creek Culture Park and West Side Creek activities including ongoing construction.	FY20-FY27	In Progress
Develop and execute an external communications and marketing plan to promote the agency's brand identity and increase brand awareness through the Our River Way initiative.	FY24-FY27	In Progress
Continue to share with the community, the flood safety and litter outreach through the Know Your River Reach campaign.	FY23-FY25	In Progress
Continue to grow the River Authority's brand awareness in the Southern Basin by increasing our market share in Wilson, Karnes, and Goliad counties.	FY24-FY27	In Progress
Continue to maintain our presence in education and schools throughout the basin, while incorporating Our River Way initiatives into the teaching curriculum.	FY24-FY26	In Progress
Collaborate with external organizations on engagement opportunities to help grow the litter awareness in our community.	FY24-FY26	In Progress

Appropriations:	<u>FY 2022-23</u>	<u>FY 2023-24</u>	<u>FY 2024-25</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$880,310	\$1,206,294	\$1,093,181
Operating Expenditures	1,066,516	1,252,193	1,293,550
Total Appropriations	\$1,946,826	\$2,458,487	\$2,386,731

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Brackenridge Park Conservancy Sponsorship	At direction from the Board Chair and General Manager, this sponsorship was agreed on as a 4-year commitment with the Brackenridge Park Conservancy at \$25,000 a year.	25,000
Fiesta	Sponsorship added for San Antonio Fiesta which will allow advertising slots and will be a good marketing avenue to promote the River Authority. This event will be for a 1-week period and will include opportunities in parades such as the King Williams Parade, River Parade, and possibly other Fiesta events.	16,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	5,908
Total – Public Affairs		\$46,908



Facilities

**Deputy General
Manager**

**Facilities
(10)**

Facilities

The Facilities Team provides support for the River Authority’s multiple buildings, operation and maintenance sites, and vehicle fleet. Responsibilities include security management, facilities management, fleet management, custodial services, and other support functions furnished to River Authority staff and members of the communities served. The department’s goal is to consistently provide a clean, safe, comfortable, and sustainable work environments for employees, and ensure facilities are properly maintained to protect and improve organizational assets.

Work Plan	Timeframe	Status as of 10/1/2024
Upgrade security and access systems to provide clear and live surveillance, central control and monitoring, and immediate notification of potential security threats.	FY23-FY25	Pending
Complete facilities assessment for the repair and replacement schedules in coordination with Finance department	FY22-FY25	In Progress

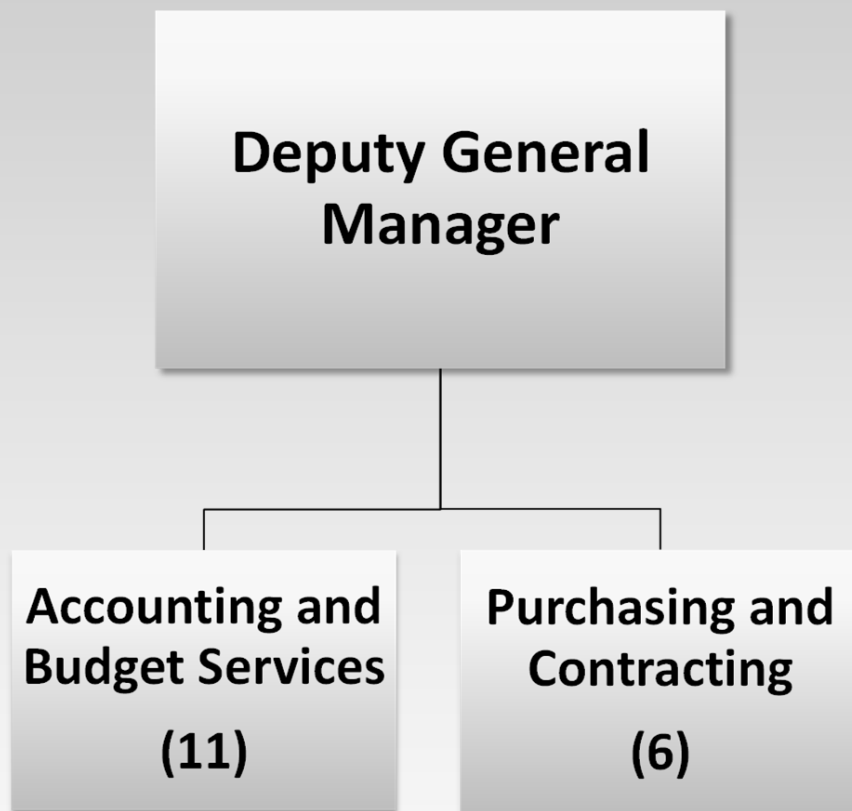
Appropriations:	<u>FY 2022-23</u>	<u>FY 2023-24</u>	<u>FY 2024-25</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$540,974	\$969,709	\$892,625
Operating Expenditures	1,174,641	1,594,528	1,233,083
Capital Expenditures	642,352	580,960	618,000
Total Appropriations	\$2,357,967	\$3,145,197	\$2,743,708

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
HVAC Maintenance Agreement	Increase support and service for HVAC contracts for all locations. Filters changed 4 times a year, seasonal climate automated control service and bi- annual PM for closed loop system to include chemical and water quality testing.	123,000
UROC and SPC field offices roof replacement	Replace roof and make necessary repairs once old roof comes off.	140,000
UROC interior refresh	Refresh the interior facility of UROC to include paint, flooring, and workstations.	65,000
MROC interior patch and paint	Paint MROC interior which is over 10 years old and used for meetings, interviews, and trainings.	50,000

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Fleet	Replacement of 4 vehicles.	188,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	3,248
Total – Facilities		\$569,248



Finance



Finance

The Finance Department provides high quality accounting, budgeting, and purchasing for all departments and divisions of the River Authority. The Finance Department is an active team player that supports the entire organization with respect to accounts payable, accounts receivable/cash receipts, budgeting, contracting, purchasing, fixed asset management, debt issuances, financial reporting, and payroll processing. Department staff take part in and serve as the financial representative of many projects, efforts, and programs at the River Authority. Finance is also responsible for cash management, investing, internal controls and annual audits for all River Authority funds.

The Finance staff is responsible for developing and monitoring the annual operating and project budgets while assisting departments with fiscal planning and analysis. Fiduciary responsibility is exercised daily to safeguard the River Authority’s financial assets and manage its financial resources. Purchasing staff oversees all procurement processes for goods and services, vendor relationships and provides contract management services to obtain the highest quality products and services in the most efficient and cost-effective manner.

Work Plan	Timeframe	Status as of 10/1/2024
Review HUB program: Data, policy, software utilization.	FY24-FY25	In Progress
Review risk management/insurance requirements for contractors and subcontractors.	FY24-FY25	In Progress
Develop workflow process for new assets and surplus documents.	FY24-FY25	In Progress

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$1,361,543	\$1,724,168	\$1,842,992
Operating Expenditures	528,708	555,717	502,105
Total Appropriations	\$1,890,251	\$2,279,885	\$2,345,097



Government Affairs

**Director
(vacant)**

**Government Affairs
(6)**

Government Affairs

The Government Affairs (GA) Department works to strengthen and influence relationships between governmental entities, external stakeholders, and constituents. The GA team collaborates closely with the General Manager, executive team, managers, and other key staff to create effective public policy positions and implement strategic external communication tactics. These efforts are intended to ensure the agency’s leadership role in developing and informing public policies that promote our mission. Team members also serve as liaisons to other departments to support their initiatives and communication needs.

Work Plan	Timeframe	Status as of 10/1/2024
Strengthen governmental and community ties throughout the basin.	FY24-FY25	In Progress
Enhance awareness of Westside Creeks and River Road planning, design, and subsequent construction.	FY24-FY25	In Progress
Sunset Review enabling statute codification.	FY24-FY25	In Progress
89 th State Legislature.	FY24-FY25	In Progress
Secure funding and local construction leadership for Westside Creeks Ecosystem Restoration.	FY24-FY25	In Progress

Appropriations:	<u>FY 2022-23</u> Actual	<u>FY 2023-24</u> Estimate	<u>FY 2024-25</u> Adopted Budget
Personnel Expenditures	\$495,780	\$522,810	\$673,684
Operating Expenditures	838,679	958,438	1,011,876
Total Appropriations	\$1,334,459	\$1,481,248	\$1,685,560

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	2,877
Total – Government Affairs		\$2,877



Human Resources



Human Resources

The Human Resources Department partners with employees to promote a work environment that attracts and inspires employees who embody the River Authority’s core values and support the River Authority’s vision, mission, and organizational goals. The department makes proactive support resources available for the executive staff, managers, and employees and focuses on delivering quality customer service to all employees. The Human Resources staff provides strategic and effective programs that attract, retain, and develop top talent. The staff manages all internal communications, compensation, benefits, and training and development programs while supporting the River Authority culture.

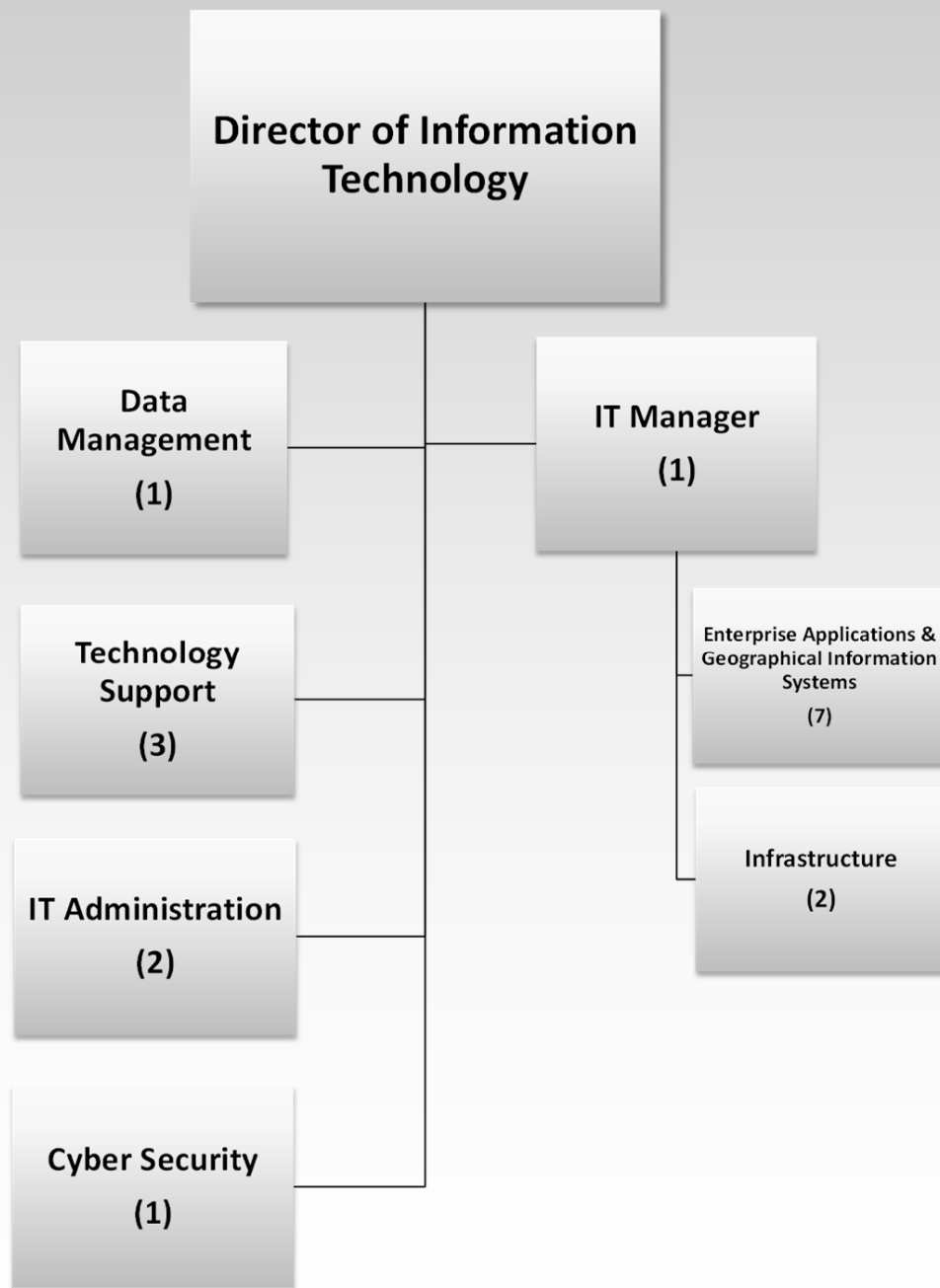
Work Plan	Timeframe	Status as of 10/1/2024
Implement an integrated performance management system and employee learning and development program to enhance efficiency, transparency, and accessibility, improve skills, promote professional growth, and align individual and organizational goals with the River Authority's strategic objectives.	FY24-FY25	In progress
Partner with a benefits broker to assess the current health and welfare benefit plans to ensure they are competitive, cost-effective, and compliant to enhance the River Authority's ability to attract and retain top talent.	FY24-FY25	In progress

Appropriations:	<u>FY 2022-23</u>	<u>FY 2023-24</u>	<u>FY 2024-25</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$452,604	\$673,603	\$586,411
Operating Expenditures	402,776	369,268	342,299
Total Appropriations	\$855,381	\$1,042,870	\$928,710

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Cornerstone Learning & Management System	In conjunction with the performance management system, this enterprise system will allow all SARA employees the opportunity to develop soft and technical skills.	27,000
Promotional materials	Promoting the River Authority's brand at external events.	8,000
Data Access	Annual cost that needs to be a recurring data cost.	2,100
SHRM Certifications	SHRM certifications for 5 individuals, separate from the conference.	2,050
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	5,000
Total – Human Resources		\$44,150



Information Technology



Information Technology

The Information Technology (IT) Department serves as the strategic technological leader of the organization to ensure that the River Authority operates in a highly efficient and secure manner. The IT Department is composed of six teams: Technology Support, Infrastructure, Cyber Security, Data Management, Enterprise Applications, and Geographic Information System (GIS). Together we collaborate to equip the River Authority with the necessary tools to overcome obstacles and accelerate the fulfillment of our organizational objectives.

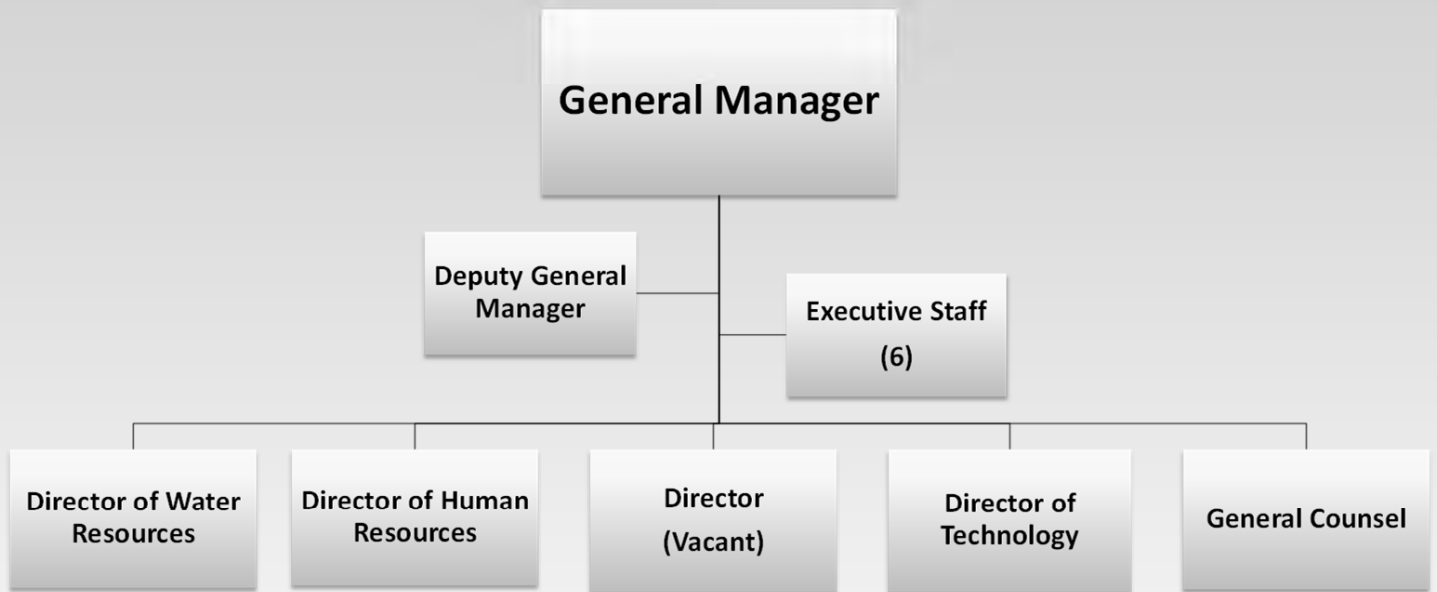
Work Plan	Timeframe	Status as of 10/1/2024
Evaluate and update the infrastructure framework	FY24-FY25	In Progress
Implement a disaster recovery process	FY24-FY25	In Progress
Develop and execute a comprehensive plan to ensure software and systems are consistently up to date while identifying opportunities for automation and process improvements.	FY24-FY25	In Progress

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$1,481,035	\$2,005,834	\$1,765,419
Operating Expenditures	2,319,012	2,760,661	2,806,363
Capital Expenditures	-	5,983	-
Total Appropriations	\$3,800,047	\$4,772,478	\$4,571,782

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Upgrade telephone system to the cloud	Our current hardware that hosts our telephone system is becoming deprecated and no longer supported by the vendor. We have decided it would be best to move the system to the cloud.	20,000
Computer refresh	Update/upgrade computer technology for a portion of SARA employees, conference rooms, and common areas. This includes laptops, desktops, monitors, keyboards, mice, precision towers, and iPads.	191,043
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	6,379
Total – Information Technology		\$217,422



Executive Office



Organizational Support and Executive Office

The organizational support and executive office budget incorporate personnel costs for the executive and support staff to the General Manager as well as costs impacting the organization as a whole such as, but not limited to, general insurance and appraisal district services.

The General Manager is the chief executive officer of the San Antonio River Authority. The duties and authority of the General Manager are prescribed in Section 14 of Chapter 276, page 556, Acts of the 45th Legislature, as amended, and in Article II of the Bylaws of the River Authority. The General Manager is responsible to the Board of Directors for the administration of the affairs and business of the River Authority. In addition to total management responsibility, the General Manager is directly responsible for the following:

- Recommendation of and adherence to policy direction of the Board of Directors.
- Execution of policies approved by the Board of Directors.
- Financial management and control, including submission of the annual financial audits.
- Submittal of annual budget to the Board of Directors.
- Employment of professional consultants.
- General forecasting, planning, coordination, and control of all of the River Authority's goals, projects, and programs in support of the direction of the Board.
- Employment of staff.

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$2,481,411	\$3,095,718	\$3,445,149
Operating Expenditures	1,140,172	1,403,943	1,851,732
Total Appropriations	\$3,621,583	\$4,499,661	\$5,296,881

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	620,750
Total – Organizational Support		\$620,750



Project Management Office



Project Management Office

The Project Management Office (PMO) sets the project management standards for the organization and delivers project management execution for internal and external projects.

The monitoring and support team monitors and implements procedures to ensure the successful execution of River Authority projects. The department staff manages, designs, and implements support activities to track and monitor the progress of projects to ensure efficiency. Training and development of staff throughout the organization is also a core function of the department.

The project delivery team is composed of program managers, project managers and associates that implement projects from planning to execution and through the close out process. These projects include trails developments, partner capital projects, and utilities projects.

Work Plan	Timeframe	Status as of 10/1/2024
Improve project budget development and management procedures.	FY24-FY26	In Progress
Improve project closeout timeframes to less than six months.	FY24-FY25	No Progress
Create resource allocation tools and procedures.	FY24-FY25	In Progress
Create a process for measuring and communicating progress on the strategic plan.	FY24-FY25	In Progress
Improve response and resolution times for issue management and delayed milestones.	FY24-FY25	In Progress
Refine project spending plans to improve cost projection accuracy and reduce cash on-hand each quarter.	FY24-FY25	No Progress

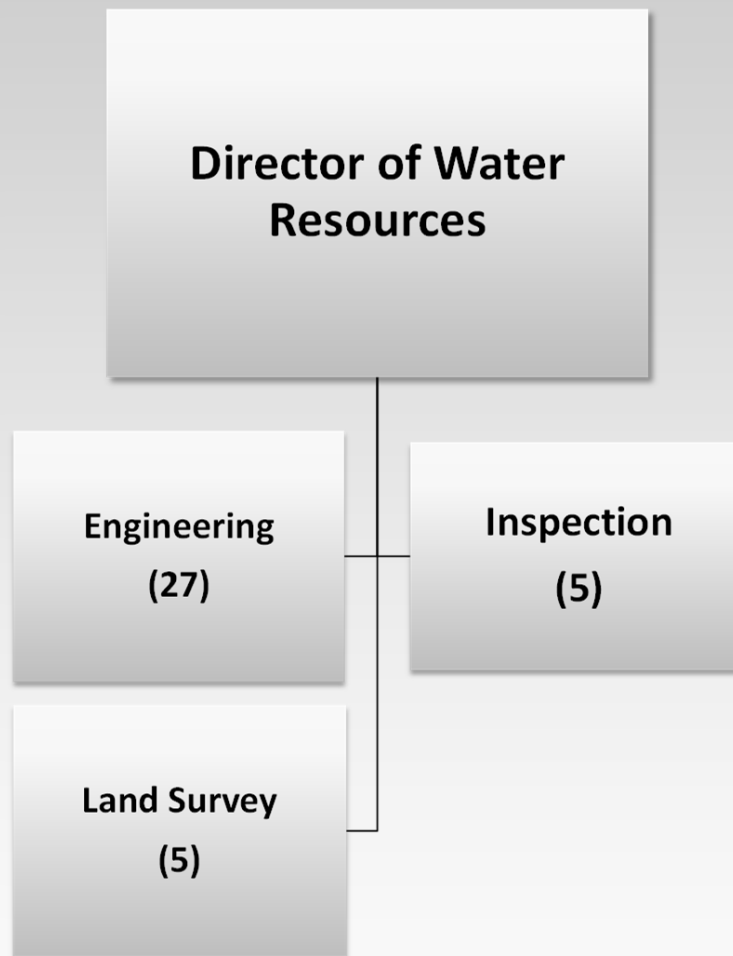
Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$378,918	\$1,490,729	\$1,473,182
Operating Expenditures	67,678	93,537	328,740
Total Appropriations	\$446,596	\$1,584,266	\$1,801,922

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Strategic Plan Support	Focus for the Fiscal Year 25-30 strategic plan will start with baselining, information gathering, data analysis, modeling, assessments, process development and other planning efforts. Some of these tasks will be supported by consultants and professional services.	250,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	14,421
Total – Project Management Office		\$264,421

PROGRAM SUPPORT AND SERVICES



Engineering



Engineering

The Engineering Department provides planning, survey, modeling, design, and inspection services in support of capital improvement projects, facility, parks, urban planning, design and construction, ecological restoration, nature-based solutions, water resource planning, wastewater collections and treatment, and all other technical programs as needed for the River Authority. The department works with other public agencies in the River Authority’s jurisdiction to assist them in planning and execution of capital projects and efforts, to maximize sustainability and efficiency, reduce duplication, and make decisions on a holistic watershed basis.

The Engineering Department maintains floodplain and water quality models for Bexar, Wilson, Karnes, and Goliad Counties, performs routine inspections of forty-two dams and the San Antonio Channel Improvements Project and supports their maintenance, develops stream and ecosystem restoration projects, and coordinates with developers on low-impact development practices. In addition, the Engineering team assists and coordinates with the development community for implementation of standards within the overlay districts of the Museum Reach, Mission Reach, San Pedro Creek, and Westside Creeks project areas.

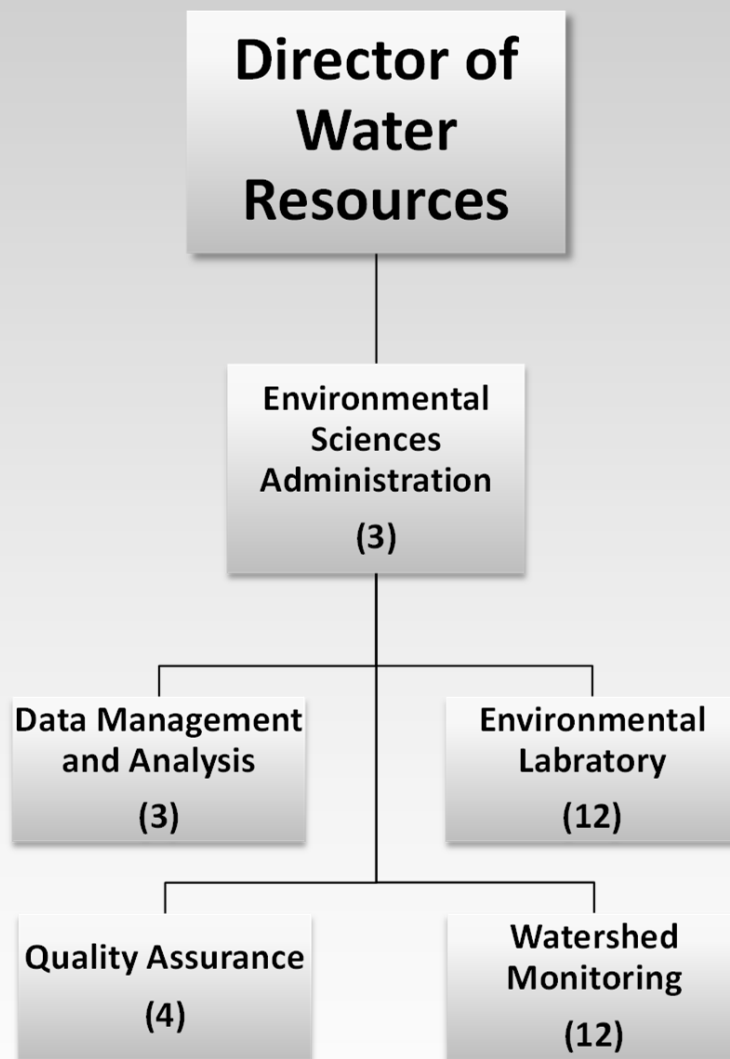
Work Plan	Timeframe	Status as of 10/1/2024
Provide support for FEMA and local governments during draft and preliminary phases of floodplain map updates.	FY24-FY26	In Progress
Update SOPs for the developer coordination process for reviewing plans and providing guidance related to Low Impact Development to reflect new LID Manual and include target turn-around-times.	FY24-FY25	In Progress
Adapt LID certification training for routine operations and maintenance to meet additional needs expressed by Bexar County Stormwater team.	FY25	In Progress
Expand the watershed master plan project recommendations to include stream restoration and water quality projects in addition to the updated flood risk mitigation projects being produced in the Watershed Master Plan Atlas 14 Updates project.	FY24-FY26	In Progress
Document and initiate engineering inspections and monitoring plan for Mission Reach in coordination with WPO.	FY24-FY25	In Progress
Develop the rehabilitation plan for Cassin Lake dam.	FY24-FY25	In Progress

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$4,668,646	\$5,194,324	\$4,696,784
Operating Expenditures	744,850	868,517	309,802
Capital Expenditures	-	73,244	78,500
Total Appropriations	\$5,413,496	\$6,136,085	\$5,085,086

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Robotic total station (survey team)	Replacement of aging survey equipment.	78,500
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	5,610
Total – Engineering		\$84,110



Environmental Sciences



Environmental Sciences

The Environmental Sciences Department (ESD) provides research, data gathering, scientific assessment, and environmental coordination for the River Authority regarding water quality, environmental planning, pollution prevention, resource protection, ecosystem restoration, aquatic organism population augmentation, relocation and reintroduction, instream/environmental flow needs, public health issues and public outreach. ESD houses a state-of-the-art environmental laboratory that provides testing services throughout the watershed. ESD also provides services in the following areas: water quality/environmental monitoring; environmental investigations; quality assurance; data management, analysis, and visualization; water quality planning and assessments; fish and mussel surveys and other species assessments; and environmental support and collaboration for other River Authority departments. ESD strives to be a full-service resource for other River Authority departments, agencies, and businesses that must comply with water-related environmental and public health regulations. The department works to enhance interagency coordination efforts to advance basin-wide water quality planning efforts and promote integrated management practices to realize increased water quality. The department is committed to producing data of the highest quality and continually developing the ability to analyze that data on a near real-time basis to allow for the most informed watershed management decisions that lead to ecologically tangible benefits and impacts.

Work Plan	Timeframe	Status as of 10/1/2024
Introduce first cohorts of freshwater mussels into the Mission Reach of the San Antonio River.	FY24-FY25	In Progress
Utilize molecular methods (e.g., environmental DNA) to characterize sources of contamination, monitor for invasive species and document aquatic biodiversity in the San Antonio River basin.	FY23-FY26	In Progress
Design, implement and conduct pre- and post-restoration monitoring and analysis activities for appropriate River Authority projects.	FY23-FY26	In Progress
Develop a foundational knowledge of emerging contaminants throughout the basin through research and collaboration.	FY23-FY26	In Progress
Implement Cassin Lake Management Plan to improve angling opportunities at the first River Authority managed Community Fishing Pond.	FY24-FY26	In Progress

Appropriations:	FY 2022-23	FY 2023-24	FY 2024-25
	<u>Actual</u>	<u>Estimate</u>	<u>Adopted Budget</u>
Personnel Expenditures	\$2,811,423	\$3,800,026	\$2,996,380
Operating Expenditures	549,394	602,936	1,071,734
Capital Expenditures	53,888	127,192	27,500
Total Appropriations	\$3,414,705	\$4,530,154	\$4,095,614

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Water Jacketed Incubator for Bacteria Testing	Carbon Dioxide Incubator needed to support the culturing of bacteria in an anaerobic environment to support in-house bacterial source tracking.	7,000
Refrigerated Centrifuge	Centrifuge used to "spin" samples that would improve the clarify of water and allow for the more efficient and accurate analysis of eDNA samples.	4,795
3-door refrigerator	Sample storage refrigerator for holding preserved samples.	7,500
Teledyne CETAC ASXPRESS PLUS Rapid Sample System	This system allows for more efficient sample analysis for Metals by ICP-MS. System reduces times for sample delivery, stabilization, and washout and reduces waste.	13,000
EXO2 data Sondes	Data sondes replacement for monitoring equipment.	12,855
Annual Fish Fiesta Costs	Annual fish Fiesta event at Casin Lake to collect fisheries management data.	2,500
San Antonio River Basin Bioblitz 25	Expand the Bioblitz event to other SARA parks and get more community scientists involved to get an overall count of the plants, animals, and other organisms.	2,500
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	6,223
Total – Environmental Sciences		\$56,373



Real Estate

General Counsel

**Real Estate
(6)**

Real Estate

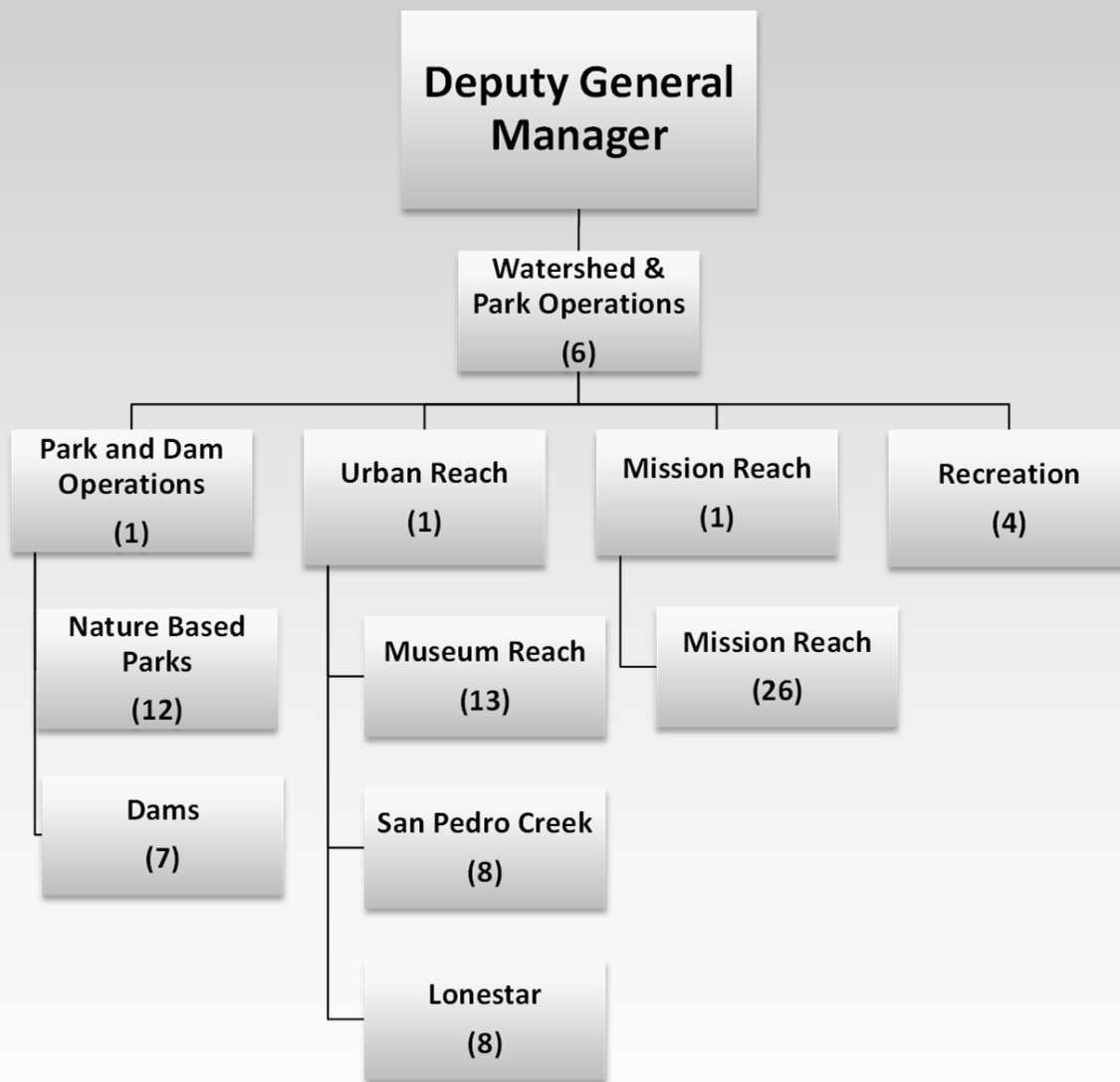
The Real Estate department oversees and manages all right of way requests from external entities requesting permission to utilize River Authority land, assets, and interests and provides permitting in the form of right of way conveyance mechanisms. The Real Estate team supports all projects with needs related to the acquisition of easements, fee ownership, temporary construction easements, leases, licenses, or any other agreements needed to complete the project. The Real Estate team is responsible for understanding rules, regulations, ordinances, and legislature related to Texas Right of Way and advises staff on how to proceed with the real estate portion of projects. The Real Estate team oversees the needs for Eminent Domain and relocation services and provides expertise on how to navigate those processes. Lastly, a major core function of the department is to manage records according to laws established by the state and provide records retention for all River Authority real estate transactions and efforts.

Work Plan	Timeframe	Status as of 10/1/2024
Manage Easement Acquisitions for Bexar County Creeks and Trails.	FY23-FY25	In Progress
Manage Easement Acquisitions for Mission Reach Boundary Project.	FY24-FY25	In Progress
Manage property acquisition for San Pedro Creek.	FY23-FY25	In Progress
Manage Easement Acquisitions for the Utilities Interconnect Project.	FY23-FY25	In Progress
Manage all efforts related to right of way in accordance with the needs of the Federal Government for the West Side Creeks.	FY23-FY25	In Progress
Manage all Land Use Applications for all external activity on or adjacent to River Authority land, interests, or assets.	FY23-FY25	In Progress

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$281,814	\$443,874	\$446,131
Operating Expenditures	83,790	57,611	200,820
Total Appropriations	\$365,603	\$501,485	\$646,951



Watershed and Park Operations



Watershed and Park Operations

The Watershed and Park Operations (WPO) Department supports the River Authority’s O&M commitments to our constituency and partners within our basin. This is performed through the team’s diverse expertise and experience in managing flood retardant/conveyance structures, eco-system and riparian management, urban linear parks, low impact development features, nature-based park systems, paddling trails and recreational opportunities. Flood Conveyance and management is performed through 42 flood retardant structures, 29 in Bexar County and 13 in Karnes County. Additionally, 5 crest gates along San Antonio River and San Pedro Creek. Linear trail management includes the Operations and Maintenance of Museum Reach, San Pedro Creek and Mission Reach with an emphasis on native plant material, water quality features, riparian habitat, multi-use trail systems, art features and various park type amenities.

LID maintenance responsibilities are inclusive of River Authority owned features along with partnerships through the City of San Antonio on select features. Staff focus on sustainable landscape management that utilize techniques for adaptive management of formal and natural areas. They also provide support for projects, programs, and efforts with best management practices that involve the use of native and sustainable vegetation for wildlife habitat, water conservation, and water quality benefits all of which support the River Authority’s mission.

Nature based parks are comprised of 10 locations throughout the basin with an emphasis on natural resources which include the operations and maintenance of multiuse trails, 56 miles of paddling trails and other diverse park amenities.

Operations staff maintain a high standard of maintenance and performance for federally assisted flood damage reduction projects. They deliver a valued public service through the continued implementation of the Dam Management and Safety Program through departmental expertise.

Staff develop and manage the policies and procedures for recreation facility usage and reservations within River Authority managed parks, to include infrastructure maintenance and repairs, develop and implement diverse park programming, create and execute special events and build relationships with other public and private entities and recreation user groups that supports natural resources.

Work Plan	Timeframe	Status as of 10/1/2024
Continued focus on riparian habitat, bank stability & flood conveyance through intentional management practices that preserve and protect our creeks and rivers, by increasing densities of native vegetation with a focus on aquatic habitat for a sustainable eco-system.	FY25	In Progress

Expand Park programming and events with a focus on diverse opportunities throughout the basin.	FY25	In Progress
Enhance Highway 239 access point while collaborating with our downstream partners to develop additional access points to our creeks and rivers.	FY25	In Progress
Continued design-less implementation of Park master plans at Trueheart Ranch Park and Hendrick Arnold Park, while developing land management process and protocols at Espada in conjunction with Texas A&M San Antonio.	FY25	In Progress
Continuation of stem reduction efforts and management along Mission Reach to ensure flood conveyance and FEMA regulations are met while ensuring riparian and eco-system goals are met.	FY25	In Progress

Appropriations:	<u>FY 2022-23</u> <u>Actual</u>	<u>FY 2023-24</u> <u>Estimate</u>	<u>FY 2024-25</u> <u>Adopted Budget</u>
Personnel Expenditures	\$6,067,234	\$7,870,188	\$6,771,785
Operating Expenditures	2,819,945	3,260,007	3,857,732
Capital Expenditures	263,549	365,442	210,190
Total Appropriations	\$9,150,728	\$11,495,637	\$10,839,707

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Capital – Replacement	Replacement items include mowers, UTV, tractors, shredders, and enclosed trailers.	188,990
Capital - NEW	New zero turn mower for phase III veg management and Hydraulic Post Driver to assist with fence building and portage installment.	21,200
Pavilion Prep & wood treatment	Pavilion prep and wood treatment.	17,500
Premium Kids Kayak	Premium Kid's Kayaks for recreation team for programs geared towards all ages.	5,000
Museum Reach - River of Lights	Additional event funds to keep the same level of service as 2024 for the Museum Reach – River of Lights event.	25,000
USGS Camera	Cameras along the river to support the team in monitoring the levels, USGS to expense and we reimburse.	12,400
USGS Camera Monitoring	Cameras along the river to support the team in monitoring the levels, USGS to expense and we reimburse.	12,400
Reseal playground	Reseal the playground at Escondido Park.	8,000
Park Master Plan Update	Nature Based Park plan update.	4,000

New Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Seal Coat - Several locations	Seal coat at different locations due to 10+ years of aging.	25,000
Capital - NEW - Rec Team	Purchase of 2 tandem and 14 single kayaks, vests, and paddles. Also, purchasing an event stage and a complete portable movie screen and all the necessary AV equipment needed.	42,000
Personnel Adjustments	Adjustments to personnel cost based on the following: authorized promotion opportunities for existing staff, merit pay, and market adjustments as needed.	47,220
Total – Watershed and Park Operations		\$408,710

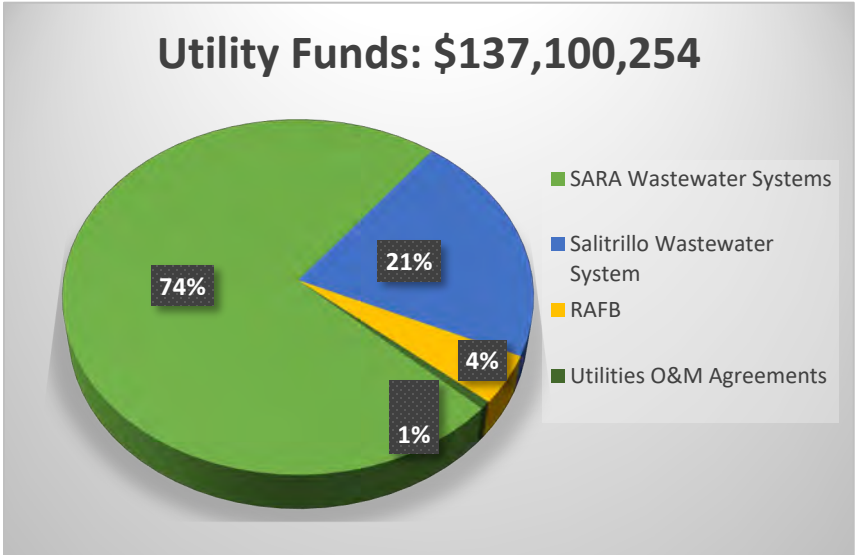
Utility Funds



Photo by Wilfred Korth
2023 River Clicks Photo Contest
Judge's Choice - Goliad County Category Winner

Utility Funds

The River Authority began providing wastewater utility services in 1966. Today, the River Authority has four permitted active wastewater treatment plants (WWTP) and maintains collection systems. The River Authority utilizes the latest technology to produce a high-quality effluent and to preserve the ecosystems into which the effluent is returned. The department currently provides wastewater service



to portions of northeast San Antonio and the cities of Converse, Live Oak, Universal City, and Schertz and Green Valley Special Utility District.

The River Authority also provides water and wastewater related services by contract throughout the San Antonio River Basin. This includes the La Vernia Wastewater Treatment Plant (WWTP) operations, Somerset WWTP operations and collection system, and First Responders Academy WWTP operations. The River Authority also operates and maintains the wastewater collection system at Randolph Air Force Base (RAFB). This includes annual capital improvement projects and operations and maintenance activities.

Work Plan	Timeframe	Status as of 10/1/2024
Promote the strategic growth of collection system and plant capacity within the Martinez IV service delivery area through coordination with developers and other stakeholders.	FY21-FY26	In Progress
Develop a Capacity, Management, Operations & Maintenance (CMOM) plan to identify and correct performance problems in wastewater systems. This plan will also develop a maintenance program for the SARA Wastewater and Salitrillo Retail collection systems.	FY21-FY26	In Progress

San Antonio River Authority Wastewater Systems Fund (70)

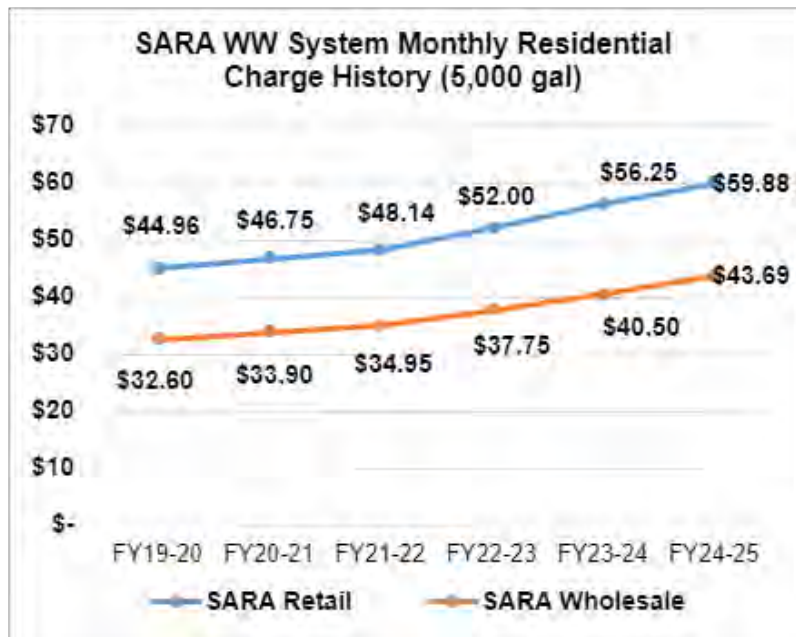
The San Antonio River Authority (SARA) Wastewater Systems Fund accounts for both operating and construction and improvement costs associated with the SARA wastewater system. This system has four WWTPs as well as a collections system, all of which are operated and maintained by Utilities Department staff. The plants include: the Upper Martinez Wastewater System, the Martinez II Wastewater System, the Martinez IV Wastewater System, and the First Responders Academy. These systems primarily serve residents and the business community located within portions of eastern/northeast Bexar County. First Responders Academy WWTP serves the Alamo Colleges District First Responders Academy.

The SARA wastewater system also provides wholesale wastewater service to the City of Schertz and Green Valley Special Utility District.

Charges for Services

River Authority staff has been collaboratively working to ensure the continued success and service of the wastewater utility enterprise. For FY 2024-25, the adopted retail rates for the SARA wastewater system result in a monthly charge to the customer of \$59.88 for 5,000 gallons of usage. For FY 2024-25, the rate consists of two components. The variable rate, which covers operations and maintenance expenditures, is adopted to increase from \$4.45 per 1,000 gallons to \$4.78 per 1,000

gallons. The fixed rate, which covers debt service, capital, and renewal and replacement expenditures, is adopted to increase from \$34.00 to \$35.98. The wholesale variable rate is adopted to increase from \$4.45 per 1,000 gallons to \$4.78 per 1,000. This increase is driven by an increase in the cost of plant operations. The wholesale fixed rate is set to increase from \$18.25 to 19.79. The adopted wholesale rates for the SARA wastewater system result in a monthly charge to the customer of 43.69. Major capital investments, driven either by aging infrastructure or plant expansions, have been identified in the Capital Improvement Plan for the SARA Wastewater System.



SARA Retail Wastewater Rate Forecast - Proposed

Winter Average (constant variable)	5,000			
FY25 ADOPTED RATE				
Adopted Rate	FY22	FY23	FY24	FY25
fixed rate	25.44	29.50	34.00	35.98
variable rate	4.54	4.50	4.45	4.78
fixed	25.44	29.50	34.00	35.98
variable charge	<u>22.70</u>	<u>22.50</u>	<u>22.25</u>	<u>23.90</u>
Monthly Charge for 5,000 gal/month	\$48.14	\$52.00	\$56.25	\$59.88
Annual % Change	2.97%	8.02%	8.18%	6.45%
Monthly \$ Change	\$1.39	\$3.86	\$4.25	\$3.63

All Other Users Rate	FY22	FY23	FY24	FY25
(per 1,000 gallons)	\$9.85	\$10.45	\$11.15	\$12.67

SARA Wholesale Wastewater Rate Forecast - Proposed

Winter Average (constant variable)	5,000			
FY25 ADOPTED RATE				
Adopted Rate	FY22	FY23	FY24	FY25
fixed rate	12.25	15.25	18.25	19.79
variable rate	4.54	4.50	4.45	4.78
fixed	12.25	15.25	18.25	19.79
variable charge	<u>22.70</u>	<u>22.50</u>	<u>22.25</u>	<u>23.90</u>
Monthly Charge for 5,000 gal/month	\$34.95	\$37.75	\$40.50	\$43.69
Annual % Change	3.10%	8.01%	7.28%	7.88%
Monthly \$ Change	\$1.05	\$2.80	\$2.75	\$3.19

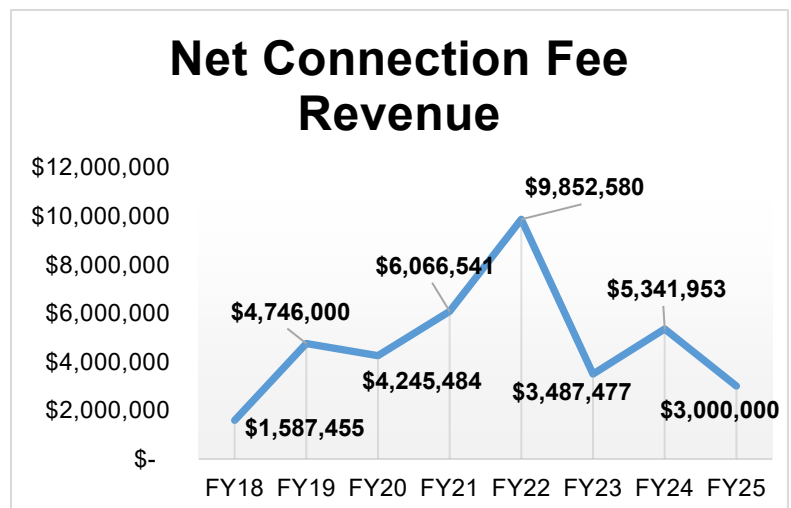
All Other Users Rate	FY22	FY23	FY24	FY25
(per 1,000 gallons)	\$6.88	\$7.30	\$7.80	\$8.96

Major Assumptions in Rate Development

- 1) The FY25 adopted budget reflects current inflationary trends. For FY26 and beyond, the assumption is that inflation related to operating costs will return to a more normal level, which is typically 3%. River Authority staff will continue to monitor impacts of price on operations and strive to operate the WWTP in the most cost-effective manner while still providing quality effluent.
- 2) Due to an increase in the cost of plant operations, the FY25 Operating Expenditures budget increases as compared to the FY 2023-24 Amended Budget.
- 3) Support Fee to General Fund is remaining \$1,225,811.
- 4) This budget includes \$3 million in net revenue from connection fees.
- 5) Capacity Management Operations and Maintenance (CMOM) project is continuing in FY25.
- 6) Issued debt in FY 2020-21 to fund the Martinez IV WWTP Expansion and Abbott Road Lift Station Expansion. The first debt service payment was due in FY 2021-22 with the full payment beginning in FY 2022-23. The average annual payment is \$1.2 million.
- 7) Issued debt in FY 2022-23 to fund Project 29. The first debt service payment was due in FY 2023-24 with the full payment beginning in FY 2023-24. The average annual payment is \$1.18 million
- 8) Continuing SARA Maintenance and Improvements Projects in FY25 to address aging infrastructure at Upper Martinez and Martinez II.
- 9) Based on current projections, construction for the expansion of the MIV WWTP to 5 MGD is scheduled to begin in FY25.
- 10) The next expansion of Martinez II is scheduled to begin in FY 2026-27. Upon completion the Upper Martinez WWTP will be decommissioned. Design for the rehabilitation of the interconnect line between the two plants began in FY24. Once the interconnect line is rehabilitated the plant expansion can begin.
- 11) The River Authority is exploring funding options for both the Martinez IV WWTP Expansion to 5 MGD and the expansion of the Martinez II WWTP/Upper Martinez Decommissioning/Interconnect Line.

Connection Fees

As part of the rate management strategy the River Authority is not increasing the connection fees in FY 2024-25. Connection fee revenue will continue to fund infrastructure improvements and expansion projects. The graph on the right is actuals except for FY25 which is based on the FY 2024-25 budget.



<u>Wastewater Treatment Plant Service Area</u>	<u>FY24 Connection Fee per EDU</u>	<u>FY25 Proposed Connection Fee per EDU</u>
SARA Wastewater System – Upper Martinez and Martinez II	\$6,000	\$6,000
SARA Wastewater System - Martinez IV	\$6,000	\$6,000

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	Remaining Available Funds
Beginning Balance				
Unrestricted Balance	\$ 1,910,184	\$ 1,998,926	\$ 1,998,926	\$ 1,965,366
Restricted for Debt Service	2,391,170	2,013,343	2,013,343	2,736,871
Restricted Balance - Connection Fee Construction	22,456,254	25,065,664	25,065,664	30,407,617
Restricted Balance - Construction & Improvements	26,249,222	29,831,329	29,831,329	40,552,514
Restricted Balance - Debt Proceeds	9,700,471	-	214,414	-
Total Beginning Balance	\$ 62,707,301	\$ 58,909,263	\$ 59,123,676	\$ 75,662,368
Revenue				
Charges for Services - Sewer Fees	\$ 16,040,532	\$ 22,735,085	\$ 22,735,085	\$ 19,684,898
Charges for Services - Rentals/Leases	162,021	180,007	109,290	92,899
Connection Fees	3,487,477	5,341,953	5,341,953	3,000,000
Debt Proceeds	-	18,500,000	18,315,000	-
Investment Earnings	(589,983)	700,000	3,537,557	2,250,000
Miscellaneous	250,112	175,000	446,253	175,000
Total Revenue	\$ 19,350,159	\$ 47,632,045	\$ 50,485,137	\$ 25,202,797
TOTAL AVAILABLE FUNDS	\$ 82,057,460	\$ 106,541,308	\$ 109,608,813	\$ 100,865,165
APPROPRIATIONS				
Operating Expenses				
Personnel Expenditures	\$ 3,146,999	\$ 4,239,919	\$ 4,239,919	\$ 3,562,262
Operating Expenditures	2,537,249	2,965,054	2,965,054	3,001,388
Capital Outlay	422,849	765,453	765,453	181,000
Debt Service - Revenue Bonds	2,889,856	4,382,983	4,457,453	4,047,837
Transfers - Support Fees	1,268,697	1,225,811	1,225,811	1,225,811
Transfers	215,309	-	-	-
Reimbursements	(390,955)	(340,000)	(414,470)	(340,000)
Subtotal Operating	\$ 10,090,004	\$ 13,239,221	\$ 13,239,221	\$ 11,678,298
Activity As of 06/30/2024				
Construction and Improvement Project Expenses*				
Active Projects				
0642 - Capacity Management Operations & Maintenance	247,341	1,468,453	185,562	4,598,571
0670 - Martinez II/Upper Martinez Interconnect Line	381,319	2,848,264	807,483	3,411,198
0611 - Martinez IV Collection System CIP	1,215,286	1,238,716	-	2,016,934
Martinez IV Collection System CIP - Project 2 SM	-	135,924	-	-
Martinez IV Collection System CIP - Project 8E	-	2,175,000	1,085,872	1,089,128
Martinez IV Collection System CIP - Project 23N	-	2,140,000	1,069,594	-
Martinez IV Collection System CIP - 29 Katzer Tie-in	-	162,364	76,262	406,565
Martinez IV Collection System CIP - Project 300	-	751,000	750,509	491
0660 - Martinez IV Collection System CIP - Project 29	1,242,771	16,704,264	12,119,293	4,219,207
0627 - Martinez IV WW Treatment Plant Expansion	9,486,057	2,598,686	1,013,884	246,756
0641 - Roadway Collection System Projects	7,264	468,660	66,029	1,998,273
0647 - SARA WW Maintenance & Improvements	263,742	6,687,139	2,253,883	4,322,777
0690 - Martinez IV WW Treatment Plant Expansion #2	-	8,400,000	1,256,368	14,143,632
0691 - Upper Martinez Plant Improvements	-	6,000,000	22,486	5,977,514
New Authorized Projects				
0706 - SARA Martinez Wastewater Master Plan	-	-	-	850,000
0687 - Martinez II Expansion Design	-	-	-	11,000,000
Subtotal Projects	\$ 12,843,780	\$ 51,778,470	\$ 20,707,225	\$ 54,281,047
TOTAL OPERATING APPROPRIATIONS	\$ 22,933,784	\$ 65,017,691	\$ 33,946,446	\$ 65,959,345
Unrestricted - Operating Reserve	1,498,926	1,465,366	1,465,366	1,640,912
Unrestricted - Repair and Replacement Reserve	500,000	500,000	500,000	500,000
Restricted for Debt Service	2,013,343	3,402,953	2,736,871	2,736,871
Restricted Balance - Connection Fee Construction	25,065,664	9,101,529	30,407,617	790,287
Restricted Balance - Construction & Improvements	29,831,329	27,387,209	40,552,514	29,237,750
Restricted Balance - Debt Proceeds	214,414	-	-	-
TOTAL APPROPRIATIONS	\$ 82,057,460	\$ 106,874,748	\$ 109,608,813	\$ 100,865,165

*FY 2023-24 activity is reflected as of 06/30/2024

New Operating Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on a cost-of-living adjustment, authorized promotion opportunities for existing staff, and market adjustments as needed.	89,999
Wastewater Flow Monitoring	Flow monitors will be used to measure real-time actual wastewater flows to River Authority owned treatment plants. 36 will be used to monitor condition and performance of the collection system and used to calibrate a future master plan and model, while 39 will be deployed to measure flows being received from wholesale customers. The equipment, service, and maintenance will be provided by a vendor with annual renewals based on system performance.	585,000
Martinez II Admin bldg. foundation repair	Add a clay cap to the surrounding administrative building to prevent any further shifting of the facility. This cap will avoid costly foundation repairs if we wait too long to repair.	100,000
Evening cleaning services at Martinez II	Provide evening janitorial services to Martinez II admin building. Through cleaning after hours to ensure sites are ready each morning.	63,000
Utility Fleet Vehicles	New vehicles: (1) Collections, (1) Maintenance, (1) Treatment. Cost split between SARA and Salitrillo.	81,000
Total – SARA Wastewater Operations		\$918,999

New Construction & Improvement Project Resources for FY 2024-25		
Project	Business Justification/Benefit to SARA	Amount
CMOM	Rehabilitation funds for the SARA WW collections system.	3,350,420
Martinez II/Upper Martinez Interconnect Line	Budget requested to fully fund the construction phase of the project. The design contract was solicited and awarded in FY 2021-22.	1,500,000
Martinez II Plant Expansion	Funding required for design of MII WWTP to bring its capacity to 6.0 MGD by FY2028-2029.	11,000,000
Martinez IV Collection System CIP	The Martinez IV Collection CIP project is intended to build up funds for reimbursement to contractors who upsize their lines at the request of the River Authority to build out the Martinez IV collection system. The annual budget requests will be put in reserve for future projects as they arise.	1,100,000
Roadway Collection System	Additional funds needed for collection system projects that are part of TxDOT roadway improvement projects.	1,600,000
Martinez IV WWTP Expansion	Funding required for design and construction of MIV WWTP to bring its capacity to 5.1 MGD by FY2025-2026.	7,000,000
Master Planning & Capital Improvement Planning – Martinez Collection System	The most recent wastewater master planning effort was completed in 2021 but only incorporated the Martinez IV service area. With a significant increase in development, new connections, and flows, there is a need to update this plan. The new effort will incorporate the entire SARA-Martinez service area, which includes Martinez I, II, and IV.	850,000
Total – SARA Wastewater Construction & Improvements		\$26,400,420

For more information, please refer to the individual project pages.

Salitrillo Wastewater System Fund (71)

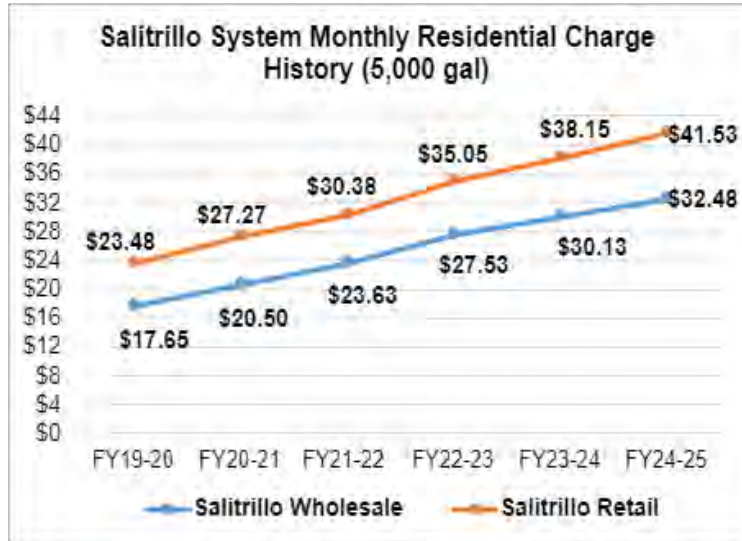
The Salitrillo Wastewater System Fund accounts for both operating and construction and improvement costs associated with the Salitrillo Wastewater Treatment System which discharges into the Salitrillo Creek. This includes wholesale, retail, and reuse water services. Expenditures for the plant, retail system and reuse are tracked separately to facilitate utility rate calculations.

Wholesale wastewater service is provided to the cities of Converse, Live Oak, and Universal City. Each city maintains and operates the collection systems within its city limits. The main outfall lines from the cities are maintained by Utilities Department personnel. The wastewater from the cities is treated at the Salitrillo WWTP. The retail portion of the Salitrillo Wastewater System provides retail wastewater services to parts of the City of San Antonio and Bexar County.

The Salitrillo Reuse function provides reuse water and delivery services to Universal City as well as Alamo Community Colleges – Northeast Lakeview campus. These services are provided through contractual agreements. The reuse water is provided post treatment from the Salitrillo Wastewater Treatment System. The areas served are in Bexar County. The Salitrillo water reuse function is also managed by Utilities Department staff.

Charges for Services

River Authority staff has been collaboratively working to ensure the continued success and service of the wastewater utility enterprise. For FY 2024-25, the adopted rates for the Salitrillo Wholesale wastewater system align with the rate information and recommendations previously provided, resulting in a monthly charge to the wholesale customer of \$32.48 and \$41.53 to the retail customer for 5,000 gallons of usage. For FY 2024-25, the rate consists of two components. The wholesale variable rate, which covers operations and maintenance expenditures, is adopted to increase from \$2.10 per 1,000 gallons to \$2.57 per 1,000. This increase is driven by an increase in the cost of plant operations. The wholesale fixed rate, which covers debt service, capital, and renewal and replacement expenditures, is to remain at \$19.63. Major capital investments, driven by aging infrastructure and supporting debt associated with the ongoing plant expansion, are the main factor for the increase. These projects are identified in the Capital Improvement Plan for the Salitrillo Wastewater System.



Salitrillo Wholesale Wastewater Rate Forecast - Adopted

Winter Average (constant variable)	5,000			
FY25 ADOPTED RATE				
Adopted Rate	FY22	FY23	FY24	FY25
fixed rate	13.53	17.28	19.63	19.63
variable rate	2.02	2.05	2.10	2.57
fixed	13.53	17.28	19.63	19.63
variable charge	<u>10.10</u>	<u>10.25</u>	<u>10.50</u>	<u>12.85</u>
Monthly Charge for 5,000 gal/month	\$ 23.63	\$ 27.53	\$ 30.13	\$ 32.48
Annual % Change	15.27%	16.50%	9.44%	7.80%
Monthly \$ Change	\$ 3.13	\$ 3.90	\$ 2.60	\$ 2.35

All Other Users Rate	FY22	FY23	FY24	FY25
(per 1,000 gallons)	\$4.65	\$5.35	\$5.85	\$6.14

Salitrillo Retail Wastewater Rate Forecast - Adopted

Winter Average (constant variable)	5,000			
FY25 ADOPTED RATE				
Adopted Rate	FY22	FY23	FY24	FY25
fixed rate	17.13	21.65	24.50	28.68
variable rate	2.65	2.68	2.73	2.57
fixed	17.13	21.65	24.50	28.68
variable charge	<u>13.25</u>	<u>13.40</u>	<u>13.65</u>	<u>12.85</u>
Monthly Charge for 5,000 gal/month	\$ 30.38	\$ 35.05	\$ 38.15	\$ 41.53
Annual % Change	11.40%	15.37%	8.84%	8.86%
Monthly \$ Change	\$ 3.11	\$ 4.67	\$ 3.10	\$ 3.38

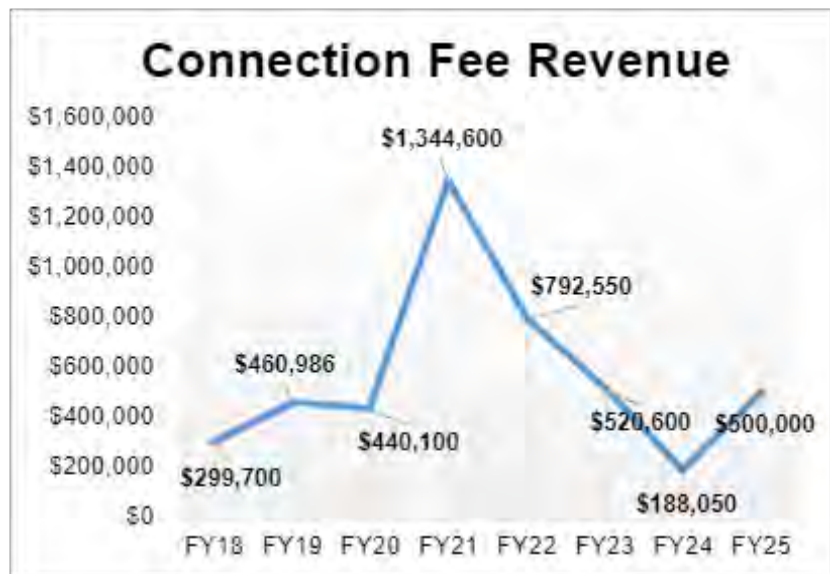
All Other Users Rate	FY22	FY23	FY24	FY25
(per 1,000 gallons)	\$6.26	\$7.20	\$7.90	\$9.04

Major Assumptions in Rate Development

1. The Salitrillo Plant Expansion continues to be under construction. This \$35.5 million project will bring plant capacity to 7.33 MGD. An additional 16 million will be spent over the next 4 years to complete plant upgrades.
2. The first debt service payment for the Salitrillo Plant Expansion occurred FY 2020-21. Full debt service payments are being made since FY 2022-23. The average annual debt service payment is \$1.45 million.
3. The FY25 adopted budget reflects current inflationary trends. River Authority staff will continue to monitor impacts of price on operations and strive to operate the WWTP in the most cost-effective manner while still providing quality effluent.
4. Support Fee to General Fund is remaining \$670,821.
5. This budget includes a conservative \$500,000 in connection fee revenue.
6. Future improvement projects for the Salitrillo WWTP that were identified in the phasing plan are included. The River Authority has achieved a single digit rate increase in FY 2024-2025 and will work towards continuing this trend.

Connection Fees

The River Authority is increasing connection fees in the Salitrillo service area in FY 2024-25 to \$6,000 per connection. This revenue will continue to fund infrastructure improvements while reducing upward pressure on sewer rates. The graph on the right is actuals except for FY25 which is based on the FY 2024-25 budget.



<u>Wastewater Treatment Plant Service Area</u>	<u>FY24 Connection Fee per EDU</u>	<u>FY25 Connection Fee per EDU</u>
Salitrillo Wholesale System	\$5,000	\$6,000
Salitrillo Retail System	\$5,000	\$6,000

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	Remaining Available Funds
Beginning Balance				
Unrestricted Balance	\$ 845,609	\$ 1,099,573	\$ 1,099,573	\$ 1,177,865
Restricted - Debt Service	1,146,281	1,146,281	1,146,281	1,161,847
Restricted Balance - Debt Proceeds	15,804,591	-	2,442,834	-
Restricted Balance - Connection Fee Construction	1,328,286	1,446,481	1,848,886	2,036,936
Restricted Balance - Construction & Improvements	9,483,790	17,515,983	12,516,342	14,182,817
Total Beginning Balance	\$ 28,608,557	\$ 21,208,318	\$ 19,053,917	\$ 18,559,465
Revenue				
Charges for Services - Sewer Fees	\$ 8,325,510	\$ 11,092,676	\$ 11,092,677	\$ 9,284,920
Connection Fees	520,600	300,000	188,050	500,000
Intergovernmental Revenue	280,172	277,402	394,992	277,402
Investment Earnings	431,236	531,389	783,465	575,000
Miscellaneous	964	-	-	-
Total Revenue	\$ 9,558,482	\$ 12,201,467	\$ 12,459,183	\$ 10,637,322
TOTAL AVAILABLE FUNDS	\$ 38,167,039	\$ 33,409,785	\$ 31,513,100	\$ 29,196,787
APPROPRIATIONS				
Operating Expenses				
Personnel Expenditures	\$ 1,580,059	\$ 1,981,169	\$ 1,981,169	\$ 2,016,971
Operating Expenditures	1,627,779	1,564,967	1,564,967	1,967,688
Capital Outlay	206,558	594,943	594,943	81,000
Transfers - Support Fees	683,869	670,281	670,281	670,281
Debt Service - Universal City	170,628	178,855	178,855	164,339
Debt Service - Salitrillo Expansion	1,438,616	1,881,300	1,881,300	1,437,450
Reimbursements	(5,800)	-	(2,530)	-
Subtotal Operating	\$ 5,701,709	\$ 6,871,515	\$ 6,868,985	\$ 6,337,729
Construction and Improvement Project Expenses*				
				Activity As of 06/30/2024
Active Projects				
0642 - Capacity Management Operations & Maintenance	41,267	1,428,453	95,264	728,033
0641 - Roadway Collection System Projects	8,389	701,730	66,559	730,194
0612 - Salitrillo WWTP Expansion	13,361,757	11,873,231	5,922,827	4,185,101
New Authorized Projects				
0704 - Salitrillo Lower Plant Clarifier Improvement	-	-	-	1,400,000
0705 - Salitrillo Lower Plant Electrical Improvement	-	-	-	1,400,000
Subtotal Projects	\$ 13,411,413	\$ 14,003,414	\$ 6,084,650	\$ 8,443,328
TOTAL OPERATING APPROPRIATIONS	\$ 19,113,122	\$ 20,874,929	\$ 12,953,635	\$ 14,781,057
Unrestricted - Operating Reserve	739,763	818,055	818,055	996,165
Unrestricted - Repair and Replacement Reserve	359,810	359,810	359,810	359,810
Restricted for Debt Service	1,146,281	1,161,847	1,161,847	1,161,847
Restricted Balance - Debt Proceeds	2,442,834	-	-	-
Restricted Balance - Connection Fee Construction	1,848,886	1,746,481	2,036,936	2,536,936
Restricted Balance - Construction & Improvements	12,516,342	8,448,663	14,182,817	9,360,972
TOTAL APPROPRIATIONS	\$ 38,167,039	\$ 33,409,785	\$ 31,513,100	\$ 29,196,787

*FY 2023-24 activity is reflected as of 06/30/2024

New Operating Resources for FY 2024-25		
Description	Business Justification/Benefit to SARA and/or Stakeholders	Amount
Personnel Adjustments	Adjustments to personnel cost based on a cost-of-living adjustment, authorized promotion opportunities for existing staff, and market adjustments as needed.	38,571
Wastewater Flow Monitoring	Flow monitors will be used to measure real-time actual wastewater flows to River Authority owned treatment plants. 36 will be used to monitor condition and performance of the collection system and used to calibrate a future master plan and model, while 39 will be deployed to measure flows being received from wholesale customers. The equipment, service, and maintenance will be provided by a vendor with annual renewals based on system performance.	585,000
Utility Fleet Vehicles	New vehicles: (1) Collections, (1) Maintenance, (1) Treatment. Cost split between SARA and Salitrillo	81,000
Total – Salitrillo Wastewater Operations		\$704,571

New Construction & Improvement Project Resources for FY 2024-25		
Project	Business Justification/Benefit to SARA	Amount
CMOM	Rehabilitation funds for the Salitrillo collection system.	410,000
Roadway Collection System	This budget request is intended for building up funding for future roadway construction projects as they arise at the behest of TxDOT.	100,000
Lower Plant Clarifier Improvement	Design for replacing the mechanical equipment in two of the Lower Plant clarifiers that have reached the end of their useful life. Construction of the new mechanical equipment.	1,400,000
Lower Plant Electrical Improvement	Design of the replacement of aging electrical equipment at the Salitrillo Lower Plant - includes replacement of the existing generator and switchgear. Construction and equipment for improvement to the aging electrical equipment.	1,400,000
Total – Salitrillo Wastewater Construction & Improvements		\$3,310,000

For more information, please refer to the individual project pages.

Randolph Air Force Base System Fund (73)

Fiscal Year Ending September 30, 2025

The Randolph Air Force Base (RAFB) System Fund accounts for expenditures related to the River Authority's responsibilities for the RAFB wastewater collection system which provides service to customers of the RAFB installation adjacent to Universal City in Bexar County. The Utilities Department operates and maintains the collection system in the RAFB installation as well as completing scheduled projects annually that improve the system. The River Authority provides these services under a long-term contract with the federal government which includes services such as updating maps and plans that reflect the results of annual improvements.

		FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Available Funds					
Beginning Balance					
Unrestricted Balance	\$	831,029	\$ 1,095,992	\$ 647,126	\$ 510,328
Restricted Balance - Construction & Improvements		3,724,447	4,060,331	4,367,817	4,900,705
Total Beginning Balance	\$	4,555,476	\$ 5,156,323	\$ 5,014,943	\$ 5,411,033
Revenue					
Intergovernmental Revenue	\$	1,587,294	\$ 1,481,098	\$ 1,067,359	\$ 654,747
Investment Income		(145,789)	2,051	1,200	1,624
Total Revenue	\$	1,441,505	\$ 1,483,149	\$ 1,068,559	\$ 656,371
TOTAL AVAILABLE FUNDS	\$	5,996,981	\$ 6,639,472	\$ 6,083,502	\$ 6,067,404
APPROPRIATIONS					
Operating Expenses					
Operating Expenditures	\$	183,903	\$ 198,789	\$ 136,798	\$ 200,000
Subtotal Operating	\$	183,903	\$ 198,789	\$ 136,798	\$ 200,000
Construction and Improvement Project Expenses*					
Renewal and Replacement Program					
Randolph Air Force Base Year 18 (2021)		798,135	183,744	94,313	89,431
Randolph Air Force Base Year 19 (2022)		-	911,048	310,720	600,329
Randolph Air Force Base Year 20 (2023)		-	1,671,930	37,251	1,634,679
Randolph Air Force Base Year 21 (2024)		-	286,633	61,601	225,032
Randolph Air Force Base Year 22 (2025)		-	190,908	31,787	159,121
Subtotal Projects	\$	798,135	\$ 3,244,263	\$ 535,671	\$ 2,549,471
TOTAL OPERATING APPROPRIATIONS	\$	982,038	\$ 3,443,052	\$ 672,469	\$ 2,749,471
Unrestricted Balance		647,126	897,203	510,328	310,328
Restricted Balance - Construction & Improvements		4,367,817	2,299,217	4,900,705	3,007,605
TOTAL APPROPRIATIONS	\$	5,996,981	\$ 6,639,472	\$ 6,083,502	\$ 6,067,404

*FY 2023-24 activity is reflected as of 06/30/2024

Randolph Air Force Base Renewal and Replacement Program

The Utility department rehabilitates portions of the RAFB collection system based on a 50-year plan. As part of this program River Authority staff reassess the sewer lines by closed circuit television to determine lateral locations which are in poor condition, as well as determine the best type of rehabilitation. These rehabilitations are submitted to the Defense Energy Support Center on an annual basis for project funding.



In FY 2024-25, the River Authority will complete the projects identified for Year 21 and Year 22. Since the project timelines are based on the Federal fiscal year, which begins October 1, the Year 22 projects will be solicited and completed after that date. Overall, collection mains will be rehabilitated by either cast in place pipe (CIPP), open trench or pipe bursting methods and manholes will be rehabilitated by installing new rings and covers and spraying the interior of the manhole with epoxy coating or cementitious coating. Lift station improvements will also be made.

Utilities Operations and Maintenance Fund (75)

The SARA wastewater system accounts for costs associated with various contracts the River Authority has to provide water and wastewater related services. The areas served by these agreements are in Bexar and Wilson for the communities of Somerset, La Vernia, and the Alamo Community Colleges District First Responders Academy.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 09/30/2024	Remaining Available Funds
Beginning Balance				
Unrestricted Balance	\$ -	\$ 309,613	\$ 286,537	\$ 497,499
Total Beginning Balance	\$ -	\$ 309,613	\$ 286,537	\$ 497,499
Revenue				
Intergovernmental Revenue	\$ 504,622	\$ 660,066	\$ 670,533	\$ 465,025
Investment Earnings	3,363	10,468	10,468	8,374
Transfers	215,309	-	-	-
Total Revenue	\$ 723,294	\$ 670,534	\$ 681,001	\$ 473,399
TOTAL AVAILABLE FUNDS	\$ 723,294	\$ 980,147	\$ 967,538	\$ 970,898
APPROPRIATIONS				
Operating Expenses				
Operating Expenditures	\$ 436,757	\$ 470,039	\$ 470,039	\$ 435,362
Subtotal Operating	\$ 436,757	\$ 470,039	\$ 470,039	\$ 435,362
TOTAL OPERATING APPROPRIATIONS	\$ 436,757	\$ 470,039	\$ 470,039	\$ 435,362
Unrestricted Balance	286,537	510,108	497,499	535,536
TOTAL APPROPRIATIONS	\$ 723,294	\$ 980,147	\$ 967,538	\$ 970,898

Utility Funds Debt Service

The River Authority has issued debt to fund needed capital improvement projects including WWTP and collection system improvements. In addition, the River Authority has also issued debt on behalf of partner agencies to fund improvements to their wastewater and reuse systems that benefit the San Antonio watershed. In FY 2017-18, the River Authority issued \$9.5 million in revenue bonds supported by the San Antonio River Authority Wastewater System. This debt funded construction of the new Martinez IV Wastewater Treatment Plant and collection line which began operations in April 2019. In FY 2019-20, the River Authority issued debt to fund the Salitrillo WWTP Expansion and Improvements Project. In FY 2020-21, the River Authority issued debt to fund the Martinez IV WWTP Expansion, Abbott Road Lift Station Expansion, and the Project 29 Wastewater Interceptor Project. The wastewater utility systems' rates are set to provide enough funding for the annual debt service requirements. Therefore, the existing debt does not negatively impact any of the River Authority's current operations.

The River Authority has no legal debt limits. However, the enabling statute of the River Authority prohibits the River Authority from pledging any ad valorem tax revenue to a debt issuance. The outstanding debt for the River Authority is currently paid from: wastewater systems revenues (generated from user fees); other outside agencies through contract (Alamo College District and Universal City); and surplus utility revenue that are not from ad valorem taxes.

The FY 2024-25 Budget for the Debt Service fund includes the full principal and interest payments on the outstanding wastewater utility debt.

For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at <https://www.sariverauthority.org/transparency/debt-obligations>.

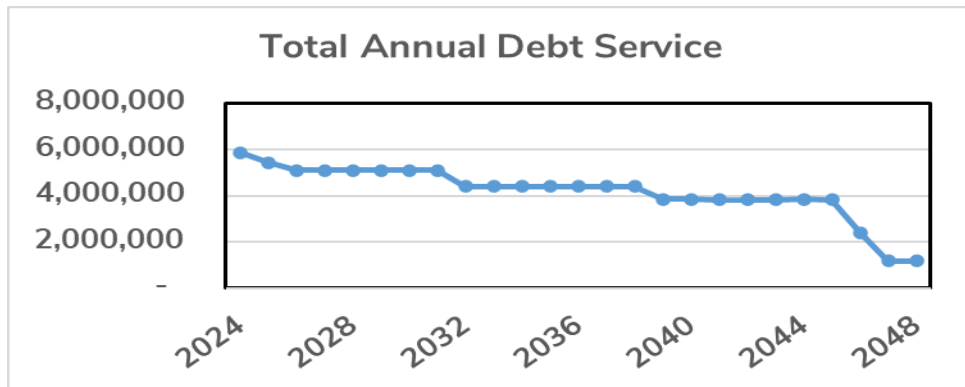
San Antonio River Authority Credit Rating	
Standard & Poor's	AA+

San Antonio River Authority Currently Outstanding Debt

Description	Original Issue Amount	Outstanding Principal	Interest Rate	Issue and Maturity Date	Purpose
<u>Wastewater System Revenue Bonds</u>					
Wastewater System Revenue Bonds - - Series 2023	\$ 18,315,000	\$ 16,915,000	6.00%	Jan 2024 to Sept 2048	Expansion of SARA Wastewater System Plant, Series 2023
Utility System Revenue Refunding Bonds - - Series 2017A	\$ 6,855,000	\$ 4,325,000	4.00%	July 2018 to June 2031	Martinez II Expansion (2010). Refunding, Series 2010.
Utility System Revenue Bonds - - Series 2020	\$ 21,855,000	\$ 20,145,000	5.00%	April 2020 to June 2045	Expansion of Salitrillo Wastewater System Plant
Utility System Revenue Bonds - - Series 2021	\$ 20,765,000	\$ 19,515,000	3.00%	April 2021 to June 2046	Expansion of Martinez IV Wastewater Treatment Plant, Abbott Road Lift Station, and Project 29.
<u>Contract Revenue Bonds</u>					
Wastewater System Contract Revenue Refunding Bonds - Series 2019 - Universal City Reuse Project	\$ 1,650,000	\$ 1,085,000	1.91%	October 2019 to June 2031	Construction of capital improvements to transport reuse waste for Universal City. Refunding, Series 2010.
<u>Other Debt</u>					
Wastewater System Revenue Improvement Bonds - Series 2017 - Texas Water Development Board	\$ 9,500,000	\$ 6,885,000	0.72%	July 2018 to June 2038	TWDB for construction of Martinez IV WWTP
Total	\$ 78,940,000	\$ 68,870,000			

SAN ANTONIO RIVER AUTHORITY TOTAL ANNUAL DEBT SERVICE REQUIREMENTS

Fiscal Year Ending Sept 30	SARA WW Utility Bonds	Salitrillo WW Utility Bonds	Annual Total
2024	4,435,074	1,436,200	5,871,274
2025	4,006,088	1,437,450	5,443,538
2026	3,670,866	1,437,200	5,108,066
2027	3,666,968	1,435,450	5,102,418
2028	3,673,967	1,437,075	5,111,042
2029	3,674,119	1,436,950	5,111,069
2030	3,672,667	1,435,075	5,107,742
2031	3,670,886	1,431,450	5,102,336
2032	2,969,495	1,430,950	4,400,445
2033	2,970,330	1,437,700	4,408,030
2034	2,972,889	1,432,100	4,404,989
2035	2,971,585	1,435,100	4,406,685
2036	2,966,787	1,431,600	4,398,387
2037	2,964,210	1,431,600	4,395,810
2038	2,963,648	1,430,000	4,393,648
2039	2,414,525	1,431,700	3,846,225
2040	2,412,325	1,431,600	3,843,925
2041	2,407,494	1,429,700	3,837,194
2042	2,404,909	1,426,000	3,830,909
2043	2,409,225	1,425,400	3,834,625
2044	2,410,238	1,427,700	3,837,938
2045	2,407,872	1,422,900	3,830,772
2046	2,406,994	-	2,406,994
2047	1,171,163	-	1,171,163
2048	1,170,763	-	1,170,763
Total	72,865,087	31,510,900	104,375,987



UTILITY TEN YEAR CAPITAL IMPROVEMENT PLAN



Martinez IV Wastewater Treatment Plant

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Upper Martinez and Martinez II Wastewater Treatment Plant Projects				
Martinez II Plant Expansion CONS			40,000,000	40,000,000.0
Martinez II Plant Expansion Design (w UM Decom)	6,500,000	4,500,000		
Upper Martinez Decomission	-	-	2,000,000	2,000,000
Upper Martinez Improvements	2,000,000	-	-	-
Martinez II Aerator and Clarifier Improvements	-	-	-	-
Belt Filter Press Replacement	433,687	-	-	-
Nutrient Removal	-	-	-	-
Subtotal Martinez II	\$ 8,933,687	\$ 4,500,000	\$ 42,000,000	\$ 42,000,000
Martinez IV Wastewater Treatment Plant Projects				
MIV WW Treatment Plant Expansion	-	-	-	-
Abbott Road Lift Station	-	-	-	-
MIV WW Treatment Plant Expansion Phase 3 Design	8,100,000			
MIV WW Treatment Plant Expansion Phase 3 CONS	36,000,000	36,000,000	-	-
Abbott Road Lift Station Upgrades	200,000	1,000,000	-	-
Abbott Road Lift Station #3 expansion	-	-	-	-
Nutrient Removal	-	-	-	-
Subtotal Martinez IV	\$ 44,300,000	\$ 37,000,000	\$ -	\$ -
Martinez Collection System Projects				
Martinez II/Upper Martinez Interconnect line	1,500,000	5,320,000	16,930,000	-
SARA WW Maintenance and Improvements Projects	-	-	-	-
Foster Road Lift Station Rehab	-	-	-	-
Roadway Projects	-	-	-	-
Future TxDOT & BC Projects	100,000	100,000	100,000	100,000
TxDOT FM 1516 from IH 10 to FM 78	-	-	-	-
CMOM Project	-	-	-	-
Collection System Condition Assessment	-	-	-	-
SARA Collection System Improvements	550,000	605,000	665,500	732,050
Flow Monitoring	550,000	550,000	550,000	550,000
Martinez IV Collection System CIP	750,000	750,000	750,000	750,000
Project 2 5M				
Project 8E				
Project 23N				
Project 29 Katzer Tie-in				
Project 300				
Project 29 - Central WW Line 27"/33"	6,204,264	-	-	-
Subtotal-SARA Collection System Projects	\$ 9,654,264	\$ 7,325,000	\$ 18,995,500	\$ 2,132,050
Total-SARA Wastewater Projects	\$ 62,887,951	\$ 48,825,000	\$ 60,995,500	\$ 44,132,050

PRIORITY

High
Medium
Low

	Fiscal Year 2029	Fiscal Year 2030	Fiscal Year 2031	Fiscal Year 2032	Fiscal Year 2033
Upper Martinez and Martinez II Wastewater Treatment Plant Projects					
Martinez II Plant Expansion CONS	-	-	-	-	-
Martinez II Plant Expansion Design (w UM Decom)	-	-	-	-	-
Upper Martinez Decommission	-	-	-	-	-
Upper Martinez Improvements	-	-	-	-	-
Martinez II Aerator and Clarifier Improvements	-	-	-	-	-
Belt Filter Press Replacement	-	-	-	-	-
Nutrient Removal	-	16,100,000	-	-	-
Subtotal Martinez II	\$ -	\$ 16,100,000	\$ -	\$ -	\$ -

Martinez IV Wastewater Treatment Plant Projects					
MIV WW Treatment Plant Expansion	-	-	-	-	-
Abbott Road Lift Station	-	-	-	-	-
MIV WW Treatment Plant Expansion Phase 3 Design	-	-	-	-	-
MIV WW Treatment Plant Expansion Phase 3 CONS	-	-	-	-	-
Abbott Road Lift Station Upgrades	-	-	-	-	-
Abbott Road Lift Station #3 expansion	-	8,000,000	-	-	-
Nutrient Removal	-	16,100,000	-	-	-
Subtotal Martinez IV	\$ -	\$ 24,100,000	\$ -	\$ -	\$ -

Martinez Collection System Projects					
Martinez II/Upper Martinez Interconnect line	-	-	-	-	-
SARA WW Maintenance and Improvements Projects	-	-	-	-	-
Foster Road Lift Station Rehab	-	-	-	-	-
Roadway Projects	-	-	-	-	-
Future TxDOT & BC Projects	100,000	100,000	100,000	100,000	100,000
TxDOT FM 1516 from IH 10 to FM 78	-	-	-	-	-
CMOM Project	-	-	-	-	-
Collection System Condition Assessment	-	-	-	-	-
SARA Collection System Improvements	805,255	885,781	974,359	1,071,794	1,178,974
Flow Monitoring	550,000	550,000	550,000	550,000	550,000
Martinez IV Collection System CIP	750,000	750,000	750,000	750,000	750,000
Project 2 SM	-	-	-	-	-
Project 8E	-	-	-	-	-
Project 23N	-	-	-	-	-
Project 29 Katzer Tie-in	-	-	-	-	-
Project 30O	-	-	-	-	-
Project 29 - Central WW Line 27"/33"	-	-	-	-	-
Subtotal-SARA Collection System Projects	\$ 2,205,255	\$ 945,000	\$ 945,000	\$ 2,471,794	\$ 2,578,974

Total-SARA Wastewater Projects	\$ 2,205,255	\$ 41,145,000	\$ 945,000	\$ 2,471,794	\$ 2,578,974
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PRIORITY

High
Medium
Low

	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Salitrillo Wastewater Treatment Plant Projects				
Salitrillo WWTP Plant Expansion & Improvements	-	-	-	-
Salitrillo Maintenance and Improvements Projects (2021 Facility Plan) MCC and Clarifiers	4,820,000	933,000	2,100,000	7,100,000
Nutrient Removal	-	-	-	-
Subtotal-Salitrillo Wastewater Treatment Plant Projects	\$ 4,820,000	\$ 933,000	\$ 2,100,000	\$ 7,100,000
Salitrillo Collection System Projects				
CMOM Project	-	-	-	-
Salitrillo Collection System Improvements	460,000	506,000	556,600	612,260
Collection System Condition Assessment	-	-	-	-
Flow Monitoring	550,000	550,000	550,000	550,000
TxDOT Projects - Future	100,000	100,000	100,000	100,000
TxDOT FM 1516 from IH 10 to FM 78	-	-	-	-
Subtotal-Salitrillo Collection System Projects	\$ 1,110,000	\$ 1,156,000	\$ 1,206,600	\$ 1,262,260
Total-Salitrillo System	\$ 5,930,000	\$ 2,089,000	\$ 3,306,600	\$ 8,362,260

PRIORITY

High
Medium
Low

	Fiscal Year 2029	Fiscal Year 2030	Fiscal Year 2031	Fiscal Year 2032	Fiscal Year 2033
Salitrillo Wastewater Treatment Plant Projects					
Salitrillo WWTP Plant Expansion & Improvements	-	-	-	-	-
Salitrillo Maintenance and Improvements Projects (2021 Facility Plan) MCC and Clarifiers	-	412,000	-	24,100,000	24,100,000
Nutrient Removal	-	16,100,000	-	-	-
Subtotal-Salitrillo Wastewater Treatment Plant Projects	\$ -	\$ 16,512,000	\$ -	24,100,000	24,100,000
Salitrillo Collection System Projects					
CMOM Project	-	-	-	-	-
Salitrillo Collection System Improvements	673,486	740,835	814,918	896,410	986,051
Collection System Condition Assessment	-	-	-	-	-
Flow Monitoring	550,000	550,000	550,000	550,000	550,000
TxDOT Projects - Future	100,000	100,000	100,000	100,000	100,000
TxDOT FM 1516 from IH 10 to FM 78	-	-	-	-	-
Subtotal-Salitrillo Collection System Projects	1,323,486	1,390,835	1,464,918	1,546,410	1,636,051
Total-Salitrillo System	\$ 1,323,486	\$ 17,902,835	\$ 1,464,918	\$ 25,646,410	\$ 25,736,051

PRIORITY

High
Medium
Low

Special Revenue and Other Funds

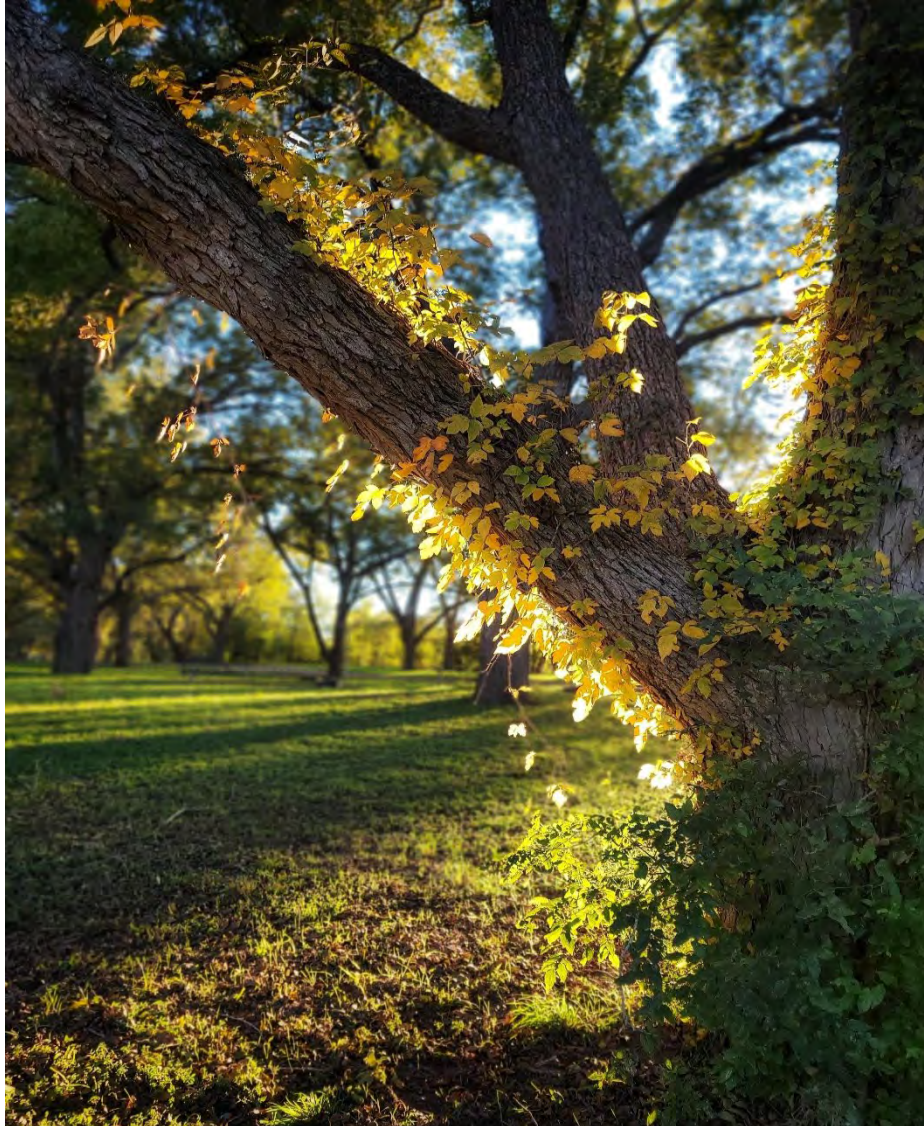


Photo by Rachel A Placek
2023 River Clicks Photo Contest
Plants Category Winner

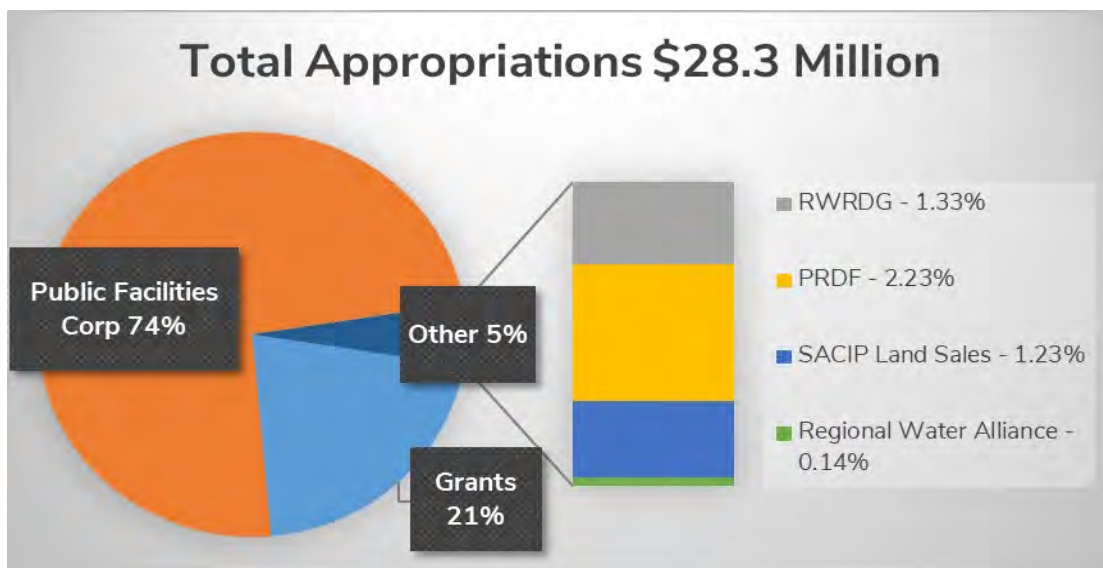
Special Revenue and Other Funds

Special Revenue Funds

The River Authority has six active special revenue funds in FY 2024-25 that support various activities. By utilizing these funds, the River Authority can strategically invest in projects through dedicated revenue streams.

Included in the FY 2024-25 Special Revenue Funds Adopted Budget is:

- \$1 million from U.S. Fish and Wildlife Services for the Otila Dam removal.
- \$17.4 million for the Facilities Design and Construction Project.
- \$1.6 million from FEMA for the Cooperating Technical Partners (CTP) Risk Map Projects and Letter of Map Revision (LOMR) Efforts.



Other Funds

The FY 2024-25 Adopted Budget for the Debt Service fund includes the full principal and interest payments on the outstanding debt other than that supported by the wastewater utility. The River Authority's total debt service for FY 2024-25 decreases slightly in comparison to FY 2023-24. For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at <https://www.sariverauthority.org/about/finance/>

The FY 2024-25 Adopted Budget for the Insurance Fund pays all administrative, premiums, claims and stop/loss insurance costs. The FY 2024-25 Adopted Budget decreases in comparison to the FY 2023-24 estimates due to actual activity analysis and FY 2023-24 consisting of 15 months due to a shift in the FY start date from 7/1 to 10/1. There is no increase to the employer contribution in FY 2024-25.

Edwards Water Acquisition/Regional Water Resources Development Group Fund (31) Fiscal Year Ending September 30, 2025

The Regional Water Resources Development Group works to collectively purchase Edwards Aquifer water for the area. Revenue comes from water lease and purchase payments from entities that are using the water rights. Additional operating revenue comes from an administrative fee, which is a percentage of the water lease or purchase amount, along with an annual participation fee. Expenditures relate to water rights acquisition and administrative services provided by San Antonio River Authority staff as well as some outside resources that work together to manage the water rights program.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted - Water Management	\$ 170,949	\$ 175,159	\$ 174,011	\$ 174,270
<i>Total Beginning Balance</i>	\$ 170,949	\$ 175,159	\$ 174,011	\$ 174,270
Revenue				
Intergovernmental Revenue	\$ 199,755	\$ 250,732	\$ 237,424	\$ 200,590
Charges For Services	4,209	1,200	3,582	3,009
Miscellaneous	-	-	960	-
<i>Total Revenue</i>	\$ 203,964	\$ 251,932	\$ 241,966	\$ 203,599
TOTAL AVAILABLE FUNDS	\$ 374,913	\$ 427,091	\$ 415,977	\$ 377,869
APPROPRIATIONS				
<u>Operating Expenditures</u>				
Administrative Expenses	\$ 312	\$ 6,000	\$ 4,959	\$ 6,000
Lease and Purchase Agreements	200,590	421,091	236,748	371,869
TOTAL OPERATING APPROPRIATIONS	\$ 200,902	\$ 427,091	\$ 241,707	\$ 377,869
Restricted - Water Management	174,011	-	174,270	-
TOTAL APPROPRIATIONS	\$ 374,913	\$ 427,091	\$ 415,977	\$ 377,869

Grants Fund (36)

Fiscal Year Ending September 30, 2025

The River Authority continually looks for grant opportunities that can provide funding for needed programs, projects and efforts that help further the mission of the River Authority. The River Authority has received local, state, and federal grant funding from various sources including the Federal Emergency Management Agency (FEMA), Natural Resources Conservation Services (NRCS), the Texas Commission on Environmental Quality (TCEQ), and other agencies.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance	\$ 10,757	\$ 13,996	\$ 15,467	\$ 10,757
Total Beginning Balance	\$ 10,757	\$ 13,996	\$ 15,467	\$ 10,757
Revenue				
Intergovernmental Revenue	\$ 1,434,791	\$ 2,708,145	\$ 965,647.46	\$ 3,102,787
Federal Grant Revenue	1,141,487	4,721,790	2,319,839	2,872,147
Investment Earnings	4,710	-	-	-
Total Revenue	\$ 2,580,988	\$ 7,429,935	\$ 3,285,486	\$ 5,974,934
TOTAL AVAILABLE FUNDS	\$ 2,591,745	\$ 7,443,931	\$ 3,300,953	\$ 5,985,691

APPROPRIATIONS

Projects - Active Ongoing				
0677 - CTP FY22 Lower SA Risk MAP Phase 2	4,398	397,250	301,200	94,402
0682 - CTP FY22 WSC Model	20,137	130,406	107,171	6,620
0683-0685 - NCRS Escondido Creek - Site 1, 4 and 12	158,323	1,380,347	961,730	88,478
0694 - CTP FY23	-	300,000	4,032	295,968
0695 - CTP FY23 Special Project	-	52,500	3,738	48,762
0708 - US Fish and Wildlife Service - Otilla Dam removal	-	-	-	1,000,000
Efforts - Active Ongoing				
0689 - Clean Rivers Program FY24-25	-	470,970	200,515	270,455
0663 - SCTRWPG Region L TWDB 6th Cycle	160,532	1,057,690	349,530	611,577
0662 - SARFPG Region 12 TWDB Cycle 1	786,292	824,079	281,599	74,455
0676 - FEMA Letter of Map Revision - 2022	-	150,000	14,556	135,444
0686 - NPS Mission Reach Grant	14,476	135,524	22,553	112,970
0693 - Texas A&M AgriLife Research - Medina River WPP	-	24,000	665.81	23,334
0696 - FEMA Letter of Map Revision - 2023	-	300,000	-	300,000
0703 - SARFPG Region 12 TWDB Cycle 2	-	-	-	2,146,300
Efforts - Authorized Pending Award				
FEMA Letter of Map Revision - 2024	-	-	-	150,000
Projects and Efforts - Closed				
0620 - CTP Risk Map Cibolo Creek - Phase 2	50,373	-	-	-
0631 - CTP Risk Map Upper San Antonio River - FY19	42,991	-	-	-
0644 - FEMA Letter of Map Revision - 2019	119,447	-	-	-
0520 - CTP Risk Map Lower San Antonio River	-	74,377	-	-
0673 - FEMA Letter of Map Revision - 2021	5,065	150,000	144,935	-
0654 - FEMA Letter of Map Revision - 2020	150,000	-	-	-
0652/0653 - CTP Risk Map Lower Cibolo/Medina FY20	406,368	418,840	221,892	-
0659 - Clean Rivers Program FY22-23	487,968	249,039	68,352	-
0697 - Trinity University - Mission Reach Collaboration	-	20,363	20,363	-
0698 - NRPA Truehart Improvement	-	50,000	50,000	-
0664 - CTP Risk Map Lower SA Watershed FY21	169,908	1,258,546	537,365	616,169
TOTAL PROJECT EXPENDITURES	\$ 2,576,278	\$ 7,443,931	\$ 3,290,196	\$ 5,974,934
Restricted Balance	15,467	-	10,757	10,757
TOTAL APPROPRIATIONS	\$ 2,591,745	\$ 7,443,931	\$ 3,300,953	\$ 5,985,691

Park Resources Development Fund (26)

Fiscal Year Ending September 30, 2025

The Park Resources Development Fund accounts for revenues received from the sale of land, leases, license agreements and easements unless the sales contract stipulates otherwise. The funds can only be used for land acquisition and/or the development of any project included in the San Antonio River Authority's River Basin Plan for Nature Based Park Resources or subsequent regional parks and recreation plan.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
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Beginning Balance

Committed Balance - Parks	\$ 229,791	\$ 349,862	\$ 354,867	\$ 498,309
<i>Total Beginning Balance</i>	\$ 229,791	\$ 349,862	\$ 354,867	\$ 498,309

Revenue

Investment Earnings	\$ (710)	\$ 4,300	\$ 12,300	\$ 4,300
Charges for Services	125,786	120,970	131,142	128,414
<i>Total Revenue</i>	\$ 125,076	\$ 125,270	\$ 143,441	\$ 132,714

TOTAL AVAILABLE FUNDS	\$ 354,867	\$ 475,132	\$ 498,309	\$ 631,023
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APPROPRIATIONS

TOTAL OPERATING APPROPRIATIONS	\$ -	\$ -	\$ -	\$ -
Committed Balance - Parks	354,867	475,132	498,309	631,023
TOTAL APPROPRIATIONS	\$ 354,867	\$ 475,132	\$ 498,309	\$ 631,023

Regional Water Alliance Fund (32)

Fiscal Year Ending September 30, 2025

The Regional Water Alliance Fund is used to promote and facilitate the sharing of ideas, knowledge, experience, and resources of twenty-one water purveyors and regional water entities that have joined together to form the Regional Water Alliance. This group seeks out and implements collaborative solutions to effectively meet the region's diverse water needs. Revenue comes from investment earnings. Expenditures mainly relate to San Antonio River Authority staff and some outside resources to support the group's activities as budget are set by the committee.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted - Water Management	\$ 36,899	\$ 37,298	\$ 37,601	\$ 38,801
<i>Total Beginning Balance</i>	\$ 36,899	\$ 37,298	\$ 37,601	\$ 38,801
Revenue				
Investment Earnings	\$ 702	\$ 50	\$ 1,200	\$ 892
Intergovernmental Revenue	-	4,400	-	-
<i>Total Revenue</i>	\$ 702	\$ 4,450	\$ 1,200	\$ 892
TOTAL AVAILABLE FUNDS	\$ 37,601	\$ 41,748	\$ 38,801	\$ 39,693
APPROPRIATIONS				
Operating Expenditures	\$ -	\$ 3,000	\$ -	\$ -
TOTAL OPERATING APPROPRIATIONS	\$ -	\$ 3,000	\$ -	\$ -
Restricted - Water Management	37,601	38,748	38,801	39,693
TOTAL APPROPRIATIONS	\$ 37,601	\$ 41,748	\$ 38,801	\$ 39,693

San Antonio Capital Improvements Project Land Sales Fund (22) Fiscal Year Ending September 30, 2025

The San Antonio River Authority entered an amendatory contract with Bexar County in 1999 to work in partnership to complete needed flood control capital improvement projects. Through these projects, the River Authority received funds related to land use or disposal. The San Antonio Capital Improvements Project Land Sales Fund accounts for the revenue and authorized expenditures of these funds.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Watershed Management	\$ 334,440	\$ 332,639	\$ 333,431	\$ 344,615
<i>Total Beginning Balance</i>	\$ 334,440	\$ 332,639	\$ 333,431	\$ 344,615
Revenue				
Investment Earnings	\$ 6,221	\$ 800	\$ 11,184	\$ 5,000
<i>Total Revenue</i>	\$ 6,221	\$ 800	\$ 11,184	\$ 5,000
TOTAL AVAILABLE FUNDS	\$ 340,661	\$ 333,439	\$ 344,615	\$ 349,615
APPROPRIATIONS				
<u>Projects</u>				
0378 - Westside Creeks San Pedro Creek Project	7,230	5,466	-	4,659
TOTAL OPERATING APPROPRIATIONS	\$ 7,230	\$ 5,466	\$ -	\$ 4,659
Restricted Balance - Watershed Management	333,431	327,973	344,615	344,957
TOTAL APPROPRIATIONS	\$ 340,661	\$ 333,439	\$ 344,615	\$ 349,615

San Antonio River Authority Public Facilities Corporation Fund (23) Fiscal Year Ending September 30, 2025

The San Antonio River Authority Public Facilities Corporation is a nonprofit public facility corporation that acts on behalf of the River Authority in cases of debt issuances for facility purchases using lease revenue bonds. The Public Facilities Corporation worked with the River Authority to issue debt to fund the construction of a new watershed and parks operation facility – the Mission Reach Operations Center and, in FY20 purchased a new administrative facility which will require remodeling. The Public Facilities Corporation funded and owned these facilities, and the River Authority pays an annual lease for use of the building which covers debt service payments.

	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Available Funds				
Beginning Balance				
Committed Balance	\$ 24,092	\$ 90,496	\$ 29,399	\$ 150,378
Restricted - Debt Proceeds	3,883,340	3,870,949	3,823,641	2,578,294
Total Beginning Balance	\$ 3,907,433	\$ 3,961,445	\$ 3,853,040	\$ 2,728,673
Revenue				
Investment Earnings	\$ (3,174)	\$ 35,500	\$ 111,999	\$ 100,000
Debt Proceeds	-	-	-	14,834,500
Transfers - General Fund	998,801	995,545	995,545	3,287,875
Total Revenue	\$ 995,627	\$ 1,031,045	\$ 1,107,544	\$ 18,222,375
TOTAL AVAILABLE FUNDS	\$ 4,903,060	\$ 4,992,490	\$ 4,960,584	\$ 20,951,047
APPROPRIATIONS				
<u>Projects</u>				
0679 - Facilities Design & Construction Project	48,970	3,873,635	1,245,347	17,411,132
0299 - Mission Reach Operations Center	10,729	-	-	-
<u>Debt Service</u>				
Mission Reach Operations Center	172,233	180,163	171,183	182,079
Sheridan	818,088	815,382	815,382	3,105,796
TOTAL OPERATING APPROPRIATIONS	\$ 1,050,019	\$ 4,869,180	\$ 2,231,912	\$ 20,699,007
Committed Balance	29,399	123,310	150,378	252,040
Restricted - Debt Proceeds	3,823,641	-	2,578,294	-
TOTAL APPROPRIATIONS	\$ 4,903,060	\$ 4,992,490	\$ 4,960,584	\$ 20,951,047

Debt Service Fund (02)

Fiscal Year Ending September 30, 2025

The River Authority has issued debt to fund capital improvement projects including flood control structures and facilities for staff. The San Antonio River Authority Public Facilities Corporation issued debt for the construction of a maintenance facility for the Watershed and Park Operations staff. In FY 2015-16, the River Authority issued surplus revenue bonds to fund the purchase and renovation of the Urban Reach Operations Center which houses staff that manage the Museum Reach San Antonio River improvements. The debt previously issued for flood control is supported entirely by the Bexar County flood control tax.

The River Authority has no legal debt limits. However, the enabling statute of the River Authority prohibits the River Authority from pledging any ad valorem tax revenue to a debt issuance. The outstanding debt for the River Authority is currently paid from: Bexar County flood control property tax revenue (through a contract with Bexar County) and surplus revenue – General Fund – that are not from ad valorem taxes. The General Fund, because ad valorem taxes cannot support debt service, is not impacted by existing debt obligations. Therefore, the existing debt does not negatively impact any of the River Authority’s current operations.

The amounts budgeted in this fund reflect the principal and interest payments for non-utility related outstanding debt. The tables below provide information on the purpose, use and amount of the debt. The second set of tables shows the River Authority’s total principal and interest payments for the life of the existing outstanding debt by issuance.

For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at <https://www.sariverauthority.org/about/finance/>

San Antonio River Authority Credit Rating	
Standard & Poor’s	AA+

San Antonio River Authority
 Debt Service Fund
 Fiscal Year Ending September 30, 2025

Fund: 02

Available Funds	FY 2022 - 23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	FY 2024-25 Budget
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Beginning Balance

Restricted for Debt Service - Channel Improvements	\$ 881,238	\$ 881,238	\$ (354,939)	\$ -
<i>Total Beginning Balance</i>	\$ 881,238	\$ 881,238	\$ (354,939)	\$ -

Revenue

Investment Earnings	\$ (85,914)	\$ -	\$ -	\$ -
Intergovernmental Revenue	1,352,676	2,869,179	2,869,179	1,325,233
Transfers - General Fund	597,804	599,348	599,348	128,607
<i>Total Revenue</i>	\$ 1,864,566	\$ 3,468,527	\$ 3,468,527	\$ 1,453,840

TOTAL AVAILABLE FUNDS \$ 2,745,804 \$ 4,349,765 \$ 3,113,588 \$ 1,453,840

APPROPRIATIONS

Debt Service - Channel Improvement Bonds - 2015,2019	2,496,307	2,514,240	2,514,240	1,325,233
Debt Service - Texas Water Dev Board 2013A	463,865	464,965	464,965	-
Debt Service - Urban Reach Operations Center 2016	140,571	134,383	134,383	128,607

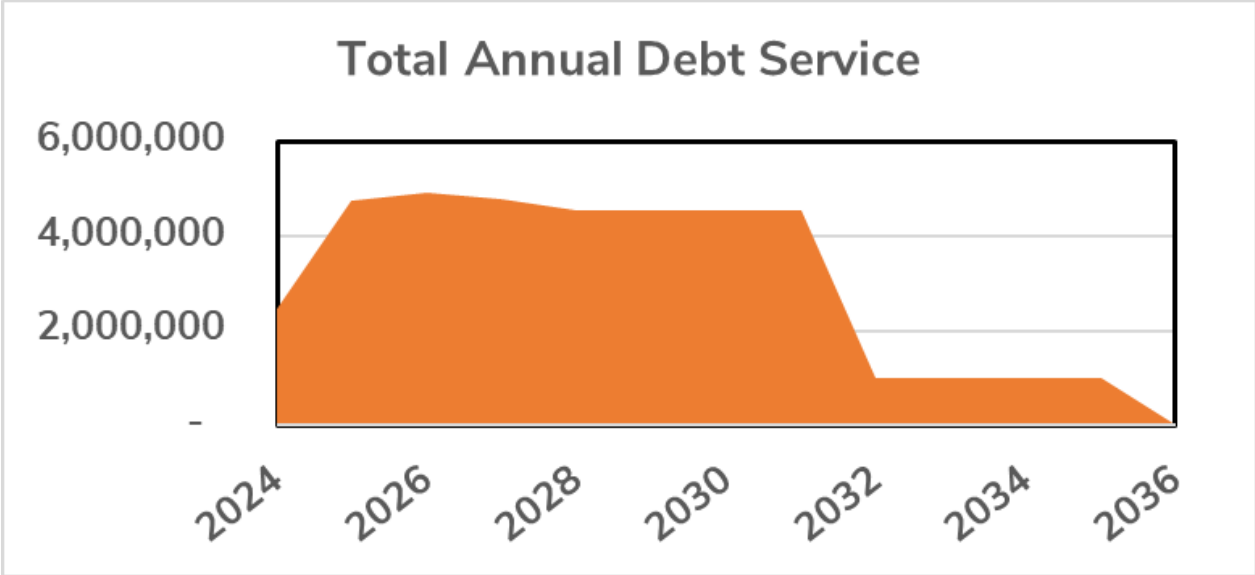
TOTAL OPERATING APPROPRIATIONS	\$ 3,100,742	\$ 3,113,587	\$ 3,113,588	\$ 1,453,840
Debt Service Reserve - Channel Improvements	(354,939)	1,236,178	-	-
TOTAL APPROPRIATIONS	\$ 2,745,804	\$ 4,349,765	\$ 3,113,588	\$ 1,453,840

San Antonio River Authority Currently Outstanding Debt

Description	Original Issue Amount	Outstanding Principal	Interest Rate	Issue and Maturity Date	Purpose
<u>Channel Improvement Bonds</u>					
Channel Improvement Revenue Refunding Bonds - Series 2015	\$ 8,265,000	\$ 705,000	1.90%	January 2015 to June 2028	Refund outstanding Bexar County Channel Improvement Revenue Bonds - Series 2004
Channel Improvement Revenue Refunding Bonds - Series 2019	\$ 11,530,000	\$ 6,725,000	3.15%	April 2019 to June 2032	Refund outstanding Bexar County Channel Improvement Revenue Bonds - Series 2007
<u>Other Debt</u>					
San Antonio River Authority Public Facility Corporation - Mission Reach Operations Center - Lease Revenue Bonds - Series 2014	\$ 3,100,000	\$ 1,796,000	3.49%	January 2014 to June 2035	Construction of the Mission Reach Operations Center facility
San Antonio River Authority Public Facility Corporation - Sheridan Administrative Facility - Lease Revenue Bonds - Series 2019	\$ 10,600,000	\$ 8,070,000	1.97%	October 2019 to June 2035	Purchase and remodeling of administrative facility located at W. Sheridan.
San Antonio River Authority Public Facility Corporation - Sheridan Administrative Facility - Lease Revenue Bonds - Series 2024	\$ 15,000,000	\$ 15,000,000	4.00%	October 2024 to Sept 2031	Purchase and remodeling of administrative facility located at W. Sheridan.
Surplus Revenue Bonds	\$ 1,200,000	\$ 255,000	1.77%	May 2016 to June 2026	Purchase and renovation of the Urban Reach Operations Center
Total	\$ 49,695,000	\$ 32,551,000			

SAN ANTONIO RIVER AUTHORITY TOTAL ANNUAL DEBT SERVICE REQUIREMENTS

Fiscal Year Ending Sept 30	Channel Improvement Bonds	Public Facilities Corporation Bonds	General Improvement Revenue Bonds	Contract Revenue Bonds	Annual Total
2024	1,326,125	815,382	130,620	179,663	2,451,790
2025	1,325,233	3,105,796	128,407	181,579	4,741,015
2026	1,328,458	3,268,230	131,151	181,664	4,909,503
2027	1,330,643	3,269,385	-	181,690	4,781,718
2028	1,086,788	3,267,044	-	181,658	4,535,490
2029	1,086,548	3,271,008	-	181,567	4,539,123
2030	1,085,363	3,271,076	-	181,418	4,537,857
2031	1,088,233	3,277,099	-	181,210	4,546,542
2032	-	814,077	-	180,944	995,021
2033	-	813,957	-	181,609	995,566
2034	-	813,542	-	181,207	994,749
2035	-	807,880	-	180,745	988,625
2036	-	-	-	-	-
2037	-	-	-	-	-
2038	-	-	-	-	-
2039	-	-	-	-	-
Total	\$ 9,657,391	\$ 26,794,476	\$ 390,178	\$ 2,174,954	\$ 39,016,999



Insurance Fund (90)

Fiscal Year Ending September 30, 2025

The San Antonio River Authority provides medical, dental, vision and other “cafeteria plan” benefits to its employees. The medical benefits program is managed through a self-insurance program. For the self-insurance program, the River Authority pays a “per employee per month” premium into the Insurance Fund. Employees also pay insurance premiums for themselves and their dependents. The fund then uses that revenue to pay actual claims costs, administrative expenses, and stop/loss insurance premiums. Stop/loss provides the River Authority with outside insurance for large claims. Once a claim reaches the stop/loss level, currently \$100,000, the River Authority’s Insurance Fund no longer pays the claim costs; the stop/loss insurer pays the additional claim costs. This has proven to be a cost-effective means for the River Authority to control medical insurance expenses.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Estimate	Remaining Available Funds
Beginning Balance				
Unrestricted Balance	\$ 4,277,850	\$ 4,806,541	\$ 5,184,718	\$ 5,563,300
<i>Total Beginning Balance</i>	\$ 4,277,850	\$ 4,806,541	\$ 5,184,718	\$ 5,563,300
Revenue				
Investment Earnings	\$ (61,469)	\$ 100,000	\$ 204,395	\$ 100,000
Pharmacy Rebates	-	25,000	120,588	85,000
Charges for Services - Premiums	4,444,097	5,485,747	5,485,747	4,230,062
<i>Total Revenue</i>	\$ 4,382,628	\$ 5,610,747	\$ 5,810,730	\$ 4,415,062
TOTAL AVAILABLE FUNDS	\$ 8,660,478	\$ 10,417,288	\$ 10,995,448	\$ 9,978,362
APPROPRIATIONS				
Operating Expenditures	\$ 3,475,760	\$ 5,432,148	\$ 5,432,148	\$ 4,395,798
TOTAL OPERATING APPROPRIATIONS	\$ 3,475,760	\$ 5,432,148	\$ 5,432,148	\$ 4,395,798
Unrestricted Balance	5,184,718	4,985,140	5,563,300	5,582,564
TOTAL APPROPRIATIONS	\$ 8,660,478	\$ 10,417,288	\$ 10,995,448	\$ 9,978,362

Capital Project Funds

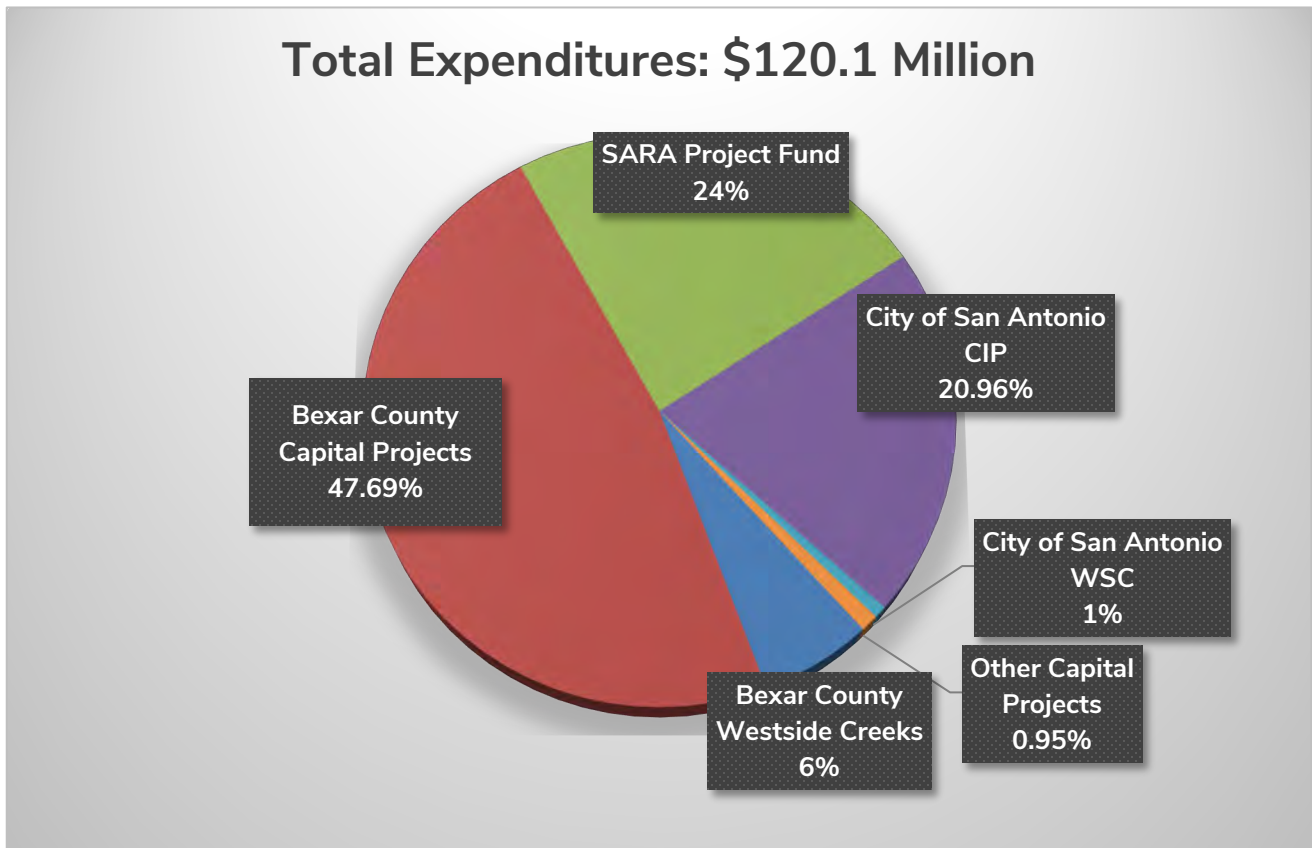


Photo by Patricia L Jones
2023 River Clicks Photo Contest
Creeks and Rivers Category Winner

Capital Project Funds

There is a total of 20 capital projects across 6 funds in the FY 2024-25 Adopted Budget. The total expenditures in the Adopted Budget for FY 2024-25 are \$120,107,192 across all the Capital Project Funds, which is a 25 percent decrease as compared to the FY 2023-24 Amended Budget of \$151,165,620.

- Bexar County Capital Projects fund holds the largest portion of funding with expenditures budgeted at \$57.2 million. This increase is due to new projects under the Bexar County Creeks & Trails Program.
- City of San Antonio Capital Improvements Project fund has an expenditure budget of \$25.1 million. This increase is due to new projects funded by City of San Antonio Bond Projects.
- The San Antonio River Authority Projects Fund Adopted Budget has expenditures of \$28.4 million which is an increase from the FY 2023-24 Amended Budget. A large portion of this budget is dedicated for development of the Sheridan property.



San Antonio River Authority Project Fund (04)

Description

The River Authority conducts studies and completes projects that further the mission of the organization. The main source of funding for these studies and projects is the General Fund. Completion of these projects and studies may span more than one fiscal year. Therefore, in FY 2015-16, the San Antonio River Authority Project Fund was created to budget and manage the expenditures for these activities. This fund's project budgets are managed by project life rather than by fiscal year to recognize this issue. Funds are transferred from the General Fund to provide needed funding for the projects budgeted in this fund. Debt funding has also been used as a revenue source for building acquisition and renovation.

This fund also includes the Unrestricted Reserve established by the Board of Directors in the adopted revised fund balance policy. This reserve can be used for any purpose including acquisition of facilities, water, water rights or other activities approved by the Board.

For FY 2024-25, 19 projects and studies are included in this fund and advance the River Authority's commitment to safe, clean, and enjoyable creeks and rivers. \$28,498,873 is to be allocated for all projects authorized in FY 2024-25. The breakdown is as follows:

- \$28,353,873 for existing and ongoing projects.
- \$145,000 in funding for new projects.

San Antonio River Authority
 SARA Projects Fund
 Fiscal Year Ending September 30, 2025

Fund: 04

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Committed Balance (Board Reserve)	\$ 6,400,181	\$ 6,400,181	\$ 6,400,181	\$ 6,675,181
Assigned for Projects	10,058,421	13,786,539	12,660,149	18,081,545
Total Beginning Balance	\$ 16,458,602	\$ 20,186,720	\$ 19,060,330	\$ 24,756,726
Revenue				
Transfers - General Fund	\$ 8,427,512	\$ 9,130,285	\$ 9,130,285	\$ 10,417,328
Total Revenue	8,427,512	9,130,285	9,130,285	10,417,328
TOTAL AVAILABLE FUNDS	\$ 24,886,114	\$ 29,317,005	\$ 28,190,615	\$ 35,174,054

APPROPRIATIONS

Projects

Active Ongoing				
0512 - Edwards Aquifer Watershed Protection	-	12,981	2,880	10,101
0528 - Mission Reach Erosion Repairs	464,353	19,126	(19,769)	1
0585 - Facilities Acquisition/Improvements Project	3,470,487	684,675	188,779	28,500
0607 - CoSA Bond GSI Match	117,227	986,030	27,015	901,521
0650 - GSI Broadway Alamo Heights	-	400,000	-	400,000
0665 - Downstream Predictive Flood Modeling	-	47,300	47,300	-
0667 - Freshwater Mussel Reintroduction	90,115	150,945	102,046	119,974
0671 - Mission Reach Boundary Markers	58,806	37,900	2,539	30,000
0672 - Watershed Master Plan Atlas 14 Updates	83,546	489,878	163,200	576,678
0675 - Escondido Phase II	13,920	444,570	45,535	385,115
0677 - CTP FY22 Lower SA Risk MAP Phase 2	-	127,000	26,626	100,375
0678 - Website Redevelopment	82,128	216,972	73,100	89,372
0679 - Facilities Design & Construction Project	141,699	16,078,460	2,190,377	23,746,383
0680 - Nature Based Solution Program	-	500,000	23,925	476,075
0688 - Park Design and Construction	114,823	1,205,000	172,282	917,895
0699 - Cibolo Water Quality Modeling Update	-	370,900	248,351	462,849
0800 - Bexar County Creeks and Trails Program	14,561.64	94,949	2,683	91,480
0850 - Westside Creeks Ecosystem Restoration	-	50,000	32,470	17,530
New Authorized Projects				
0707 - D2MR Upgrade	-	-	-	145,000
Closed Projects				
0380 - Westside Creeks - Linear Creek Trails and Elmendorf Park	29,700	-	-	-
0513 - Watershed Wise Rebate Program	145,664	-	-	-
0536 - Watershed Master Plans Integration	28,131	25	-	25
0600 - Floodplain Remapping (2018)	185,604	7,416	-	-
0622 - Espada Park	132,344	63,501	7,113	-
0625 - San Pedro Creek Operations Center	27,608	-	-	-
0643 - Museum Reach Electrical Infrastructure Upgrade	16,702	46,673	46,673	-
0646 - Nature Based Parks Master Planning & Design	69,377	-	-	-
0648 - Helton Boat Ramp	50,502	-	-	-
0658 - Karnes County Flood Protection Plan Study	74,250	-	-	-
0681 - WQ Tool Runs	414,238	81,997	50,762	-
Unassigned Funds	-	525,525	-	-

Total Project Expenditures	\$ 5,825,785	\$ 22,641,824	\$ 3,433,889	\$ 28,498,873
Committed Balance (Board Reserve)	6,400,181	6,675,181	6,675,181	6,675,181
Assigned for Projects	12,660,149	-	18,081,545	-
TOTAL APPROPRIATIONS	\$ 24,886,114	\$ 29,317,005	\$ 28,190,615	\$ 35,174,054

EXTERNAL CAPITAL IMPROVEMENT PROJECT FUNDS

Bexar County Capital Projects Fund (59) Fiscal Year Ending September 30, 2025

This Bexar County Capital Projects Fund is used to account for budgets and expenditures for capital improvement projects funded by Bexar County. Bexar County reimburses the River Authority for expenses incurred. Beginning in FY 2022-23 activity under the Bexar County Capital Improvement Program (BCCIP), previously budgeted in the Bexar County Capital Improvement Projects Fund (13), will be included in this fund. Through the BCCIP the River Authority acquires land rights for Bexar County Flood Control Infrastructure Services for construction of low water crossings, natural waterway conveyances, bridges, drainage channels, and regional stormwater facilities. Additionally, activity associated with Lakewood Acres that was previously budgeted in the San Antonio Capital Improvements Project (SACIP) 1999 Fund (53) is included.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Construction	\$ 54,537	\$ 26,720	\$ 26,720	\$ (581,542)
Total Beginning Balance	\$ 54,537	\$ 26,720	\$ 26,720	\$ (581,542)
Revenue				
Intergovernmental Revenue	\$ 9,736,960	\$ 69,513,207	\$ 3,352,793	\$ 57,859,483
Total Revenue	\$ 9,736,960	\$ 69,513,207	\$ 3,352,793	\$ 57,859,483
TOTAL AVAILABLE FUNDS	\$ 9,791,498	\$ 69,539,927	\$ 3,379,513	\$ 57,277,941

APPROPRIATIONS

Projects

Active Ongoing

Mission Reach Erosion Repairs				
0528 - San Pedro Confluence (Sheet Pile Repair)	1,975,471	314,288	4,111	-
Bexar County Creeks and Trails Program				
0802 - San Antonio Zoo Well	-	3,500,000	737,702	2,762,298
0804 - Zarzamora Creek	53,483	8,000,000	457,628	7,488,889
0805 - Spirit Reach	-	10,000,000	873,373	9,126,627
0806 - Leon Creek Trail Extension	-	14,933,304	133,963	14,799,341
0807 - Leon Creek Trail Connection to Rodriguez Park	-	9,599,035	220,333	9,378,702
0808 - Martinez Creek Trail Extension	-	4,800,000	-	4,800,000
0812 - Culebra Creek Trail Extension	-	7,301,852	164,671	-
Westside Creeks (WSC) Ecosystem Restoration				
0851 - WSC - San Pedro Creek Ecosystem Restoration	923,136	4,387,083	20,542	4,351,322
0852 - WSC - Apache Creek Ecosystem Restoration	1,398,186	1,786,000	78,472	1,567,075
0853 - WSC - Alazan Creek Ecosystem Restoration	3,017,695	2,832,700	113,499	2,521,506
0854 - WSC - Martinez Creek Ecosystem Restoration	1,930,675	38,300	29,864	28
Efforts - Active Ongoing				
0394 - BCCIP - Cimarron Subdivision CB9	-	47,365	-	47,365
Closed Projects/Efforts				
0348 - BCCIP - Lakewood Acres	27,817	-	-	-
Bexar County Creeks and Trails Program				
0803 - The Link	438,315	2,000,000	1,126,898	434,787

Total Project Expenditures	\$ 9,764,777	\$ 69,539,927	\$ 3,961,055	\$ 57,277,941
Restricted Balance - Construction	26,720	-	(581,542)	-
TOTAL APPROPRIATIONS	\$ 9,791,498	\$ 69,539,927	\$ 3,379,513	\$ 57,277,941

Bexar County Westside Creeks Restoration Projects Fund (54) Fiscal Year Ending September 30, 2025

The River Authority works with Bexar County to complete capital improvement projects that address flood control, water quality and recreational opportunities. This Bexar County Westside Creeks (WSC) Restoration Projects Fund is used to account for budgets and expenditures for Bexar County's portion of funding for the Westside Creeks Restoration Project improvements. Bexar County reimburses the River Authority for expenses incurred.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Construction	\$ 141,283	\$ 241,946	\$ 270,308	\$ 368,407
Total Beginning Balance	\$ 141,283	\$ 241,946	\$ 270,308	\$ 368,407
Revenue				
Investment Income	\$ 129,025	\$ 35,000	\$ 98,100	\$ -
Intergovernmental Revenue	30,432,124	22,884,909	10,233,968	6,828,336
Total Revenues	\$ 30,561,149	\$ 22,919,909	\$ 10,332,068	\$ 6,828,336
TOTAL AVAILABLE FUNDS	\$ 30,702,432	\$ 23,161,855	\$ 10,602,376	\$ 7,196,743
APPROPRIATIONS				
<u>Projects</u>				
Active Ongoing				
0378 - San Pedro Creek Culture Park	30,432,124	23,161,855	10,233,968	7,196,743
Total Project Expenditures	\$ 30,432,124	\$ 23,161,855	\$ 10,233,968	\$ 7,196,743
Restricted Balance - Construction	270,308	-	368,407	-
TOTAL APPROPRIATIONS	\$ 30,702,432	\$ 23,161,855	\$ 10,602,376	\$ 7,196,743

City of San Antonio Capital Improvements Project Fund (11) Fiscal Year Ending September 30, 2025

The River Authority works with the City of San Antonio, Bexar County and the U.S. Army Corp of Engineers to complete capital improvement projects that address flood control, water quality and recreational opportunities. This City of San Antonio Capital Improvements Project Fund is used to account for budgets and expenditures for the City of San Antonio's portion of funding for these improvement projects. The City of San Antonio reimburses the River Authority for all expenses incurred.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Construction	\$ 171,879	\$ 171,879	\$ 171,879	\$ 171,476
Total Beginning Balance	\$ 171,879	\$ 171,879	\$ 171,879	\$ 171,476
Revenue				
Intergovernmental Revenue	\$ 1,260,897	\$ 31,245,646	\$ 6,001,473	\$ 25,004,926
Total Revenue	\$ 1,260,897	\$ 31,245,646	\$ 6,001,473	\$ 25,004,926
TOTAL AVAILABLE FUNDS	\$ 1,432,776	\$ 31,417,525	\$ 6,173,352	\$ 25,176,402
APPROPRIATIONS				
<u>Projects</u>				
Active Ongoing				
0512 - Edwards Aquifer Protection	65,548	132,495	51,983	61,162
0674 - Nueva Street Marina Dam Gate 5 Repair	398,490	7,213,757	3,096,048	4,058,062
0629 - Nueva Street Marina Dam Replacement	278,516	427,101	350,131	63,053
0596 - Panther Springs Creek Restoration	32,840	255,476	16,280	219,561
0802 - San Antonio Zoo Well	332,062	1,204,858	1,149,002	-
0809 - Zarzamora Crk Trail Extension	26,765	9,507,699	814,235	8,666,699
0810 - Culebra-Helotes Connector Trail	44,078	8,222,588	474,232	7,704,278
0811 - WSC Lighting Pilot Project	-	3,553,550	-	3,553,550
0852 - WSC Ecosystem Restoration - Apache	-	900,000	49,965	850,035
Closed Projects				
0599 - River Walk Public Art	82,598	-	-	-
Total Project Expenditures	\$ 1,260,897	\$ 31,417,525	\$ 6,001,876	\$ 25,176,402
Restricted Balance - Construction	171,879	-	171,476	-
TOTAL APPROPRIATIONS	\$ 1,432,776	\$ 31,417,525	\$ 6,173,352	\$ 25,176,402

City of San Antonio Westside Creeks Restoration Project Fund (61) Fiscal Year Ending September 30, 2025

The River Authority works with the City of San Antonio and Bexar County to complete capital improvement projects that address flood control, water quality and recreational opportunities. This City of San Antonio Westside Creeks (WSC) Restoration Project Fund is used to account for budgets and expenditures for the City of San Antonio's portion of funding for the improvement projects along the Westside Creeks waterways. The City reimburses the River Authority for expenses incurred.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Construction	\$ 24,950	\$ 35,306	\$ 38,200	\$ 39,248
Total Beginning Balance	\$ 24,950	\$ 35,306	\$ 38,200	\$ 39,248
Revenue				
Investment Income	\$ 13,249	\$ -	\$ 1,049	\$ -
Intergovernmental Revenue	1,982,109	1,915,437	283,886	773,202
Total Revenues	\$ 1,995,358	\$ 1,915,437	\$ 284,935	\$ 773,202
TOTAL AVAILABLE FUNDS	\$ 2,020,308	\$ 1,950,743	\$ 323,135	\$ 812,450
APPROPRIATIONS				
<u>Projects</u>				
Active Ongoing				
0378 - San Pedro Creek Culture Park	1,956,138	1,316,007	283,886	167,358
0380 - Westside Creeks - Linear Creekways and Elmendorf Lake Park	25,970	634,735	-	645,092
Total Project Expenditures	\$ 1,982,109	\$ 1,950,743	\$ 283,886	\$ 812,450
Restricted Balance - Construction	38,200	-	39,248	-
TOTAL APPROPRIATIONS	\$ 2,020,308	\$ 1,950,743	\$ 323,135	\$ 812,450

Other Capital Projects Fund (57)

Fiscal Year Ending September 30, 2025

The River Authority works with other public entities – state, local and federal – including the City of San Antonio and Bexar County, to complete capital improvement projects that provide flood control, water quality improvements and amenities to the community. This Other Capital Projects Fund is used to account for budgets and expenditures for projects funded by entities other than the City of San Antonio and Bexar County. The River Authority is reimbursed for all expenses incurred for projects in this fund.

Available Funds	FY 2022-23 Actual	FY 2023-24 Amended Budget	FY 2023-24 Activity As of 06/30/2024	Remaining Available Funds
Beginning Balance				
Restricted Balance - Construction	\$ 3,305	\$ 3,305	\$ 3,305	\$ 134,727
Total Beginning Balance	\$ 3,305	\$ 3,305	\$ 3,305	\$ 134,727
Revenue				
Intergovernmental Revenue	\$ 150,117	\$ 2,580,442	\$ 1,420,268	\$ 1,010,056
Total Revenues	\$ 150,117	\$ 2,580,442	\$ 1,420,268	\$ 1,010,056
TOTAL AVAILABLE FUNDS	\$ 153,422	\$ 2,583,747	\$ 1,423,573	\$ 1,144,783
APPROPRIATIONS				
<i>Projects</i>				
Active Ongoing				
0525 - Brooks City Base - Mission Reach Linkage	10,440	16,809	3,592	2,777
0378 - San Pedro Creek Culture Park	139,677	2,311,938	1,278,134	894,127
0688 - Park Design and Construction	-	125,000	7,121	117,879
0675 - Escondido Creek Parkway Phase II	-	130,000	-	130,000
Total Project Expenditures	\$ 150,117	\$ 2,583,747	\$ 1,288,846	\$ 1,144,783
Restricted Balance - Construction	3,305	-	134,727	-
TOTAL APPROPRIATIONS	\$ 153,422	\$ 2,583,747	\$ 1,423,573	\$ 1,144,783

Projects



Photo by Devon Quddus Sobhani
2023 River Clicks Photo Contest
Student Category Winner

Projects

The River Authority manages and completes projects under a wide range of activities including scientific studies, park improvements, major infrastructure initiatives for flood control, stormwater management and community amenities. Funding for these projects comes from various sources. The River Authority contributes funding specifically towards projects; however, the majority of funding comes from other entities, notably the City of San Antonio and Bexar County. Funding through federal, state and local grants also helps the River Authority support its mission. The FY 2024-25 portfolio of work falls under three organization Strategic Plan Goals and includes 53 new, authorized, and pending grant award projects.

- 6 new projects.
- 8 previously authorized projects with new funding.
- 38 previously authorized projects (no new funding).
- 1 new project authorizations pending award of a grant (see Grants Fund).

Below are the Goal and Project definitions to provide the reader with a common understanding of how these terms apply.

Goal

A Goal refers to one of three Strategic Plan Goals that are established to advance the vision and mission of the River Authority. Goals are identified on the project pages by the following icons:



SAFE



CLEAN



ENJOYABLE

Project

A project is a temporary endeavor undertaken to create a unique product, service, or result that meets a specific objective. A project's cost threshold is \$75,000 or greater and has a duration of one year or longer. Projects require Board of Directors approval. All projects are entered into the River Authority's project management software system and are managed in a consistent fashion.

NEW PROJECTS

Project Number	Project Name	Primary Goal	Proposed Project Budget	Funding Source	Page Number
0687	MII Expansion Design	Clean	\$ 11,000,000	Utility Rates	118
0704	Lower Plant Clarifier Improvement	Clean	\$ 1,400,000	Utility Rates	119
0705	Lower Plant Electrical Improvement	Clean	\$ 1,400,000	Utility Rates	120
0706	Master Planning and Capital Improvement Planning for the Martinez Collection Systems	Clean	\$ 850,000	Utility Rates	121
0707	D2MR Upgrade - IT to supply a cost and complete a new project tool. DIR contract	All	\$ 145,000	SARA	122
0708	Otila Dam	Enjoyable	\$ 1,000,000	FWS	123

AUTHORIZED PROJECTS - NEW FUNDING

Project Number	Project Name	Primary Goal	Proposed Project Budget	Funding Source	Page Number
0641	Roadway Collection System	Clean	\$ 2,975,189	Utility Rates	125
0642	Capacity Management Operations and Maintenance	Clean	\$ 6,395,930	Utility Rates	126
0667	Freshwater Mussel Reintroduction - FY25 & FY26 Contract amount with US Fish & Wildlife Services. Contract ends in FY26 and includes \$11,500 in additional O&M outside of the contract.	Clean	\$ 365,900	SARA	127
0670	Martinez II-Upper Martinez Interconnect Line	Clean	\$ 4,600,000	Utility Rates	128
0672	Atlas 14 Update-Dev/Planning	Safe	\$ 845,000	SARA	129
0679	Facilities Design & Construction - bond shortfall	All	\$ 44,783,909	Bonds, SARA	130
0690	Martinez IV Exp Phase 2 Design	Clean	\$ 15,400,000	Utility Rates	131
0699	Cibolo Water Quality Modeling Project - to include development of BMP tools.	Clean	\$ 711,200	SARA	132

AUTHORIZED PROJECTS

Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0378	San Pedro Creek Culture Park	Safe	\$ 301,426,970	BC, CoSA, SAWS, CPS, SARA, SACIP	134
0512	Edwards Aquifer Watershed Protection	Clean	\$ 595,903	CoSA, SARA	135
0525	Brooks City Base - Mission Reach Linkage Project	Enjoyable	\$ 1,664,998	BDA	136
0607	City of San Antonio Bond GSI Match	Clean	\$ 1,045,763	SARA	137
0612	Salitrillo WWTP Expansion and Improvements	Clean	\$ 35,503,385	Bonds, Utility Rates	138
0627	Martinez IV WWTP Expansion	Clean	\$ 23,818,150	Bonds, Utility Rates	139
0629	Nueva Street Marina Dam Replacement	Safe	\$ 923,468	CoSA	140
0650	GSI Broadway Alamo Heights	Clean	\$ 400,000	SARA	141
0660	Martinez IV Collection System CIP - Project 29	Clean	\$ 18,854,255	Bonds, Utility Rates	142
0664	CTP Risk Map Lower SAR Watershed - FY21	Safe	\$ 1,456,402	FEMA	143
0671	Mission Reach Boundary Markers	Enjoyable	\$ 194,870	SARA	144
0674	Nueva Street Dam - Gate 5 Repair	Safe	\$ 7,667,135	CoSA	145
0675	Escondido Creek Parkway Phase II	Enjoyable	\$ 580,000	SARA, SARF	146
0677	CTP Risk Map Lower SAR Watershed FY22	Safe	\$ 527,000	FEMA, SARA	147
0678	Website Redevelopment	All	\$ 244,600	SARA	148
0680	Nature Based Solutions Program	Clean	\$ 500,000	SARA	149
0682	CTP FY22 Westside Creek FFRD	Safe	\$ 133,928	FEMA	150
0683	NRCS Escondido Creek Site 1	Safe	\$ 460,177	NRCS	151
0684	NRCS Escondido Creek Site 4	Safe	\$ 460,177	NRCS	152
0685	NRCS Escondido Creek Site 12	Safe	\$ 460,177	NRCS	153
0688	Parks Design & Construction	Enjoyable	\$ 1,330,000	SARA, TAMUSA	154
0691	Upper Martinez WWTP Improvements	Safe	\$ 6,000,000	Utility Rates	155
0694	CTP FY23 Medina 2D-BLE Study	Safe	\$ 300,000	FEMA	156
0695	CTP FY23 Outreach Project	Safe	\$ 52,500	FEMA	157
0800	Bexar County Creeks and Trails Program	All	\$ 278,155	SARA	158
0802	Zoo Well Replacement	Clean	\$ 5,000,000	BC, CoSA	159
0804	Zarzamora Trail (Alderete to Tierra Del Sol)	Enjoyable	\$ 8,000,000	BC	160
0805	Spirit Reach (Contemplative Path)	Enjoyable	\$ 10,000,000	BC	161
0806	Leon Creek (I35 to Hwy 16)	Enjoyable	\$ 14,933,304	BC	162
0807	Leon Creek Connect (Military Trailhead to Rodriguez Park)	Enjoyable	\$ 9,599,035	BC	163
0809	Zarzamora Creek (Tierra Del Sol to Ingram Rd)	Enjoyable	\$ 9,507,699	CoSA	164

AUTHORIZED PROJECTS

Project Number	Project Name	Primary Goal	Adopted Project Budget	Funding Source	Page Number
0810	Culebra Creek (Nueces Canyon to Helotes Creek)	Enjoyable	\$ 8,222,588	CoSA	165
0812	Culebra Creek (Grissom to Culebra Rd)	Enjoyable	\$ 7,301,852	BC	166
0850-0854	Westside Creeks Ecosystem Restoration	Clean	\$ 16,902,000	BC, SARA, CoSA	167

Legend - Third Party Funding Source
BC - Bexar County
BDA - Brooks Development Authority
CoSA - City of San Antonio
CPS - City Public Service
FEMA - Federal Emergency Management Agency
FWS - Fish and Wildlife Services
NRCS - Natural Resources Conservation Services
SACIP - San Antonio Capital Improvements Project
SARF - San Antonio River Foundation
SAWS - San Antonio Water System
Utility Rates - Charges for Wastewater Services
Note: SARA indicates funding from property tax or other River Authority funding source

NEW PROJECTS



Project Highlight: Martinez II WWTP Expansion Design Project – This project will take the Martinez II Wastewater Treatment Plant (WWTP) from a permitted capacity of 3.0 million gallons per day (MGD) to 6.0 MGD. This expansion will allow for the decommissioning of the existing Upper Martinez WWTP and all flows will be conveyed to Martinez II for treatment. This expansion is also sized for future development of both the Martinez II and Upper Martinez Service Areas to full buildout.

Martinez II WWTP Expansion Design

Project #0687

Adopted Budget	\$11,000,000
Unfunded Plan	\$0
New Funding (FY25)	\$11,000,000
Department	Utilities
Estimated Start	10/1/2024
Estimated End	6/30/2027



Description

This project will take the Martinez II Wastewater Treatment Plant (WWTP) from a permitted capacity of 3.0 million gallons per day (MGD) to 6.0 MGD. This expansion will allow for the decommissioning of the existing Upper Martinez WWTP and all flows will be conveyed to Martinez II for treatment. This expansion is also sized for future development of both the Martinez II and Upper Martinez Service Areas to full buildout.

Future Financial Impact

In FY 2024-25, the design will kick-off for the expansion of the Martinez II WWTP. The design consultant will be responsible for design of the plant expansion, design of the Upper Martinez WWTP decommissioning, evaluating funding strategies, and ultimately construction phases services.

Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Design	\$0	\$5,500,000	\$2,000,000	\$3,500,000	\$11,000,000
Total	\$0	\$5,500,000	\$2,000,000	\$3,500,000	\$11,000,000

Salitrillo Lower Plant Clarifier Improvement

Project #0704

Adopted Budget	\$1,400,000
Unfunded Plan	\$1,100,000
New Funding (FY25)	\$1,400,000
Department	Utilities
Estimated Start	10/1/2024
Estimated End	9/30/2026



Description

This project will replace all the mechanicals for the two clarifiers at the Salitrillo Lower Plant and examine future hydraulic scenarios to this infrastructure. Previous improvements to the existing mechanicals were completed as a temporary solution to extend the life of the equipment and are now in need of a full replacement. The consultant will evaluate the ability to have operational flexibility to ensure the investment of this improvement meets the design life.

Future Financial Impact

In FY 2024-25, a design consultant will be brought on board to design the replacement of the two lower plant clarifier mechanicals. The design will also evaluate the future use of these clarifiers to be compatible with future plant upgrades and hydraulic reconfiguration. Following the design, the project will be bid for construction. The design engineer will have bid phase and construction phase services to support project completion.

Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$0	\$1,000,000	\$1,000,000	\$0	\$2,000,000
Design	\$0	\$400,000	\$100,000	\$0	\$500,000
Total	\$0	\$1,400,000	\$1,100,000	\$0	\$2,500,000

Salitrillo Lower Plant Electrical Improvement

Project #0705

Adopted Budget	\$1,400,000
Unfunded Plan	\$1,100,000
New Funding (FY25)	\$1,400,000
Department	Utilities
Estimated Start	10/1/2024
Estimated End	9/30/2026



Description

This project will replace all of the existing motor control center, backup generator, and transfer switch for the Salitrillo Lower Plant. The existing infrastructure is reaching the end of its useful life. Many modifications done during the recent expansion allow for some of the existing electrical infrastructure to be decommissioned or downsized. Improvements under this project will improve reliability and redundancy for existing plant processes.

Future Financial Impact

In FY 2024-25, a design consultant will be brought on board to design the replacement of the existing lower plant Motor Control Center (MCC), backup diesel generator, and the transfer switch. Following the design, the project will be bid for construction. The design engineer will have bid phase and construction phase services to support project completion.

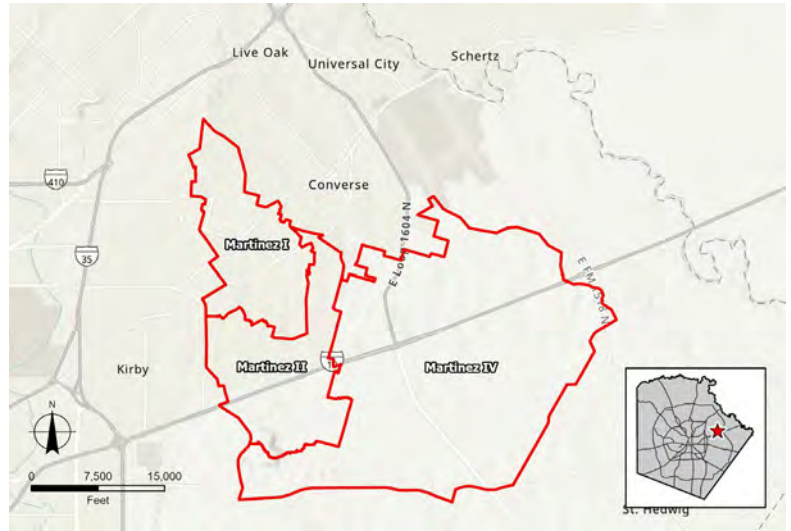
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$0	\$1,000,000	\$1,000,000	\$0	\$2,000,000
Design	\$0	\$400,000	\$100,000	\$0	\$500,000
Total	\$0	\$1,400,000	\$1,100,000	\$0	\$2,500,000

SARA-Martinez Wastewater Master Plan

Project #0706

Adopted Budget	\$850,000
Unfunded Plan	\$0
New Funding (FY25)	\$850,000
Department	Utilities
Estimated Start	10/1/2024
Estimated End	9/30/2025



Description

This project will perform Master Planning and Capital improvement planning for the Martinez Collection system which consists of three separate service areas (Martinez I, Martinez II & Martinez IV). This project will develop land use assumptions, perform build out projections, evaluate hydraulic capacity of existing infrastructure, and develop a comprehensive CIP for the Martinez System.

Future Financial Impact

In FY 2024-25, a consultant will be brought on board to perform Master Planning for the Upper Martinez, Martinez II, and Martinez IV Service Areas. Expected deliverables are updated land use assumptions and a comprehensive Capital Plan.

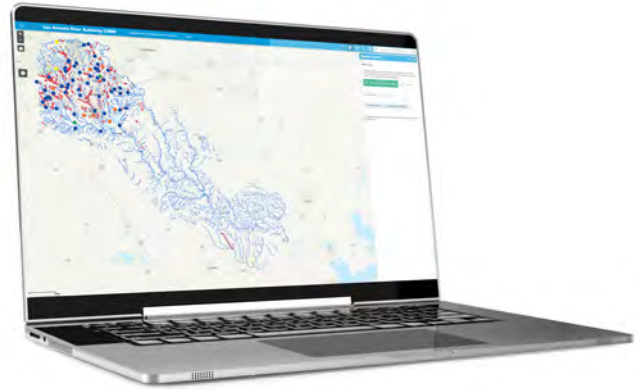
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Preliminary Planning	\$0	\$850,000	\$0	\$0	\$850,000
Total	\$0	\$850,000	\$0	\$0	\$850,000

D2MR Upgrade

Project #0707

Adopted Budget	\$145,000
Unfunded Plan	\$0
New Funding (FY25)	\$145,000
Department	IT/GIS
Estimated Start	1/6/2025
Estimated End	8/29/2025



Description

The project focuses on enhancing an existing web application in support of the River Authority’s LOMR Delegation Program and Open Data initiatives. The web application is used by the engineering community, River Authority Collaborators, such as City of San Antonio, Bexar County, and others, and the public. The primary objective is to enhance the system’s architecture which will positively impact performance, scalability, and the user experience. Additionally, we will enhance features for tracking, reporting, and other processes.

Future Financial Impact

In FY 2024-25, the River Authority will select a professional services vendor to execute and complete the project. River Authority staff will be responsible for coordinating communication to the vendor and stakeholders during the development process. Once completed, the River Authority will be responsible for operations and maintenance including vendor support and licensing fees.

Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Technology & Software	\$0	\$145,000	\$0	\$0	\$145,000
Total	\$0	\$145,000	\$0	\$0	\$145,000

Otilla Dam

Project #0708

Adopted Budget \$1,000,000
Unfunded Plan \$0
New Funding (FY25) \$1,000,000
Department Environmental Sciences
Estimated Start 8/1/2024
Estimated End 8/1/2029



Description

This project aims to evaluate and implement options for the removal or modification of the Otilla Dam to enhance fish passage while preserving the upstream reservoir for recreational activities. Funded by a grant from the USFWS National Fish Passage Program, the project seeks to balance ecological restoration with community needs, ensuring both environmental and recreational benefits are achieved.

Future Financial Impact

In FY 2024-25, the project will enter the design and permitting phases for the dam removal or modification. This project will be funded by a grant from the U.S. Fish and Wildlife Service's National Fish Passage Program.

Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$0	\$200,870	\$468,695	\$669,565
Design	\$0	\$200,000	\$0	\$0	\$200,000
Grant Indirect Cost	\$0	\$30,000	\$30,131	\$70,304	\$130,435
Total	\$0	\$230,000	\$231,001	\$538,999	\$1,000,000

AUTHORIZED PROJECTS

NEW FUNDING



Project Highlight: Freshwater Mussel Reintroduction – Mussel surveys have shown that mussels have been nearly eradicated from the Mission Reach but are still surviving in numerous remnant channels. The River Authority initiated the Mission Reach Mussel Survivability study in 2017. Results of this study, coupled with the knowledge gained from the Mussel Propagation and Production Project, give staff confidence that a mussel reintroduction is feasible. Over the life of the project, the US Fish & Wildlife Service will produce individuals of four mussel species and River Authority staff will place them into the Mission Reach. The project is scheduled for five years as that is the approximate time it takes for the slowest maturing of the four species to reach maturity and produce offspring.

Roadway Collection System Projects

Project #0641

Adopted Budget \$2,975,189
Unfunded Plan \$200,000
New Funding (FY25) \$1,700,000
Department Utilities
Start Date 7/1/2020
End Date 9/30/2026



Description

This ongoing project relocates and rehabilitates wastewater collection system lines in coordination with roadway improvement projects constructed by other public entities, such as the Texas Department of Transportation (TxDOT) and Bexar County. If there are sewer line conflicts with roadway improvement projects the River Authority is notified and asked to relocate or rehabilitate its line. In some cases the public entity performing the roadway construction handles the solicitation and contract award. This approach allows the River Authority to share costs with other entities and is sometimes reimbursed for the work depending on the project funding.

Future Financial Impact

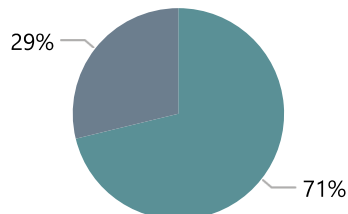
In FY 2024-25, the TxDOT joint bid for FM 1516 utility relocation will be complete. Crownwood Subdivision improvements will be joint bid with Bexar County and construction will be completed. Ongoing funds will add support to future Right of Way improvements, as needed.

Spending Plan

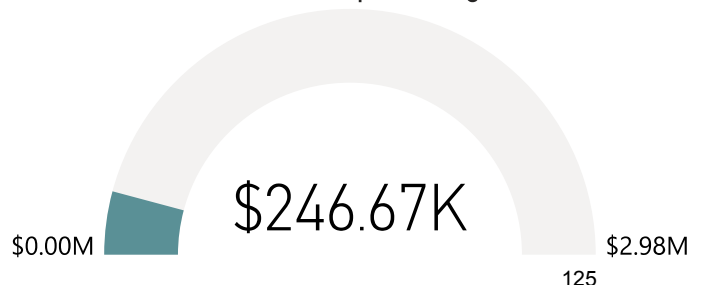
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$228,316	\$2,704,690	\$200,000	\$0	\$3,133,006
Design	\$18,354	\$15,036	\$0	\$0	\$33,391
Preliminary Planning	\$0	\$8,792	\$0	\$0	\$8,792
Total	\$246,670	\$2,728,519	\$200,000	\$0	\$3,175,189

Project Funding Sources

- SARA WW System
- Salitrillo WW



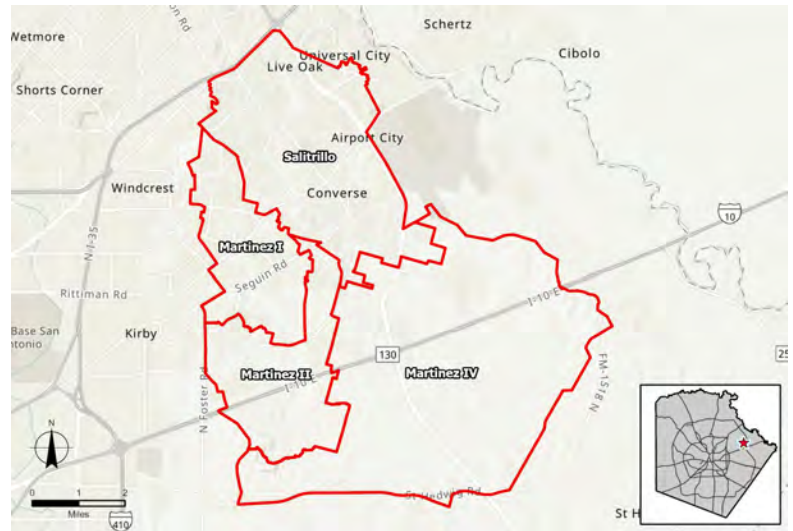
Actual to Adopted Budget



Capacity Management Operations & Maintenance Program

Project #0642

Adopted Budget \$6,395,930
Unfunded Plan \$0
New Funding (FY25) \$3,760,420
Department Utilities
Start Date 7/1/2020
End Date 9/30/2025



Description

The project will create a formalized Capacity, Management, Operation and Maintenance (CMOM) program for the Martinez and Salitralillo Wastewater collection systems. This project will evaluate the current capacity and performance of the collection system infrastructure through the means of condition assessments and modeling. The results of the condition assessment and modeling efforts will provide data for the River Authority to formulate a detailed collection system Capital Improvement Plan (CIP) and preventative maintenance program.

Future Financial Impact

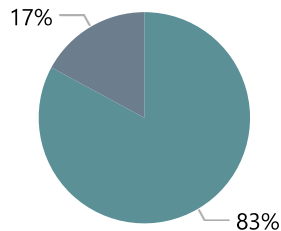
In FY 2024-25, staff will continue to collect data regarding the collection system's performance. Data collection and condition assessment activities for both systems are anticipated to be complete within this Fiscal Year. The first remediation project will be issued for construction and future projects will continue to be prioritized.

Spending Plan

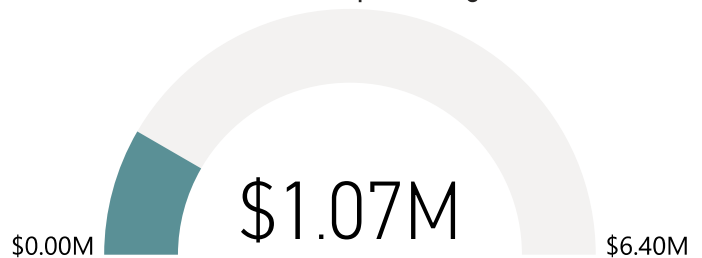
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$154,510	\$3,908,128	\$0	\$0	\$4,062,638
Construction	\$29,720	\$280	\$0	\$0	\$30,000
Design	\$0	\$435,110	\$0	\$0	\$435,110
Prof & Contracted Services	\$885,096	\$983,085	\$0	\$0	\$1,868,182
Total	\$1,069,326	\$5,326,604	\$0	\$0	\$6,395,930

Project Funding Sources

- SARA WW System
- Salitralillo WW



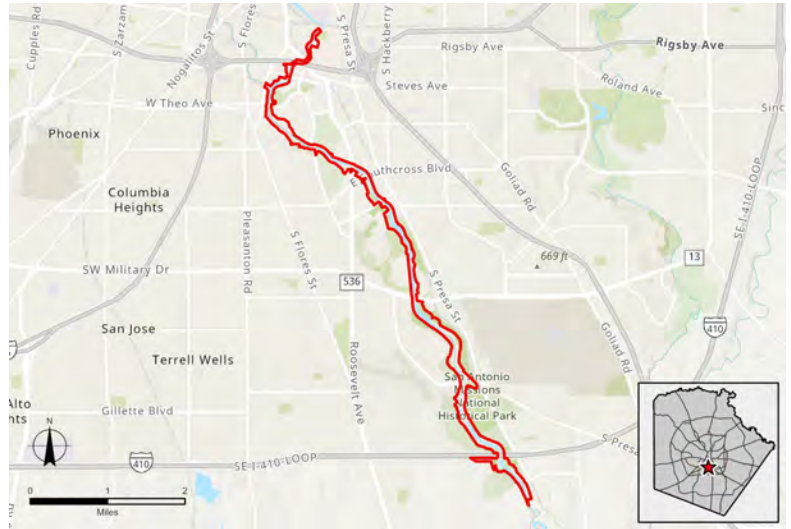
Actual to Adopted Budget



Freshwater Mussel Reintroduction

Project #0667

Adopted Budget \$365,900
Unfunded Plan \$93,538
New Funding (FY25) \$99,464
Department Environmental Sciences
Start Date 7/1/2021
End Date 9/30/2026



Description

Mussel surveys have shown that mussels have been nearly eradicated from the Mission Reach but are still surviving in numerous remnant channels. The River Authority initiated the Mission Reach Mussel Survivability study in 2017. Results of this study, coupled with the knowledge gained from the Mussel Propagation and Production Project, give staff confidence that a mussel reintroduction is feasible. Over the life of the project, the US Fish & Wildlife Service will produce individuals of four mussel species and River Authority staff will place them into the Mission Reach. The project is scheduled for five years as that is the approximate time it takes for the slowest maturing of the four species to reach maturity and produce offspring.

Future Financial Impact

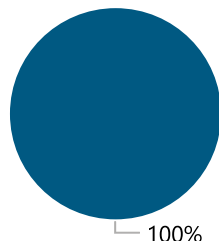
In FY 2024-25, funds will be spent on all research activities and associated costs rendered by USFWS Inks Dam National Fish Hatchery. Funds will also support SARA floating baskets and post-reintroduction monitoring equipment, and consultant services to source broodstock and host fish.

Spending Plan

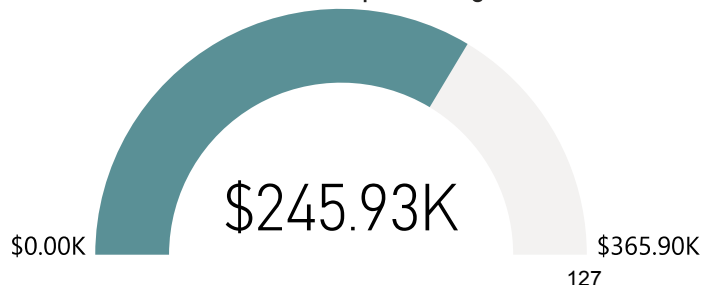
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Study & Research	\$245,926	\$119,974	\$93,538	\$0	\$459,438
Total	\$245,926	\$119,974	\$93,538	\$0	\$459,438

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Martinez II-Upper Martinez Interconnect Line

Project #0670

Adopted Budget \$4,600,000

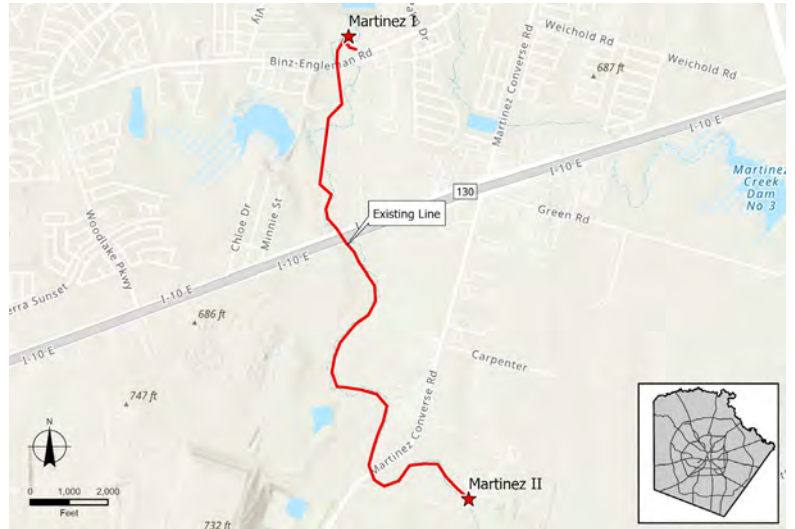
Unfunded Plan \$0

New Funding (FY25) \$1,500,000

Department Utilities

Start Date 9/1/2021

End Date 12/31/2027



Description

This project will ensure that the outfall main between the Upper Martinez WWTP and the Martinez II WWTP can convey all the anticipated flow from the Upper Martinez service area to the Martinez II WWTP. The outfall main currently diverts some of the flow from Upper Martinez to Martinez II for treatment. Through CMOM activities it has been determined that the current outfall does not have the capacity to service the full demand of the Upper Martinez service area. Upon project completion, the line will convey all flow from the Upper Martinez and Martinez II service areas to the Martinez II WWTP. The River Authority will ultimately expand the Martinez II WWTP to treat all of this flow and decommission the Upper Martinez WWTP.

Future Financial Impact

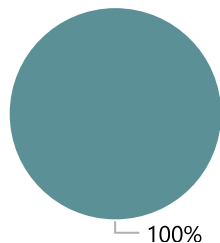
In FY 2024-25, the River Authority will receive 100% design plans and continue with real estate acquisition. Construction is expected to begin in the summer of 2025. Upon project completion in FY 2026-2027, operations and maintenance expenditures should decrease due to the reduction of inflow and infiltration.

Spending Plan

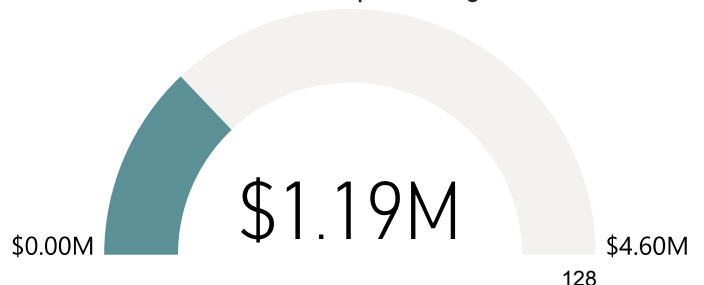
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Design	\$949,679	\$1,200,000	\$566,231	\$0	\$2,715,910
Preliminary Planning	\$238,140	\$145,950	\$0	\$0	\$384,090
Real Estate	\$0	\$1,500,000	\$0	\$0	\$1,500,000
Total	\$1,187,819	\$2,845,950	\$566,231	\$0	\$4,600,000

Project Funding Sources

● SARA WW System



Actual to Adopted Budget



Watershed Master Plan Atlas 14 Update

Project #0672

Adopted Budget \$845,000
Unfunded Plan \$200,000
New Funding (FY25) \$250,000
Department Engineering
Start Date 7/1/2021
End Date 9/30/2027



Description

The Watershed Master Plan Atlas 14 Update project will incorporate the flood risk data from Risk MAP and floodplain remapping projects that reflect updated precipitation estimates from Atlas 14. Estimated annualized damages, areas of high flood risk, and proposed mitigation projects will be updated for Bexar, Wilson, Karnes, and Goliad Counties. Project and other mitigation action recommendations will be published on the Watershed Master Plan webmap application, and the implementation plan will include recommendations for project funding.

Future Financial Impact

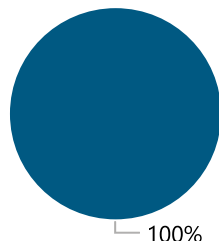
In FY 2024-25, the River Authority will continue to work with a consultant to incorporate the data from the Atlas 14 floodplain mapping updates, update mitigation project recommendations and develop implementation plan for Bexar County. Additional funds will be requested in FY 2026-27 for the final phase of this project.

Spending Plan

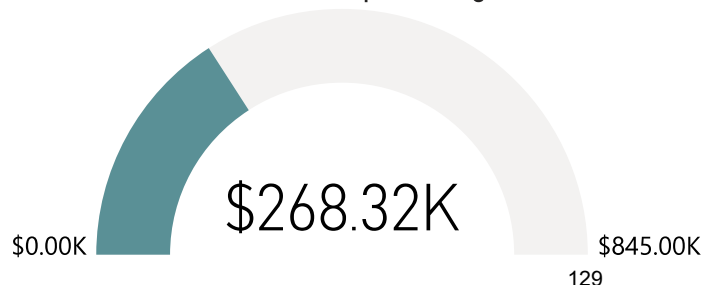
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$268,322	\$576,678	\$200,000	\$0	\$1,045,000
Total	\$268,322	\$576,678	\$200,000	\$0	\$1,045,000

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Facilities Design & Construction

Project #0679

Adopted Budget \$44,783,909
Unfunded Plan \$6,000,000
New Funding (FY25) \$24,834,500
Department Facilities
Start Date 5/10/2022
End Date 9/30/2026



Description

This project will assess the long-term space needs of the River Authority and evaluate various options regarding new building designs for the property located at 201. W. Sheridan. The River Authority will work with a consultant to provide creative proposals and sustainable, contemporary design ideas for the new building while providing details on how the other facilities fit into the long-term strategy of the River Authority.

Future Financial Impact

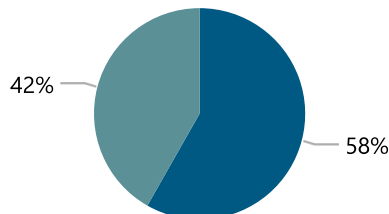
In FY 2024-25, this project will continue towards final design and completion of construction documents for the Sheridan Facility. Additional funding was received in August 2024 through the Public Facility Corporation for the construction phase which will begin early Spring 2025.

Spending Plan

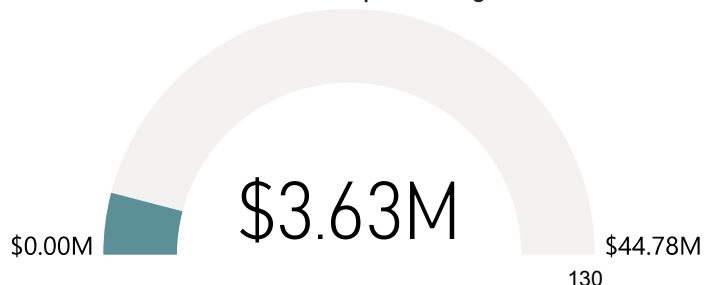
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$1,625,588	\$23,938,013	\$21,586,885	\$0	\$47,150,486
Design	\$1,639,549	\$1,299,095	\$333,523	\$0	\$3,272,167
Preliminary Planning	\$361,257	\$0	\$0	\$0	\$361,257
Total	\$3,626,394	\$25,237,108	\$21,920,408	\$0	\$50,783,909

Project Funding Sources

- SARA Project Fund
- PFC



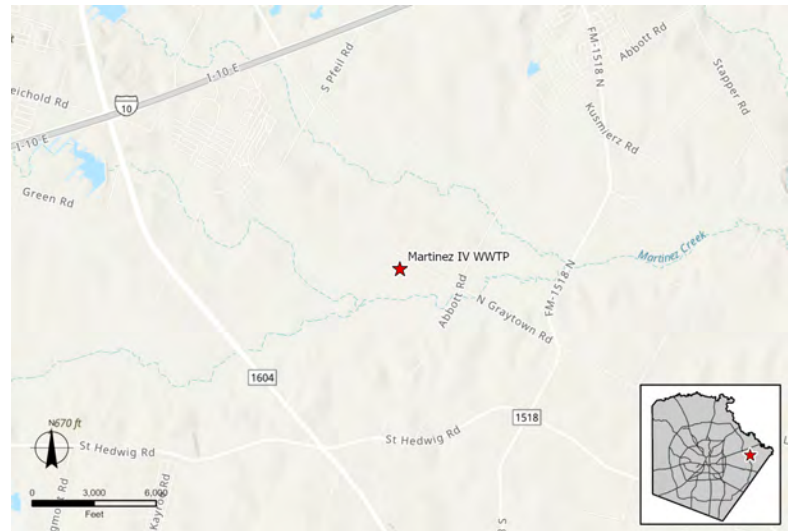
Actual to Adopted Budget



Martinez IV Expansion Phase II Design

Project #0690

Adopted Budget \$15,400,000
Unfunded Plan \$0
New Funding (FY25) \$7,000,000
Department Utilities
Start Date 4/19/2023
End Date 2/28/2027



Description

This project will take the Martinez IV Wastewater Treatment Plant (WWTP) from a permitted capacity of 2.0 million gallons per day (MGD) to 5.1 MGD. Continuous growth in the Martinez IV service area continues to drive expansion needs at the Martinez IV WWTP.

Future Financial Impact

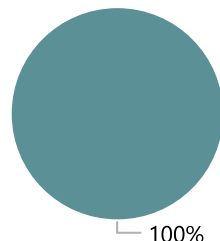
In FY 2024-25, final design of the expansion will be delayed while we monitor the flows to the Martinez IV WWTP to manage the impact to the rate model. During the delay, the consultant will assist in negotiations with TCEQ on a re-rating of the discharge permit for the existing facility.

Spending Plan

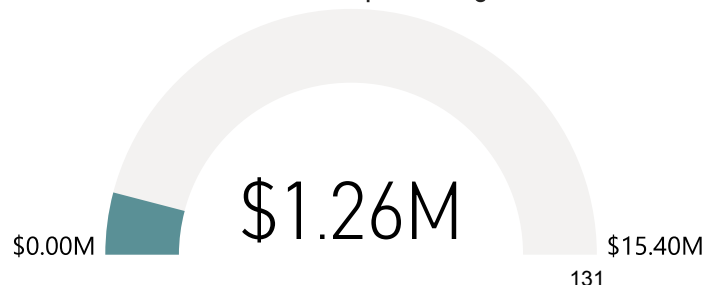
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$290,206	\$8,225,126	\$1,837,688	\$0	\$10,353,020
Design	\$15,966	\$3,139,241	\$0	\$0	\$3,155,207
Preliminary Planning	\$949,974	\$105,553	\$0	\$0	\$1,055,527
Real Estate	\$0	\$334,498	\$501,748	\$0	\$836,246
Total	\$1,256,147	\$11,804,417	\$2,339,436	\$0	\$15,400,000

Project Funding Sources

● SARA WW System



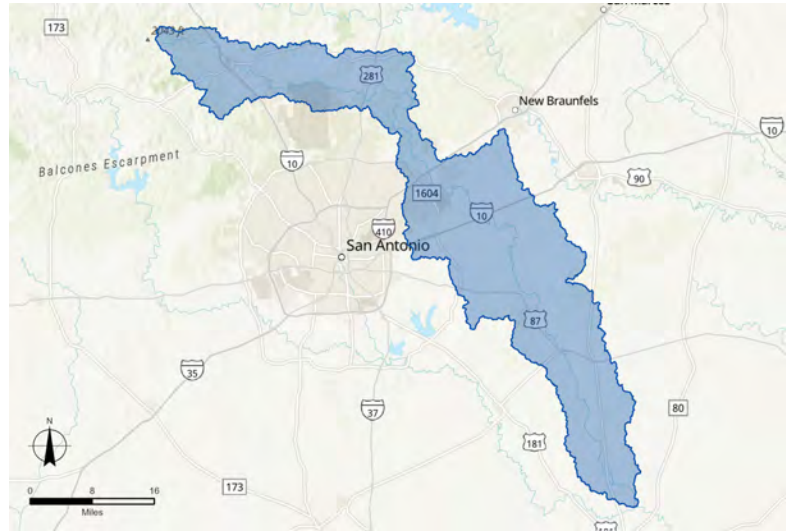
Actual to Adopted Budget



Cibolo Creek Water Quality Model Updates

Project #0699

Adopted Budget \$711,200
Unfunded Plan \$500,300
New Funding (FY25) \$340,300
Department Engineering
Start Date 7/3/2023
End Date 9/30/2026



Description

The Cibolo Creek Watershed is over 850 square miles in area and has a mix of both urban and rural land use classes. Several parts of this Watershed are developing rapidly and based on TCEQ's latest assessment, several of the streams in the Watershed are impaired for primary contact recreation due to elevated bacteria levels. In order to develop and implement mitigation measures, prevent further degradation of the water bodies, and plan for preservation, it is important to better understand the Watershed through the use of comprehensive and well calibrated models. The project objectives are to identify locations and develop/quantify preservation/mitigation strategies for improvement of water quality in the Cibolo Creek Watershed.

Future Financial Impact

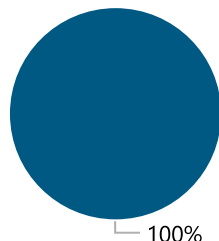
In FY 2024-25, the efforts will continue to develop Cibolo Creek Watershed water quality models. The tasks include, calibration of the water quality models with available monitoring data and estimation of load reductions required to meet the State's current surface water quality standards for various water quality constituents.

Spending Plan

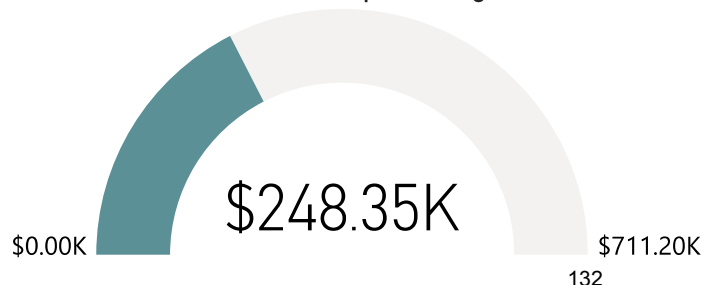
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$248,351	\$462,849	\$500,300	\$0	\$1,211,500
Total	\$248,351	\$462,849	\$500,300	\$0	\$1,211,500

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



AUTHORIZED PROJECTS

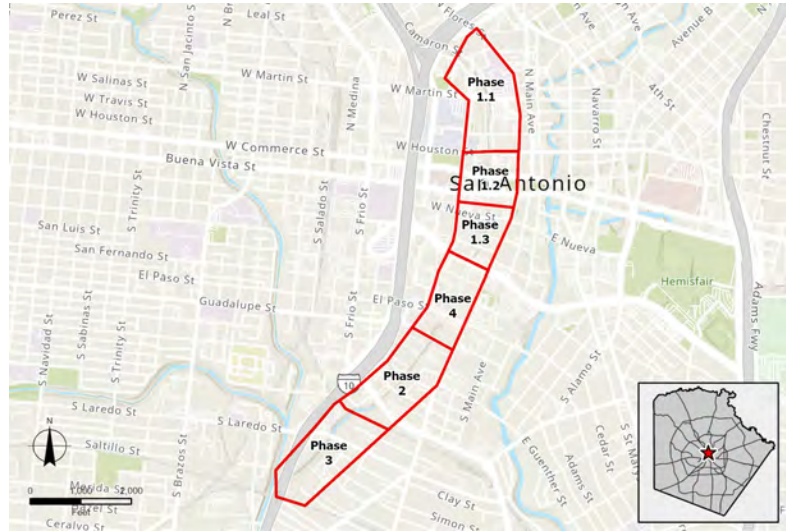


Project Highlight: Zoo Well Replacement – The San Antonio Zoo currently supplies animals with fresh untreated well water, which is sourced from the Edwards Aquifer. The existing well is currently failing, due to corrosion of the existing casing. There is no backup water supply, and if the well fails, the zoo would be required to import water. The well discharge eventually provides some flow into the upper San Antonio River. This project will install a new well and water line. Additionally, the existing well is proposed to be rehabilitated to provide a backup water source for the San Antonio Zoo.

San Pedro Creek Culture Park

Project #0378

Adopted Budget \$301,426,970
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 8/1/2012
End Date 3/28/2025



Description

Bexar County and the River Authority, in coordination with the City of San Antonio, are transforming San Pedro Creek into a resource that reflects the community's cultural history, improves its function in flood control, revitalizes natural habitat and water quality, and promotes economic development. This project begins at the tunnel inlet near Fox Tech High School and winds its way through the western side of downtown to the creek's confluence with Apache Creek. Once fully constructed, the project will have revitalized over 2 miles of San Pedro Creek and will remove approximately 30 acres and 38 adjacent structures from the 100-year flood plain.

Future Financial Impact

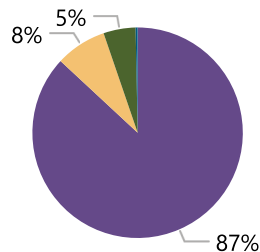
In FY 2024-25, the last construction phase, Phase 3, will be completed. A project celebration is anticipated for spring of 2025. Remaining tasks include monitoring during the warranty period and submittal of the Letter of Map Revisions to FEMA. Operations and maintenance costs are included in the Watershed and Park Operations' FY 2024-25 adopted budget.

Spending Plan

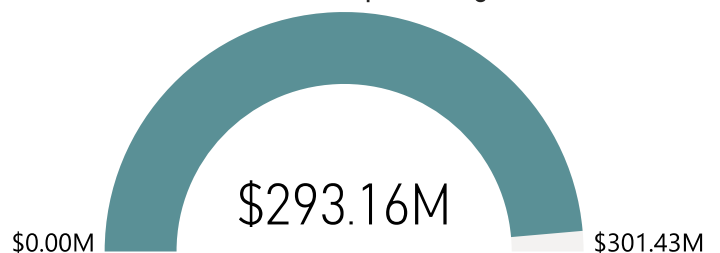
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$243,341,648	\$7,726,450	\$0	\$0	\$251,068,098
Design	\$29,241,969	\$483,937	\$0	\$0	\$29,725,906
Preliminary Planning	\$685,925	\$0	\$0	\$0	\$685,925
Public Outreach	\$920,876	\$0	\$0	\$0	\$920,876
Real Estate	\$18,973,665	\$52,500	\$0	\$0	\$19,026,165
Total	\$293,164,083	\$8,262,887	\$0	\$0	\$301,426,970

Project Funding Sources

- Bexar County
- City of San Antonio
- Utility Reimbursement
- SACIP Land Sales
- SARA Project Fund



Actual to Adopted Budget



Edwards Aquifer Watershed Protection

Project #0512

Adopted Budget \$595,903
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 7/1/2015
End Date 3/27/2026



Description

The River Authority serves as project manager and administrator for the City of San Antonio Proposition 1-funded water quality projects of the Edwards Aquifer Protection Program. Funding supports projects to improve and protect water quality over the Edwards Aquifer recharge and contributing zones in urbanized Bexar County. The diverse project portfolio includes research, green infrastructure construction and retrofits, aquifer protection training and education materials, an aquifer education facility for K-12 students, and assessment of maintenance on current Edwards protection practices. Projects will be completed on staggered schedules through 2024, and the River Authority will deliver its final report to City Council in early 2025.

Future Financial Impact

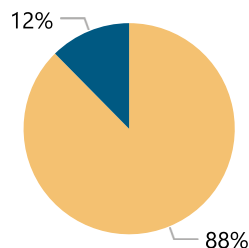
In FY 2024-25, River Authority will continue monitoring pending projects' scopes, schedules, and budgets and ensuring projects generate sound deliverables, present their findings to Edwards Aquifer Protection Program's Conservation Advisory Board, and invoice properly for closure. River Authority will continue compiling the program report summarizing the 11 funded projects' results and recommendations for presentation to City Council in early 2026.

Spending Plan

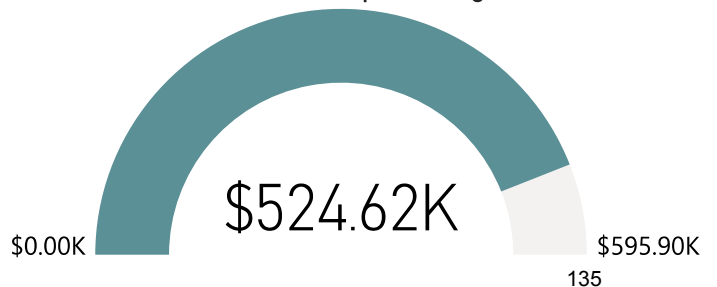
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Labor	\$323,466	\$53,902	\$6,537	\$0	\$383,905
Other	\$8,598	\$6,500	\$3,620	\$0	\$18,719
Prof & Contracted Services	\$192,557	\$723	\$0	\$0	\$193,280
Total	\$524,621	\$61,125	\$10,157	\$0	\$595,903

Project Funding Sources

- City of San Antonio
- SARA Project Fund



Actual to Adopted Budget



Brooks City Base - Mission Reach Linkage Project

Project #0525

Adopted Budget \$1,664,998
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 1/1/2016
End Date 12/31/2024



Description

In partnership with the Brooks City Base Economic Development Corporation, the River Authority is managing a trail connection project between the Mission Reach Segment of the San Antonio River and Brooks City Base. The design and construction of the project has been completed and the trail is currently open for the public. The project supports increased attendance, improved visitor experience, and access to the Mission Reach Segment. The approximate .20 mile long, 10-foot wide, hike and bike trail begins at Corpus Christi Road and connects to the Acequia Trail. The remaining portion of the project is FEMA approval for the letter of map revision (LOMR) for project closeout.

Future Financial Impact

In FY 2024-25, the project will complete the FEMA LOMR report. As of November 2021, the River Authority has been responsible for operations and maintenance of the trail. The budget for operations and maintenance is through the Watershed and Park Operations department at the River Authority.

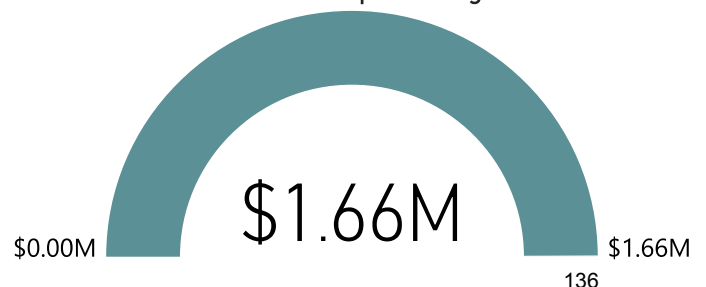
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$1,485,277	\$0	\$0	\$0	\$1,485,277
Design	\$141,700	\$0	\$0	\$0	\$141,700
Prof & Contracted Services	\$34,696	\$2,777	\$0	\$0	\$37,473
ROW Acquisition	\$548	\$0	\$0	\$0	\$548
Total	\$1,662,221	\$2,777	\$0	\$0	\$1,664,998

Project Funding Sources



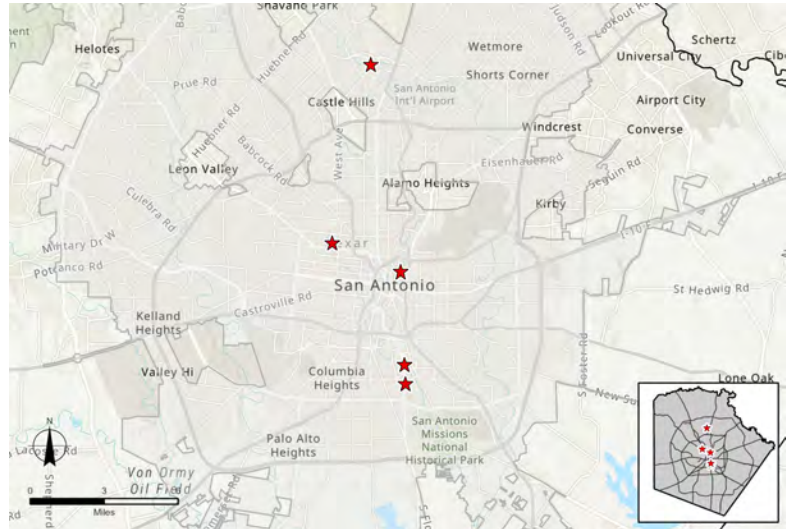
Actual to Adopted Budget



City of San Antonio Bond GSI Match

Project #0607

Adopted Budget \$1,045,763
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 7/1/2018
End Date 12/31/2026



Description

The River Authority and City of San Antonio (CoSA) have identified 2017 City bond projects for cost-shared green stormwater infrastructure (GSI) practices. The program portfolio includes roadway, community center, and other municipal facility projects. The River Authority and CoSA evaluate, select and develop GSI design plans built to the specifications in the San Antonio River Basin Low Impact Development Technical manual. Once complete, these projects will provide water quality and other benefits lacking in traditional infrastructure and will serve as demonstration projects on the benefits of GSI to the community and developers. Cost share covers GSI costs above traditional design.

Future Financial Impact

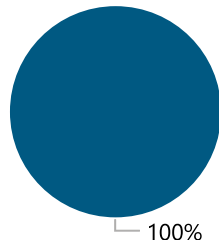
In FY 2024-25, River Authority will continue collaborating with City of San Antonio to incorporate green infrastructure into selected projects from CoSA's 2017 bond program. Construction on World Heritage Center will be complete, and Roosevelt redesign will be underway to accommodate TxDOT lane reduction prohibitions. River Authority will ensure green infrastructure performance of previously completed projects by conducting periodic maintenance inspections.

Spending Plan

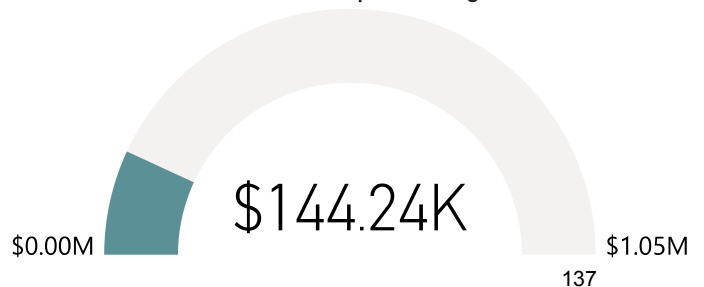
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Design	\$144,242	\$441,200	\$460,321	\$0	\$1,045,763
Total	\$144,242	\$441,200	\$460,321	\$0	\$1,045,763

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Salitrillo WWTP Expansion and Improvements

Project #0612

Adopted Budget \$36,503,385
Unfunded Plan \$0
New Funding (FY25) \$0
Department Utilities
Start Date 7/28/2018
End Date 9/30/2024



Description

The Salitrillo Wastewater Treatment Plant (WWTP) Expansion and Improvements project will expand the current WWTP from a permitted daily average flow of 5.83 million gallons per day (MGD) to 7.33 MGD. This expansion will accommodate development and growth in the Salitrillo Service Area, address plant wet weather peaking challenges, and allows the River Authority to continue supporting its wholesale customers.

Future Financial Impact

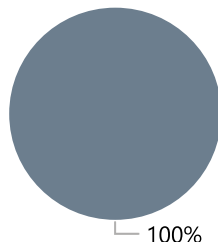
In FY 2024-25, we will be under warranty period and punch list items will be completed. At the end of FY 23, construction will be completed. Any funds left over after construction will be reallocated to other Salitrillo WWTP projects.

Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$27,801,831	\$2,996,955	\$0	\$0	\$30,798,785
Construction	\$132,268	\$184,781	\$0	\$0	\$317,049
Design	\$3,610,105	\$1,003,365	\$0	\$0	\$4,613,470
Labor	\$27,823	\$0	\$0	\$0	\$27,823
Preliminary Planning	\$746,257	\$0	\$0	\$0	\$746,257
Total	\$32,318,284	\$4,185,101	\$0	\$0	\$36,503,385

Project Funding Sources

● Salitrillo WW



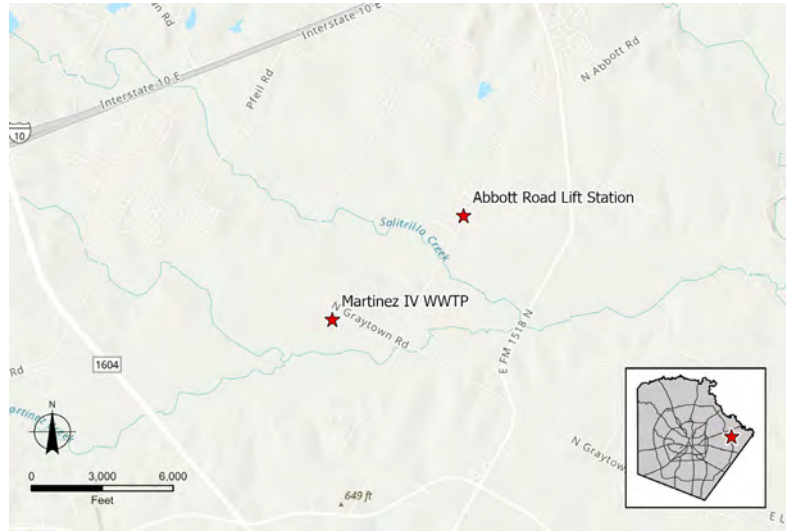
Actual to Adopted Budget



Martinez IV WWTP Expansion

Project #0627

Adopted Budget \$23,818,150
Unfunded Plan \$0
New Funding (FY25) \$0
Department Utilities
Start Date 1/1/2020
End Date 1/30/2025



Description

This project will take the Martinez IV wastewater treatment plant (WWTP) from a permitted capacity of 250,000 gallons per day (GPD) to 2.0 million gallons per day (MGD) and construct a second additional lift station at Abbott Road. Rapid growth in the Martinez IV service area has made additional capacity at the Martinez IV WWTP and Abbott Road Lift Station necessary to accommodate existing and planned development.

Future Financial Impact

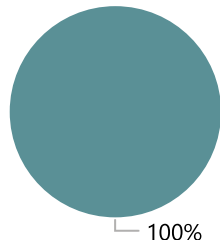
In FY 2024-25, funds are being utilized for warranty claims and improvements of equipment installed with this project.

Spending Plan

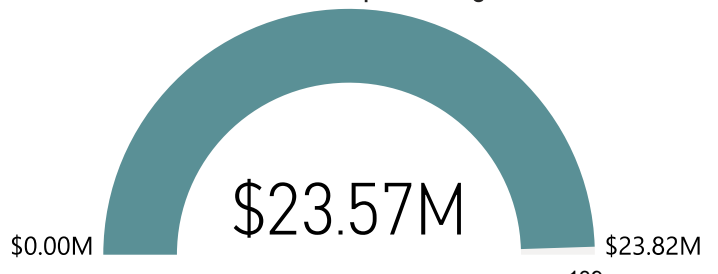
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$23,548,067	\$243,624	\$0	\$0	\$23,791,691
Prof & Contracted Services	\$23,327	\$3,132	\$0	\$0	\$26,459
Total	\$23,571,394	\$246,756	\$0	\$0	\$23,818,150

Project Funding Sources

● SARA WW System



Actual to Adopted Budget



Nueva Street Marina Dam Replacement

Project #0629

Adopted Budget \$923,468
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 8/21/2019
End Date 12/31/2024



Description

The Nueva Street Marina Dam is a temporary dam for the Nueva Street Marina when Flood Control Gate 5 must be lowered during or in preparation of a flooding event on the San Antonio River Walk. The existing gate was installed in the mid-1980s with an expected serviceable life of 30 years. Given the expiration of useful life and after review of several options, an air-filled inflatable dam replacement was selected. The completed design included removal of the current Fabridam, site preparation, control room housing mechanical and electrical equipment, and inlet/outlet piping to an air-filled dam replacement in place of a water-filled dam.

Future Financial Impact

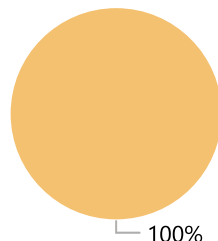
In FY 2024-25, the construction of the water-inflated bladder dam will conclude. Center City Development & Operations will fund and oversee dam operations and maintenance. Project management will be financed by the River Authority.

Spending Plan

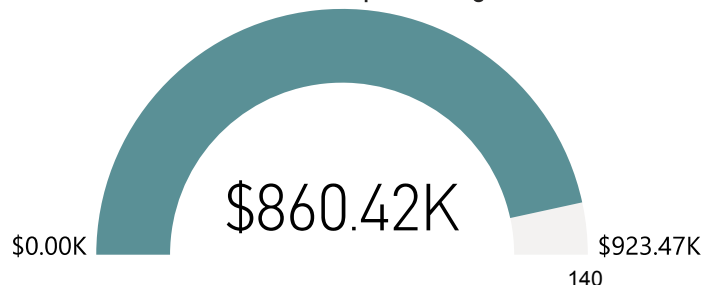
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$605,630	\$42,017	\$0	\$0	\$647,647
Labor	\$74,338	\$0	\$0	\$0	\$74,338
Prof & Contracted Services	\$180,447	\$21,036	\$0	\$0	\$201,483
Total	\$860,415	\$63,053	\$0	\$0	\$923,468

Project Funding Sources

● City of San Antonio



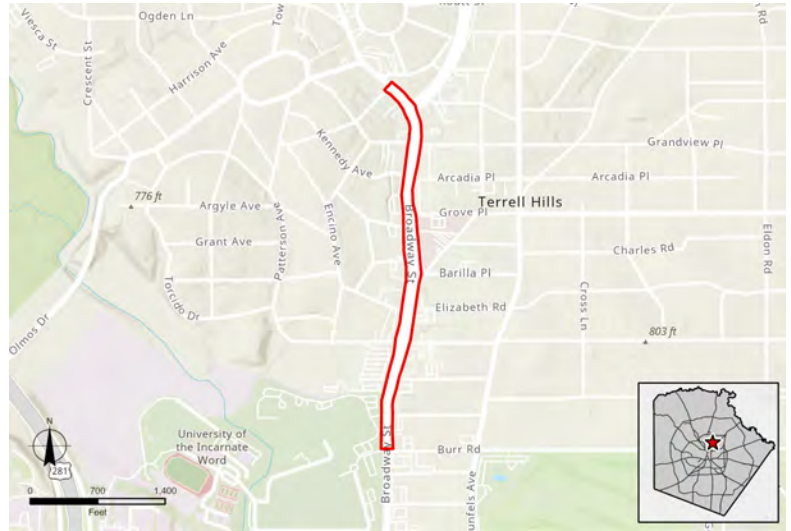
Actual to Adopted Budget



GSI Broadway Alamo Heights

Project #0650

Adopted Budget \$400,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 10/1/2020
End Date 9/30/2026



Description

This project will support the City of Alamo Heights (City) with the design and installation of green stormwater infrastructure (GSI) along Broadway street in conjunction with the City and Texas Department of Transportation efforts to reconfigure the roadway. The length of the project is from Burr Rd. to Austin Highway. River Authority staff will work with the City to implement GSI along the project area to address water quality and stormwater run-off. Major goals of the projects are identified as follows: to capture and slow down storm water and improve quality of run off at San Antonio river headwaters.

Future Financial Impact

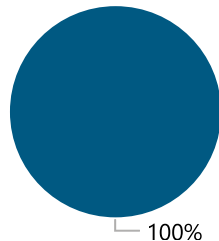
In FY 2024-25, River Authority will support City of Alamo Heights in incorporating green infrastructure (GI) design into Broadway Street. A draft preliminary GI design was completed in 2021 before TxDOT prohibited reductions in lane size and number. The City remains committed to incorporating GI and other benefits into available right of way, so River Authority GI experts will assist on the GI redesign.

Spending Plan

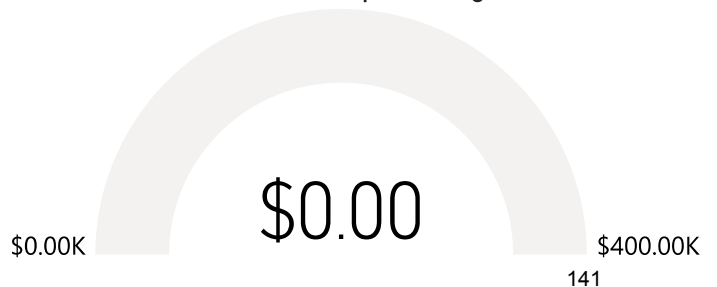
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Prof & Contracted Services	\$0	\$300,000	\$100,000	\$0	\$400,000
Total	\$0	\$300,000	\$100,000	\$0	\$400,000

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Martinez IV Collection System CIP - Project 29

Project #0660

Adopted Budget \$18,854,255
Unfunded Plan \$0
New Funding (FY25) \$0
Department Utilities
Start Date 1/20/2021
End Date 12/31/2024



Description

This project is for the design and construction of a large diameter gravity sewer line that will connect the Millican Grove Lift Station to the Martinez IV Wastewater Treatment Plant. This line was identified as Project 29 in the original Martinez IV Service Area Master Plan completed in FY 2017-18. Construction of this line is necessary to accommodate existing and planned development within the service area. Additionally, this line enables more connections in the service area north of Interstate 10 (I-10). Decommissioning of the Graytown Road and Millican Grove Lift Stations will also be part of this project.

Future Financial Impact

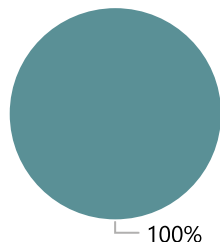
In FY 2024-25 construction continues with the lift stations being abandoned and operations of the gravity line commencing. The contractor will continue to clean up parcels, install fencing and gates, and close out portions of the project. The River Authority will be responsible for operations and maintenance upon project completion.

Spending Plan

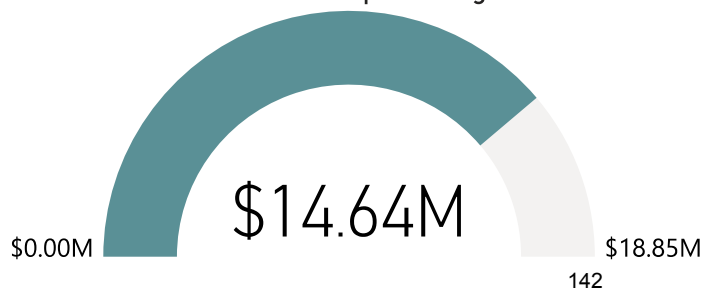
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$12,136,757	\$2,905,722	\$0	\$0	\$15,042,479
Design	\$1,033,596	\$337,162	\$0	\$0	\$1,370,758
Preliminary Planning	\$523,045	\$25,200	\$0	\$0	\$548,245
Real Estate	\$941,650	\$951,123	\$0	\$0	\$1,892,773
Total	\$14,635,048	\$4,219,207	\$0	\$0	\$18,854,255

Project Funding Sources

● SARA WW System



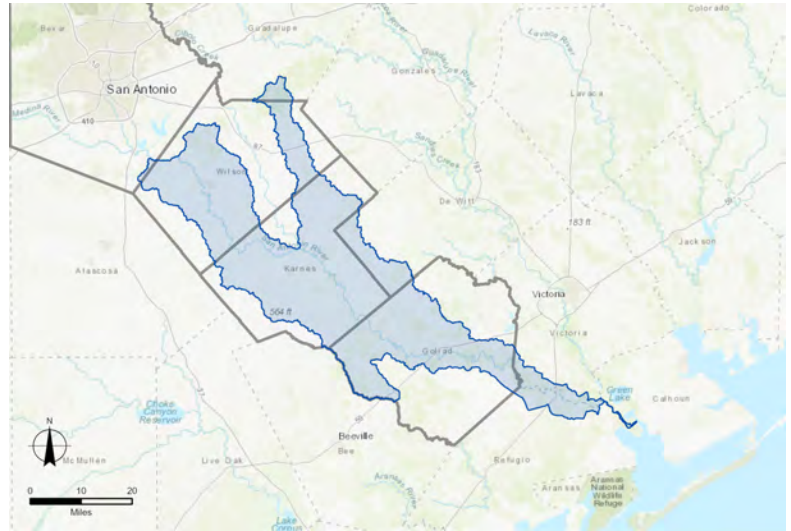
Actual to Adopted Budget



CTP Risk Map Lower SAR Watershed - FY21

Project #0664

Adopted Budget \$1,456,402
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 10/1/2021
End Date 12/31/2024



Description

The project focuses on flood data, including flood risk identification and assessment activities within the Lower San Antonio watershed. These activities include floodplain mapping, report generation, and producing a database of streams studied under FEMA's Mapping Activity Statement No. 23. The objective is to develop and support flood hazard data and program-related tasks through completing technical risk analysis and mapping activities within the watersheds. Tools developed will provide communities with flood information they can use to make informed decisions about reducing flood risk.

Future Financial Impact

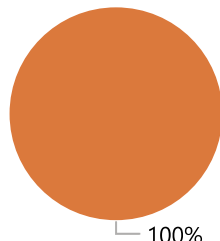
In FY 2024-25, the project will complete the closeout phase. Coordination of activities will be managed by River Authority staff.

Spending Plan

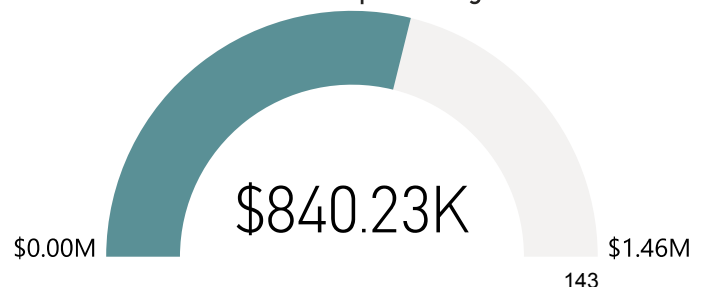
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Labor	\$49,180	\$52,797	\$0	\$0	\$101,977
Prof & Contracted Services	\$791,053	\$563,372	\$0	\$0	\$1,354,425
Total	\$840,233	\$616,169	\$0	\$0	\$1,456,402

Project Funding Sources

● FEMA



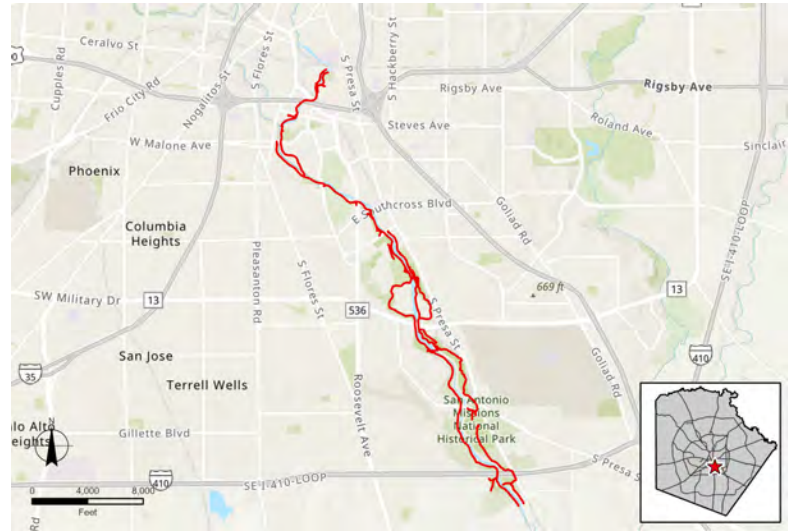
Actual to Adopted Budget



Mission Reach Boundary Markers

Project #0671

Adopted Budget \$194,870
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 7/1/2021
End Date 6/27/2025



Description

The Mission Reach Boundary Markers project will clearly identify the property lines along the San Antonio Capital Improvement Project Phases (SACIP) enabling River Authority staff to identify encroachments in the future. Using survey work, the primary focus is to identify the legal property lines between the SACIP project limits and the adjoining real property for all the Mission Reach Units Phase 1 thru 5. The project limits entail approximately 8.2 miles.

Future Financial Impact

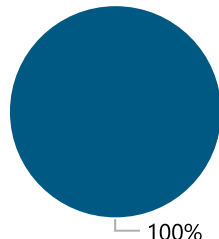
In FY 2024-25, River Authority staff will complete the work to determine and mark the Mission Reach Boundary line. The associated costs will include staff hours and supplies.

Spending Plan

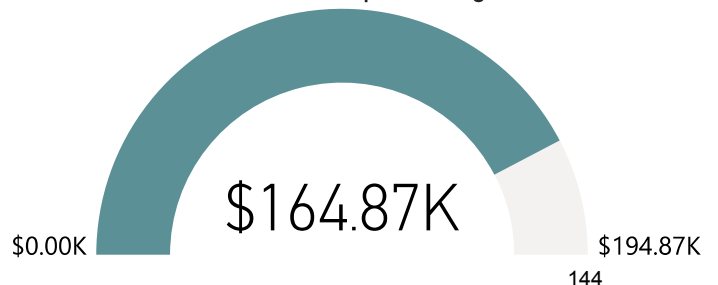
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Prof & Contracted Services	\$162,687	\$0	\$0	\$0	\$162,687
Supplies & Equipment	\$2,183	\$30,000	\$0	\$0	\$32,183
Total	\$164,870	\$30,000	\$0	\$0	\$194,870

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Nueva Street Dam - Gate 5 Repair

Project #0674

Adopted Budget \$7,667,135
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 2/2/2022
End Date 11/30/2024



Description

The River Authority will provide the design and construction management of Gate 5 on behalf of the city of San Antonio (CoSA) Public Works Department and Center City Development & Operations Departments. The project scope includes an initial evaluation of alternatives to gate replacement. The design includes the replacement of both the east and west crest gates and enhancements with hydraulic operations. The construction will include a by-pass gate on the west bank.

Future Financial Impact

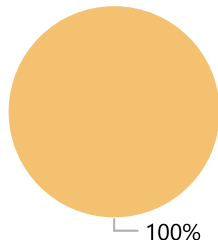
In FY 2024-25, the estimated completion date will be extended due to manufacturing delays. Upon completion, the City of San Antonio will be responsible for operations and maintenance.

Spending Plan

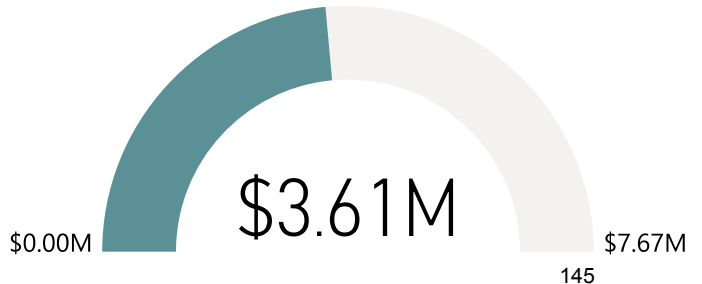
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$2,932,100	\$3,892,628	\$0	\$0	\$6,824,728
Design	\$517,973	\$165,435	\$0	\$0	\$683,407
Real Estate	\$159,000	\$0	\$0	\$0	\$159,000
Total	\$3,609,073	\$4,058,062	\$0	\$0	\$7,667,135

Project Funding Sources

● City of San Antonio



Actual to Adopted Budget



Escondido Creek Parkway Phase II

Project #0675

Adopted Budget \$580,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Watershed & Park Operations
Start Date 7/1/2021
End Date 9/30/2025



Description

In continuation of improvements to Escondido Creek Parkway, which opened in 2020, this project will extend the trail from the 5th Street entrance to the Elementary school, across the creek to a city park and end at a newly developed trail head at Helena Rd. The proposed concrete trail would be approximately 1.2 miles in length and ten feet wide with one low water crossing. Park benches, trash receptacles, pet waste stations and other park amenities will be procured.

Future Financial Impact

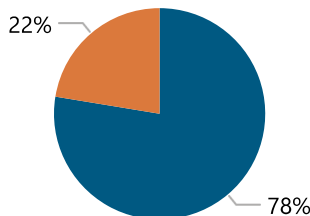
In FY 2024-25, the project team will work with the two property owners to secure either purchase or easement of property needed for the phase II trail. A design firm will be procured, and a final trail design is anticipated to be completed by the middle of FY25. Once design is complete, the construction of phase II will begin.

Spending Plan

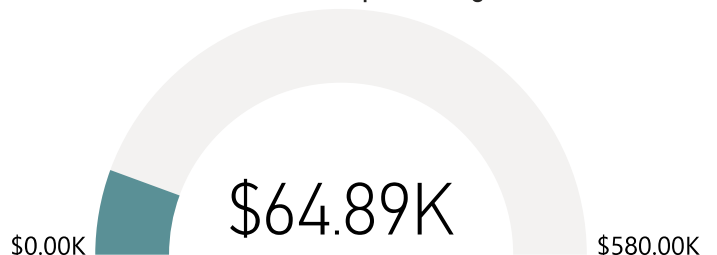
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$0	\$56,635	\$0	\$0	\$56,635
Construction	\$36,325	\$0	\$0	\$0	\$36,325
Design	\$0	\$437,090	\$0	\$0	\$437,090
Public Outreach	\$28,560	\$21,390	\$0	\$0	\$49,950
Total	\$64,885	\$515,115	\$0	\$0	\$580,000

Project Funding Sources

- SARA Project Fund
- SARF



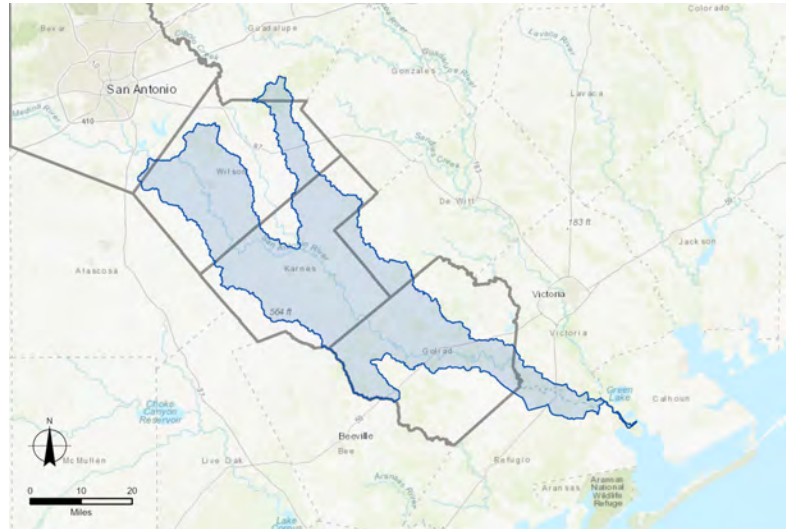
Actual to Adopted Budget



CTP Risk MAP Lower SAR Watershed FY22

Project #0677

Adopted Budget \$527,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 9/1/2022
End Date 9/30/2026



Description

This project focuses on flood data, including flood risk identification and assessment activities within the Lower San Antonio watershed. These activities include floodplain mapping, report generation, and the creation of a database of streams studied under FEMA’s Mapping Activity Statement No. 25. The objective is to develop and support flood hazard data and program-related tasks by completing technical risk analysis and mapping activities within the watersheds. The tools developed will provide communities with flood information to help them make informed decisions about reducing flood risk.

Future Financial Impact

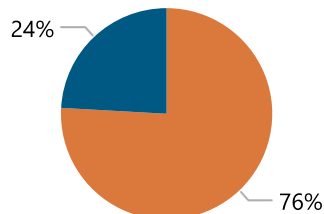
In FY 2024-25, the project will deliver hydrologic modeling, hydraulic modeling for the study streams, and initiate mapping/FRP products. These updated flood maps will be based on the latest rainfall intensity data from the National Oceanic and Atmospheric Administration’s release of Atlas 14. The River Authority staff will manage the coordination of activities.

Spending Plan

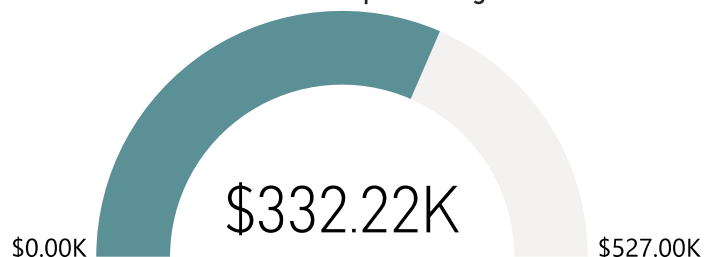
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$280,720	\$151,079	\$675	\$0	\$432,473
Grant Indirect Cost	\$27,782	\$7,440	\$1,141	\$0	\$36,363
Labor	\$23,722	\$23,032	\$11,410	\$0	\$58,164
Total	\$332,223	\$181,551	\$13,225	\$0	\$527,000

Project Funding Sources

- FEMA
- SARA Project Fund



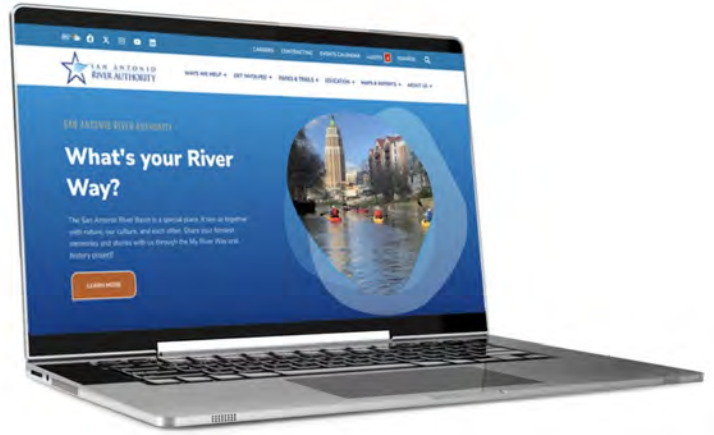
Actual to Adopted Budget



Website Redevelopment

Project #0678

Adopted Budget \$244,600
Unfunded Plan \$0
New Funding (FY25) \$0
Department IT/GIS
Start Date 7/1/2022
End Date 6/30/2025



Description

The Website Redesign Project will involve the redesign, development, and execution of web design services to include the external River Authority website, the internal employee portal (SARAnet), and all other websites currently hosted and maintained by the River Authority. The consultant's main task will be to migrate all websites maintained on the Content Management System Drupal into WordPress, update site architecture, and webpage layout. In addition, the consultant will be tasked with updating any deprecated code, outdated software, updating existing themes, and evaluating the architecture of each site to the latest compatible versions.

Future Financial Impact

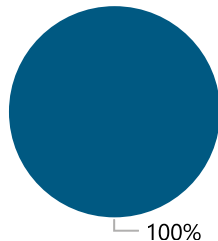
In FY 2024-25, the internal employee portal (SARAnet) will have migrated from Drupal into WordPress along with all other software updates and redesign. All remaining websites hosted and maintained by the River Authority will be completed as well.

Spending Plan

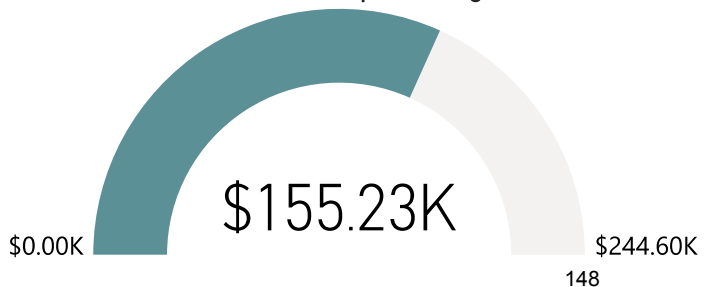
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Technology & Software	\$155,228	\$89,372	\$0	\$0	\$244,600
Total	\$155,228	\$89,372	\$0	\$0	\$244,600

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Nature Based Solutions Program

Project #0680

Adopted Budget \$500,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 7/1/2022
End Date 3/31/2026



Description

This program uses ongoing investment in science, models, and master planning to identify and evaluate properties for nature-based solutions, creating a pipeline of rolling projects. The program activities, from project identification to construction conclusion, will typically be a multi-year process that will yield nature-based solutions ranging from localized flood, water quality, and stream restoration to include other community benefits such as recreation, education, and habitat improvement.

Future Financial Impact

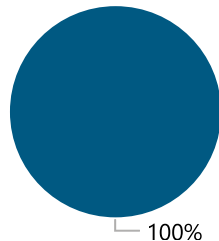
In FY 2024-25, funds will be used to construct Graytown Parking Lot, design WWT tertiary treatment wetlands, and develop a library of case studies tracking success metrics and outcomes. Built projects and case studies will demonstrate accountability by deploying the strategies in our Technical LID manual and tracking success and lessons learned over time.

Spending Plan

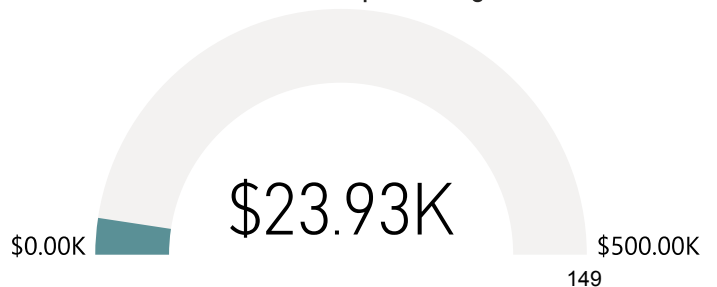
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$400,000	\$0	\$0	\$400,000
Design	\$23,925	\$76,075	\$0	\$0	\$100,000
Total	\$23,925	\$476,075	\$0	\$0	\$500,000

Project Funding Sources

● SARA Project Fund



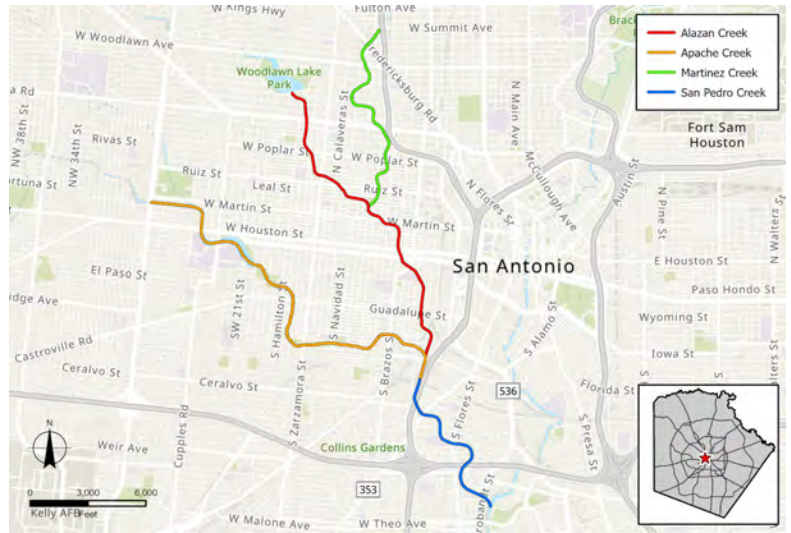
Actual to Adopted Budget



CTP FY22 Westside Creek FFRD

Project #0682

Adopted Budget \$133,928
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 10/3/2022
End Date 9/30/2024



Description

The project will convert the existing Westside Creeks models to either a 1D/2D model or a full 2D model, and will analyze them using Future Climate Hydrology based on 20-, 40-, and 60-year forecasted time frames. All results and conclusions will be presented to stakeholders, including the City of San Antonio, Bexar County, and FEMA.

Future Financial Impact

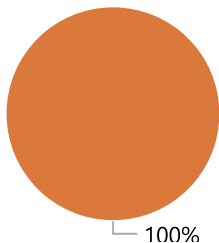
In FY 2024-25, the project will be completed and will enter the project closeout phase. This project will have no impact on FY 2024-25 finances.

Spending Plan

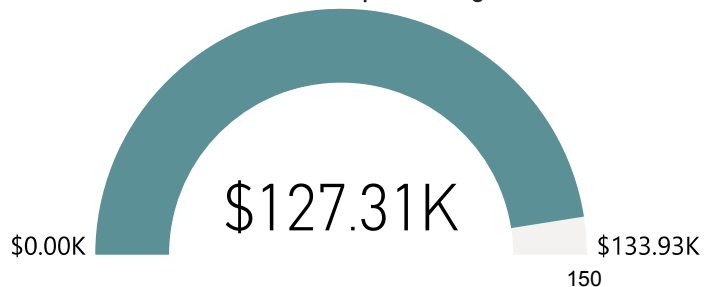
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$107,071	\$2,097	\$0	\$0	\$109,168
Grant Indirect Cost	\$11,573	\$602	\$0	\$0	\$12,175
Labor	\$8,663	\$3,922	\$0	\$0	\$12,585
Total	\$127,308	\$6,620	\$0	\$0	\$133,928

Project Funding Sources

● FEMA



Actual to Adopted Budget



NRCS Escondido Creek Site 1

Project #0683

Adopted Budget \$460,177
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 4/3/2023
End Date 12/1/2024



Description

Escondido 1 Dam currently passes 73% of the probable maximum flood (PMF), Escondido 4 Dam passes 59%, and Escondido 12 Dam passes 51%. Dams and reservoirs classified as high or significant hazard are required to pass 75% of the PMF by Federal guidelines. An Environmental Assessment plan will be prepared for the rehabilitation of Escondido Creek Sites 1, 4, and 12 Watershed Structures in Karnes County SWCD, Texas

Future Financial Impact

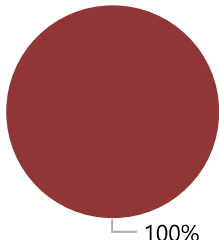
In FY 2024-25, funding from NRCS will be used to create a Supplemental Watershed Plan for Rehabilitation including Environmental Assessment of the Escondido Creek Site 1 Watershed Retarding Structure, Karnes County SWCD, Texas.

Spending Plan

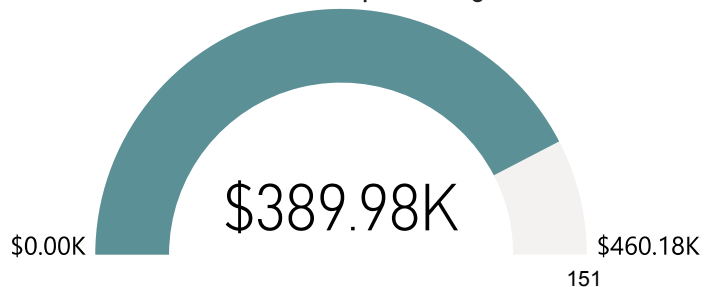
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$347,272	\$57,012	\$0	\$0	\$404,284
Grant Indirect Cost	\$35,453	\$6,381	\$0	\$0	\$41,834
Labor	\$7,257	\$6,802	\$0	\$0	\$14,059
Total	\$389,982	\$70,195	\$0	\$0	\$460,177

Project Funding Sources

● NRCS



Actual to Adopted Budget



NRCS Escondido Creek Site 4

Project #0684

Adopted Budget \$460,177
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 4/3/2023
End Date 12/1/2024



Description

Escondido 1 Dam currently passes 73% of the probable maximum flood (PMF), Escondido 4 Dam passes 59%, and Escondido 12 Dam passes 51%. Dams and reservoirs classified as high or significant hazard are required to pass 75% of the PMF by Federal guidelines. An Environmental Assessment plan will be prepared for the rehabilitation of Escondido Creek Sites 1, 4, and 12 Watershed Structures in Karnes County SWCD, Texas.

Future Financial Impact

In FY 2024-25, funding from NRCS will be used to create a Supplemental Watershed Plan for Rehabilitation including Environmental Assessment of the Escondido Creek Site 4 Watershed Retarding Structure, Karnes County SWCD, Texas.

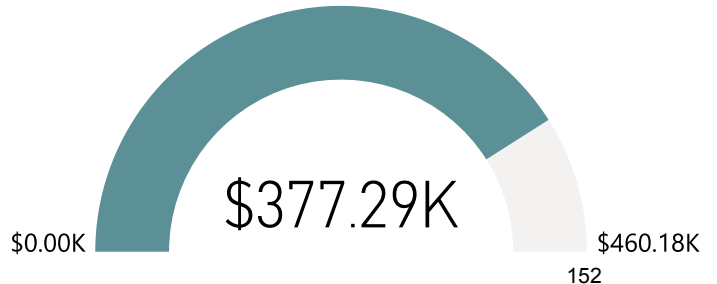
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$335,956	\$68,328	\$0	\$0	\$404,284
Grant Indirect Cost	\$34,299	\$7,535	\$0	\$0	\$41,834
Labor	\$7,036	\$7,023	\$0	\$0	\$14,059
Total	\$377,291	\$82,886	\$0	\$0	\$460,177

Project Funding Sources



Actual to Adopted Budget



NRCS Escondido Creek Site 12

Project #0685

Adopted Budget \$460,177
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 4/3/2023
End Date 12/1/2024



Description

Escondido 1 Dam currently passes 73% of the probable maximum flood (PMF), Escondido 4 Dam passes 59%, and Escondido 12 Dam passes 51%. Dams and reservoirs classified as high or significant hazard are required to pass 75% of the PMF by Federal guidelines. An Environmental Assessment plan will be prepared for the rehabilitation of Escondido Creek Sites 1, 4, and 12 Watershed Structures in Karnes County SWCD, Texas

Future Financial Impact

In FY 2024-25, funding from NRCS will be used to create a Supplemental Watershed Plan for Rehabilitation including Environmental Assessment of the Escondido Creek Site 12 Watershed Retarding Structure, Karnes County SWCD, Texas.

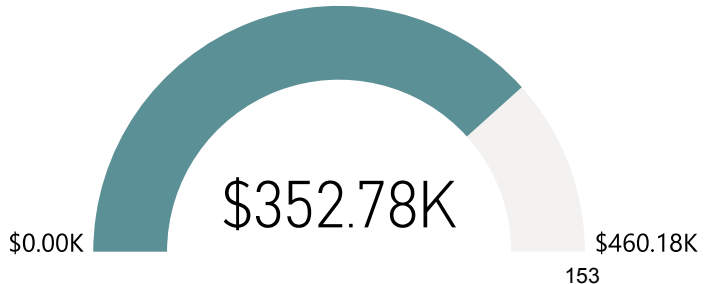
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$315,275	\$91,622	\$0	\$0	\$406,897
Grant Indirect Cost	\$32,071	\$9,763	\$0	\$0	\$41,834
Labor	\$5,433	\$6,013	\$0	\$0	\$11,446
Total	\$352,779	\$107,398	\$0	\$0	\$460,177

Project Funding Sources



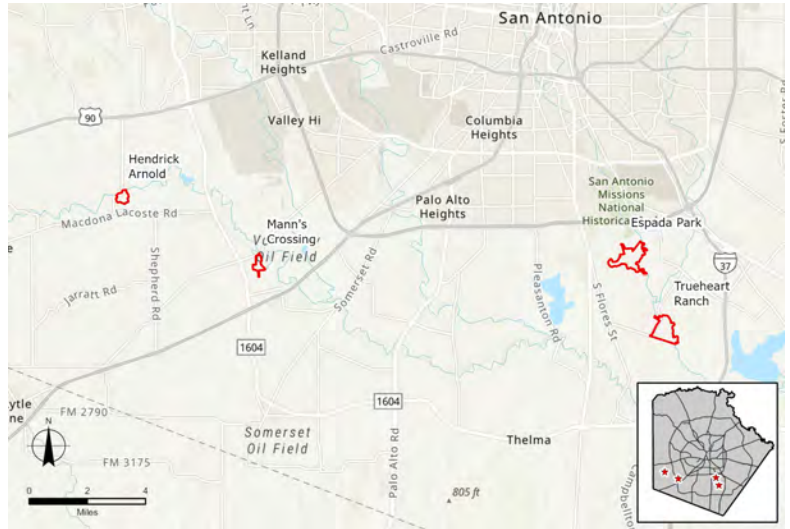
Actual to Adopted Budget



Parks Design and Construction

Project #0688

Adopted Budget \$1,330,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Watershed & Park Operations
Start Date 3/21/2023
End Date 9/30/2026



Description

This project will begin design and construction on Mann's Crossing Park on the Medina River, Hendrick Arnold Park (Straus medina), Trueheart Ranch, and Espada Park. Updates to these properties will lead to additional public spaces on park land adjacent to the Medina River and the San Antonio River. The SARA team will develop a minimum viable product to attract early customers/visitors. This will allow the River Authority to develop a schematic design and begin building the park using this design and existing master plan documents.

Future Financial Impact

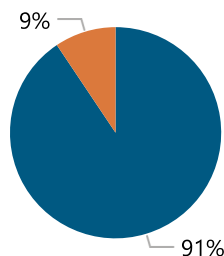
In FY 2024-25, the River Authority will use the remaining FY24 funds to install parking lot lights, Otila Dam safety, historic home improvements, pavilion cover, trail extensions, river access point, perimeter fencing, signage, Cassin Lake pier, geo tag poles and planting of native vegetation. River Authority staff will be developing, operating and maintaining the parks.

Spending Plan

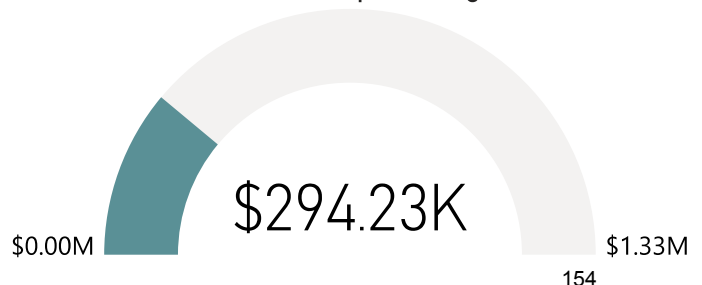
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$222,433	\$800,912	\$0	\$0	\$1,023,345
Construction	\$23,832	\$184,969	\$0	\$0	\$208,800
Design	\$4,490	\$510	\$0	\$0	\$5,000
Labor	\$7,121	(\$1,121)	\$0	\$0	\$6,000
Preliminary Planning	\$36,350	\$50,505	\$0	\$0	\$86,855
Total	\$294,225	\$1,035,775	\$0	\$0	\$1,330,000

Project Funding Sources

- SARA Project Fund
- TAMUSA



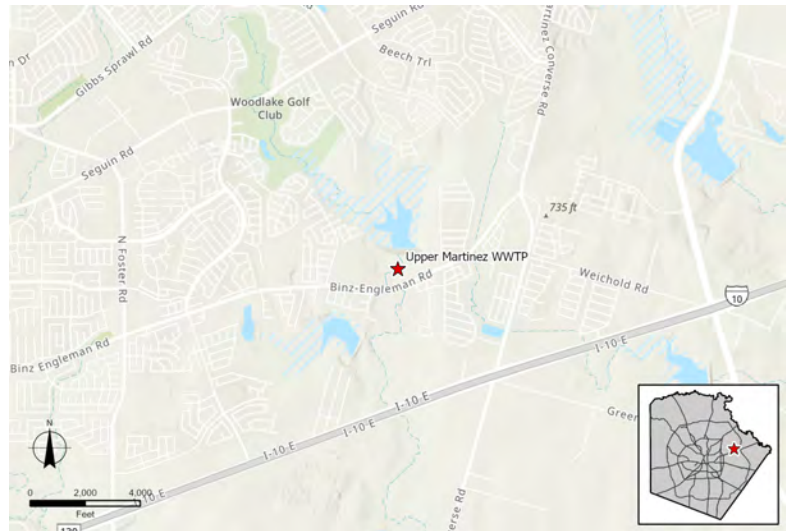
Actual to Adopted Budget



Upper Martinez WWTP Improvements

Project #0691

Adopted Budget \$6,000,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Utilities
Start Date 6/1/2023
End Date 9/30/2025



Description

This project evaluates the Upper Martinez Wastewater Treatment Plant’s existing facility and potential proposed improvements to extend the life of the plant. The evaluation will also assess the ability to extend the timeline for improvements and expansion for Martinez II.

Future Financial Impact

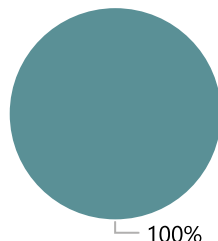
In FY 2024-25, the team will continue to address findings from the Upper Martinez Condition Assessment. Minor structural improvements, electrical improvements, and mechanical improvements will all be addressed to ensure plant operations are maintained until plant decommission. A study is being conducted to identify future site use options.

Spending Plan

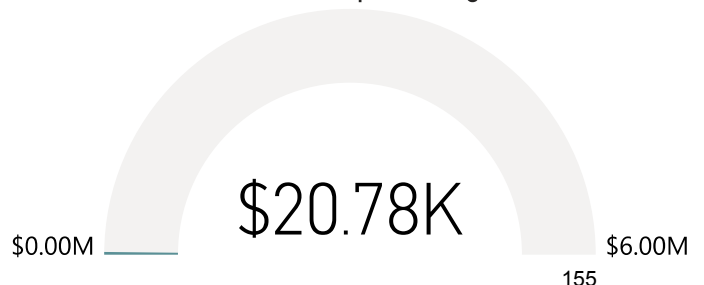
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Capital	\$20,784	\$5,979,216	\$0	\$0	\$6,000,000
Total	\$20,784	\$5,979,216	\$0	\$0	\$6,000,000

Project Funding Sources

● SARA WW System



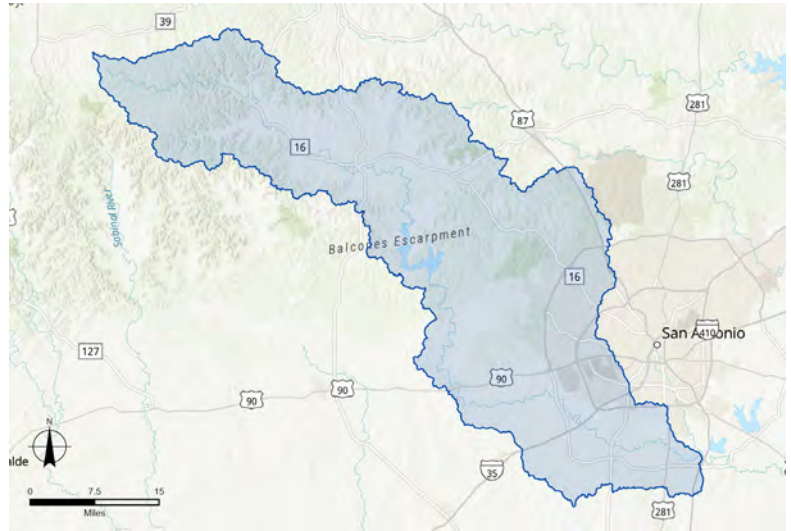
Actual to Adopted Budget



CTP FY23 Medina 2D-BLE Study

Project #0694

Adopted Budget \$300,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 10/1/2023
End Date 12/30/2025



Description

The project will be performing Base Level Engineering studies for the Medina HUC-8 watershed. The objective of this Flood Risk Project is to develop flood hazard data based on 2D modeling to enhance the understanding of flood risk in the watershed. Project will perform Stakeholder communication, Terrain development, Hydrology development, and 2D Hydraulic Model Development.

Future Financial Impact

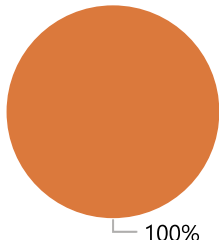
In FY 2024-25, the project will conduct a Base Level Engineering study for the Medina HUC-8 watershed, developing terrain and hydrology, and initiating the development of a 2D hydraulic model. This project is funded through a grant with FEMA.

Spending Plan

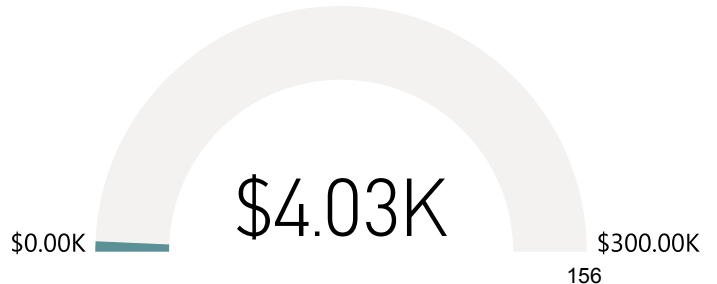
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$0	\$260,091	\$0	\$0	\$260,091
Grant Indirect Cost	\$367	\$26,509	\$397	\$0	\$27,273
Labor	\$3,666	\$4,997	\$3,974	\$0	\$12,636
Total	\$4,032	\$291,597	\$4,371	\$0	\$300,000

Project Funding Sources

● FEMA



Actual to Adopted Budget



CTP FY23 Outreach Project

Project #0695

Adopted Budget \$52,500
Unfunded Plan \$0
New Funding (FY25) \$0
Department Engineering
Start Date 9/1/2023
End Date 12/31/2026



Description

The San Antonio River Authority proposes perform outreach and training to the communities within our four county jurisdiction (Bexar, Wilson, Karnes, Goliad). The objective of this project is to provide education and training Floodplain Administrators and community staff regarding the benefits of Federal Emergency Management Agency (FEMA) programs and how flood hazard data may be used to enhance the understanding of flood risk within their community. The goal is enhance community/staff understanding of flood risk and available resources; which may be used to identify and reduce flood risk and build a stronger resilience plan.

Future Financial Impact

In FY 2024-25, the River Authority will continue holding quarterly coordination meetings with communities, while also providing planned training sessions for each county within its jurisdiction.

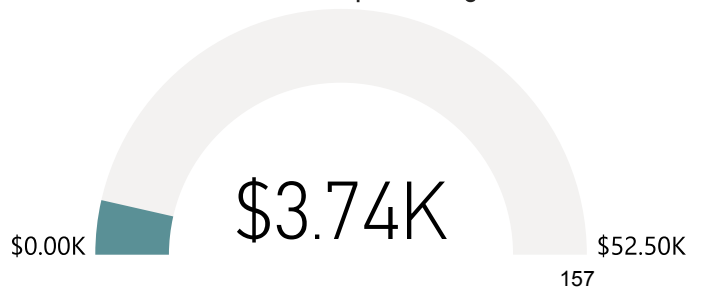
Spending Plan

Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Flood Modeling & Mapping	\$0	\$25,140	\$0	\$0	\$25,140
Grant Indirect Cost	\$340	\$4,432	\$0	\$0	\$4,772
Labor	\$3,398	\$19,190	\$0	\$0	\$22,588
Total	\$3,738	\$48,762	\$0	\$0	\$52,500

Project Funding Sources



Actual to Adopted Budget



Bexar County Creeks and Trails Program

Project #0800

Adopted Budget \$278,155
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 11/18/2020
End Date 1/1/2032



Description

The Bexar County Creeks and Trails Program is a multi-year investment in a series of projects across Bexar County, with the River Authority providing project management services. These projects will build on or complement previous capital investments by Bexar County and the City of San Antonio. They aim to restore degraded aquatic and riparian ecosystems, improve water quality and flood control, expand trails and recreational amenities, and connect neighborhoods, public institutions, and parks to the linear creekway trail network. The program also leverages funding from other collaborators to enhance cost-effectiveness and stimulate future economic development along rivers and creeks

Future Financial Impact

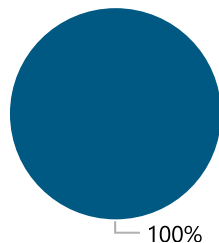
In FY 2024-25, the River Authority will continue implementing projects funded through the Interlocal Agreement between the County, the City, and SARA. Under this program, River Authority funds may be used for preliminary design, public outreach, and other programmatic tasks to support project implementation. Design and construction activities for selected projects will be managed under separate project budgets.

Spending Plan

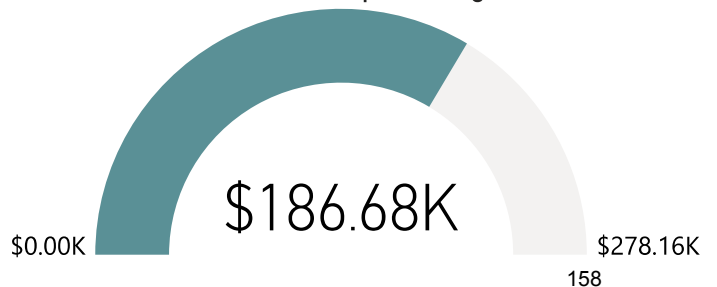
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Marketing	\$333	\$7,400	\$6,267	\$0	\$14,000
Prof & Contracted Services	\$185,306	\$61,849	\$10,000	\$0	\$257,155
Public Outreach	\$362	\$3,638	\$2,000	\$0	\$6,000
Training	\$674	\$326	\$0	\$0	\$1,000
Total	\$186,675	\$73,213	\$18,267	\$0	\$278,155

Project Funding Sources

● SARA Project Fund



Actual to Adopted Budget



Zoo Well Replacement

Project #0802

Adopted Budget \$5,000,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 10/1/2021
End Date 2/22/2025



Description

The San Antonio Zoo currently supplies animals with fresh, untreated well water sourced from the Edwards Aquifer. The existing well is failing due to corrosion of the casing, and there is no backup water supply. If the well fails, the zoo would need to import water. The well discharge eventually contributes to the flow in the upper San Antonio River. This project will involve installing a new well and water line, and rehabilitating the existing well to serve as a backup water source for the zoo

Future Financial Impact

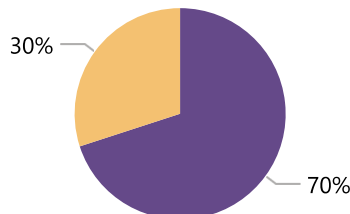
In FY 2024-25, the construction phase will continue, with all activities expected to be completed by Spring FY25. This project is funded by both the City of San Antonio and Bexar County. The Zoo will be responsible for all operations and maintenance once the project is completed and handed over

Spending Plan

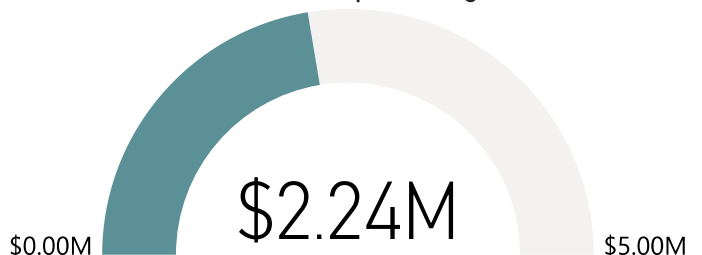
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$1,739,940	\$2,714,116	\$0	\$0	\$4,454,056
Design	\$497,763	\$48,182	\$0	\$0	\$545,944
Total	\$2,237,702	\$2,762,298	\$0	\$0	\$5,000,000

Project Funding Sources

- Bexar County
- City of San Antonio



Actual to Adopted Budget



Zarzamora Trail (Alderete to Tierra Del Sol)

Project #0804

Adopted Budget \$8,000,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 8/1/2022
End Date 3/17/2027



Description

This project continues the trail improvements through the Howard W. Peak Greenway Trails System along Zarzamora Creek from Tierra Del Sol Park downstream to Alderete Park. Completion of the project will extend trail access along the Zarzamora Creek thereby connecting all the westside creeks, including Apache, Alazan, San Pedro and Martinez Creeks, to the San Antonio River Mission Reach project to provide continuous and safe access between the trail networks. This trail linkage will create convenient and safe hike and bike connectivity for residents and visitors to access destinations such as county or city parks, swimming pools, or other community assets.

Future Financial Impact

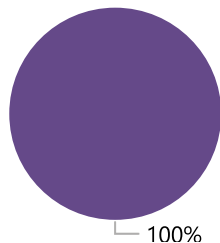
In FY 2024-25, the design will be complete in Spring 2025 with construction beginning in Winter 2025. construction is scheduled to be complete in Winter of 2027. This project is funded by Bexar County under the Bexar County Creeks and Trail Program and will be supplemented by CoSA Westside Creeks Lighting, Reforestation and Additional amenities during construction.

Spending Plan

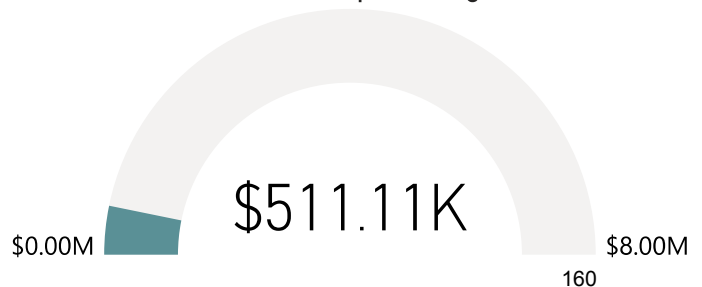
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$1,715,588	\$3,010,902	\$1,475,966	\$6,202,456
Design	\$137,234	\$1,286,433	\$0	\$0	\$1,423,667
Preliminary Planning	\$373,877	\$0	\$0	\$0	\$373,877
Total	\$511,111	\$3,002,021	\$3,010,902	\$1,475,966	\$8,000,000

Project Funding Sources

● Bexar County



Actual to Adopted Budget



Spirit Reach (Contemplative Path)

Project #0805

Adopted Budget \$10,000,000
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 3/16/2022
End Date 2/26/2027



Description

The Spirit Reach includes a series of trails to connect the existing reaches of the San Antonio River experience (San Antonio Missions, the Riverwalk, Pearl District, and Brackenridge Park) to the University of Incarnate Word, The Blue Hole, and The Headwaters Sanctuary. The project includes a safe crossing under Hildebrand Ave. to provide the final missing connection between Brackenridge Park and The Blue Hole and the headwaters of the San Antonio River. The project also celebrates the Native American history associated with the San Antonio River. The project will combine the use of public and private lands to connect significant nature sites and promote public appreciation and enjoyment of the city's natural and cultural heritage.

Future Financial Impact

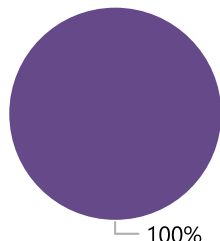
In FY 2024-25, the design phase will continue, with 100% plans being submitted in Spring 2025. Construction is scheduled to begin in Summer 2025. This project is funded by Bexar County under the Bexar Creeks and Trails Program.

Spending Plan

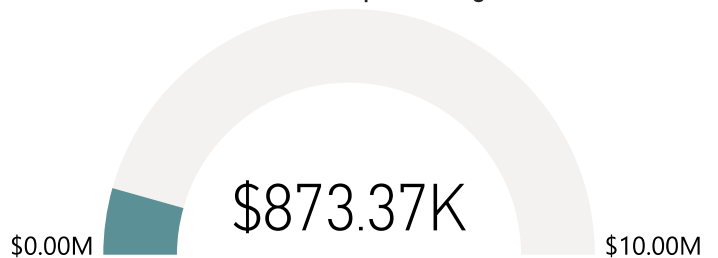
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$1,120,000	\$6,377,000	\$450,000	\$7,947,000
Design	\$873,373	\$1,164,627	\$0	\$0	\$2,038,000
Public Outreach	\$0	\$14,949	\$51	\$0	\$15,000
Total	\$873,373	\$2,299,576	\$6,377,051	\$450,000	\$10,000,000

Project Funding Sources

● Bexar County



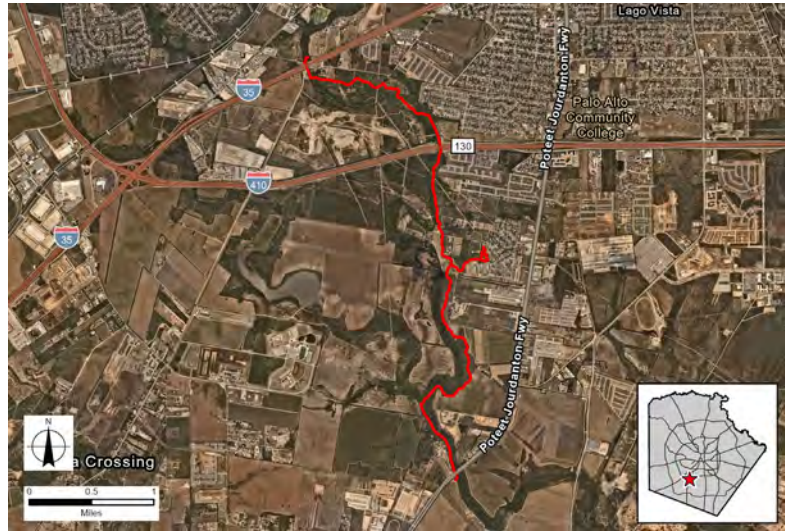
Actual to Adopted Budget



Leon Creek (I35 to Hwy 16)

Project #0806

Adopted Budget \$14,933,304
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 8/1/2022
End Date 9/13/2028



Description

This project continues the trail improvements through the Howard W. Peak Creekway trail system along the Leon Creek. The trail begins at IH35 and continues downstream to Spicewood Park and then ends at Hwy 16. This trail linkage will create new recreational opportunities and connectivity for both residents and visitors to destinations and points of interest such as County and City parks and other community assets.

Future Financial Impact

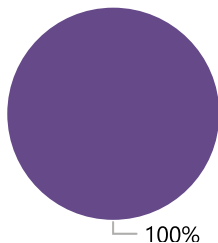
In FY 2024-25, design will continue, with 60% expected to be completed by Summer 2025. Right-of-way access assistance will be provided by Bexar County Real Estate, and TROs may be utilized for access to properties along the alignment. This project is funded by Bexar County through the Bexar County Creeks and Trails Program.

Spending Plan

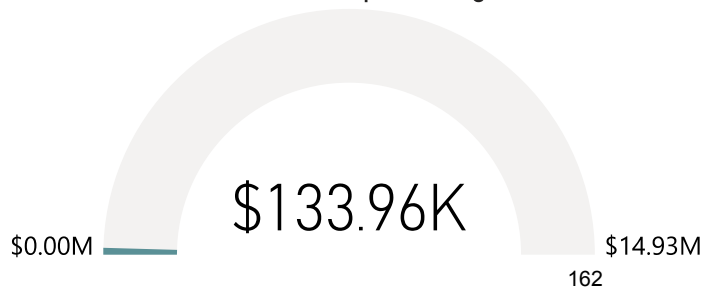
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$0	\$1,584,665	\$11,166,141	\$12,750,806
Design	\$119,115	\$1,194,973	\$853,562	\$0	\$2,167,650
Preliminary Planning	\$6,898	\$0	\$0	\$0	\$6,898
Real Estate	\$7,950	\$0	\$0	\$0	\$7,950
Total	\$133,963	\$1,194,973	\$2,438,227	\$11,166,141	\$14,933,304

Project Funding Sources

● Bexar County



Actual to Adopted Budget



Leon Creek (Military Trailhead to Rodriguez Park)

Project #0807

Adopted Budget \$9,599,035
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 8/1/2022
End Date 5/31/2027



Description

This project continues the trail improvements of the Howard W. Peak Greenway Trails System along Leon Creek, starting from the Military Drive trailhead at Loop 410, continuing downstream, and ending near Rodriguez County Park. Adding this trail link will provide connectivity along the creek trail to multiple parks, UTSA's main campus, and extend to the IH-10/Loop 1604 interchange. This extension will enhance and expand neighborhood access to the Creekway system.

Future Financial Impact

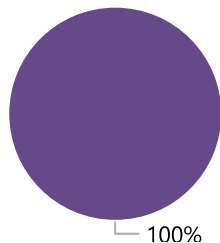
In FY 2024-25, right-of-way acquisitions and the design phase will be completed in Spring 2025. Construction is scheduled to begin in Summer 2025. This project is funded by Bexar County through the Bexar Creeks and Trails Program.

Spending Plan

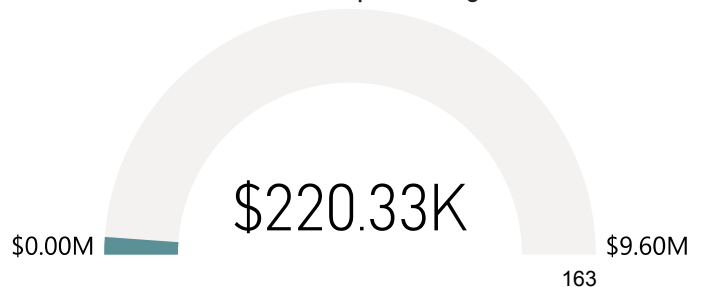
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$1,315,693	\$5,747,808	\$1,161,561	\$8,225,062
Design	\$215,033	\$1,153,640	\$0	\$0	\$1,368,673
Real Estate	\$5,300	\$0	\$0	\$0	\$5,300
Total	\$220,333	\$2,469,333	\$5,747,808	\$1,161,561	\$9,599,035

Project Funding Sources

● Bexar County



Actual to Adopted Budget



Zarzamora Creek (Tierra Del Sol to Ingram Rd) (CoSA Bond)

Project #0809

Adopted Budget \$9,507,699

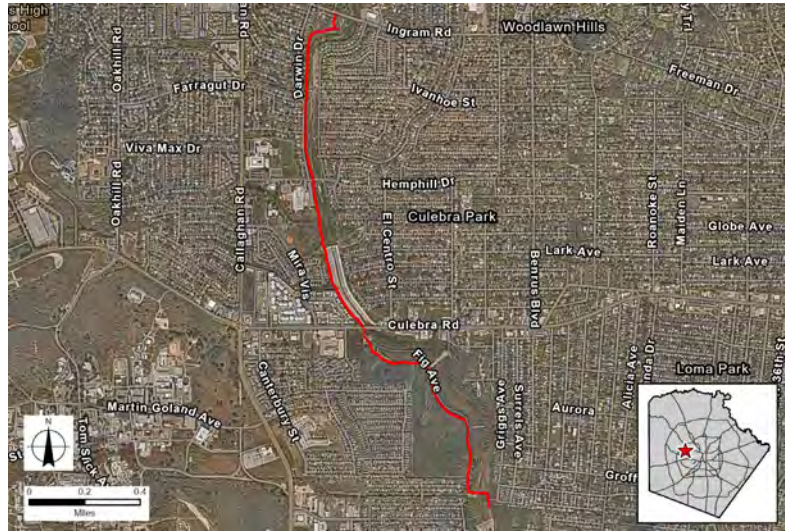
Unfunded Plan \$0

New Funding (FY25) \$0

Department Project Management Office

Start Date 3/31/2023

End Date 9/13/2026



Description

This project continues the trail improvements through the Howard W. Peak Greenway Trails System along Zarzamora Creek, extending from Ingram Road downstream to Tierra Del Sol Park. Upon completion, the project will enhance trail access along Zarzamora Creek, connecting it to all the Westside Creeks and integrating with the San Antonio River Mission Reach project. This linkage will provide continuous and safe access between trail networks, creating convenient and secure hiking and biking connectivity for residents and visitors to reach destinations such as county or city parks, swimming pools, and other community assets.

Future Financial Impact

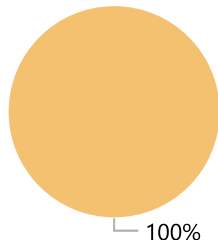
In FY 2024-25, the right-of-entry acquisition and design phases will be completed by Winter 2024. The construction phase will begin in Spring 2025. This project is funded by the City of San Antonio's 2022 City Bond Program.

Spending Plan

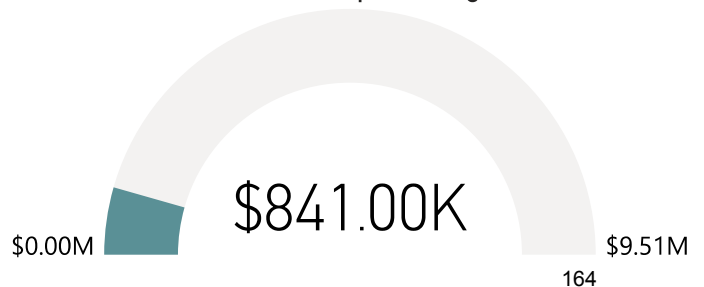
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$1,971,026	\$3,942,052	\$1,971,026	\$7,884,103
Design	\$841,000	\$534,876	\$0	\$0	\$1,375,876
Real Estate	\$0	\$247,720	\$0	\$0	\$247,720
Total	\$841,000	\$2,753,622	\$3,942,052	\$1,971,026	\$9,507,699

Project Funding Sources

● City of San Antonio



Actual to Adopted Budget



Culebra Creek (Nueces Canyon to Helotes Creek)

Project #0810

Adopted Budget \$8,222,588
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 3/1/2023
End Date 9/30/2026



Description

This project continues the trail improvements through the Howard W. Peak Creekway trail system along the Culebra Creek from Grissom Road to the Culebra-Helotes Greenway trail. This trail linkage will create new recreational opportunities and connectivity for both residents and visitors to destinations and points of interest such as County and City parks and other community assets.

Future Financial Impact

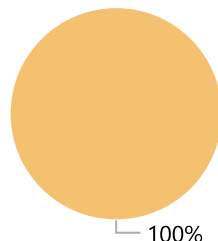
In FY 2024-25, the design phase will continue, with 100% plans being submitted in winter 2024. The right-of-way (ROW) acquisitions will be finalized in Fall 2024. The construction phase is scheduled to begin Spring 2025. This project is funded by the City of San Antonio 2022 City Bond Program.

Spending Plan

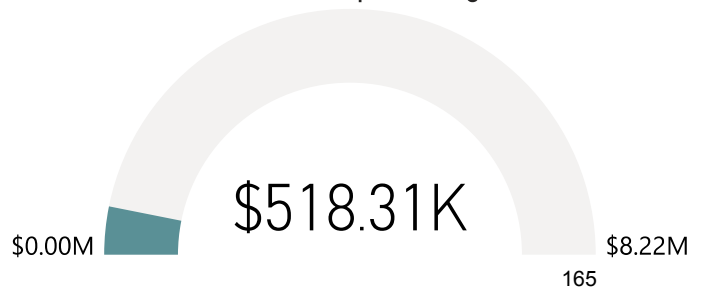
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$3,053,975	\$3,074,662	\$0	\$6,128,637
Design	\$510,497	\$1,567,790	\$0	\$0	\$2,078,287
Real Estate	\$7,813	\$7,851	\$0	\$0	\$15,664
Total	\$518,310	\$4,629,616	\$3,074,662	\$0	\$8,222,588

Project Funding Sources

● City of San Antonio



Actual to Adopted Budget



Culebra Creek (Grissom to Culebra Rd)

Project #0812

Adopted Budget \$7,301,852
Unfunded Plan \$0
New Funding (FY25) \$0
Department Project Management Office
Start Date 10/3/2022
End Date 1/1/2027



Description

This project continues the trail improvements through the Howard Peak Greenway Trails System along the Culebra Creek. The project runs between a Grissom Trailhead to the Culebra Road Trailhead. This trail extends the Leon Creek trails and adds linkages, 1.6 miles, to improve hike and bike connections for the community to access the creek and utilize destinations including County and City parks and other community assets.

Future Financial Impact

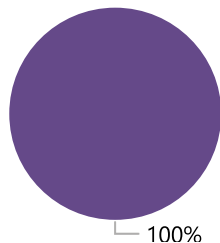
In FY 2024-25, the design phase will continue, with 100% plans being submitted in summer 2025 with the construction phase scheduled to begin fall 2025. This project is funded by Bexar County under the Bexar Creeks and Trails Program.

Spending Plan

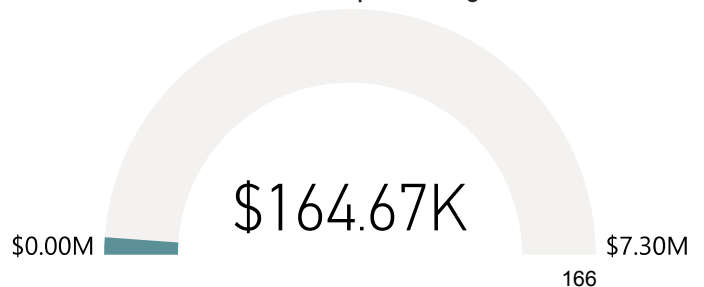
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$0	\$5,698,826	\$518,075	\$6,216,901
Design	\$10,728	\$544,176	\$191,481	\$0	\$746,385
Preliminary Planning	\$148,643	\$164,410	\$0	\$0	\$313,053
Real Estate	\$5,300	\$20,213	\$0	\$0	\$25,513
Total	\$164,671	\$728,799	\$5,890,307	\$518,075	\$7,301,852

Project Funding Sources

● Bexar County



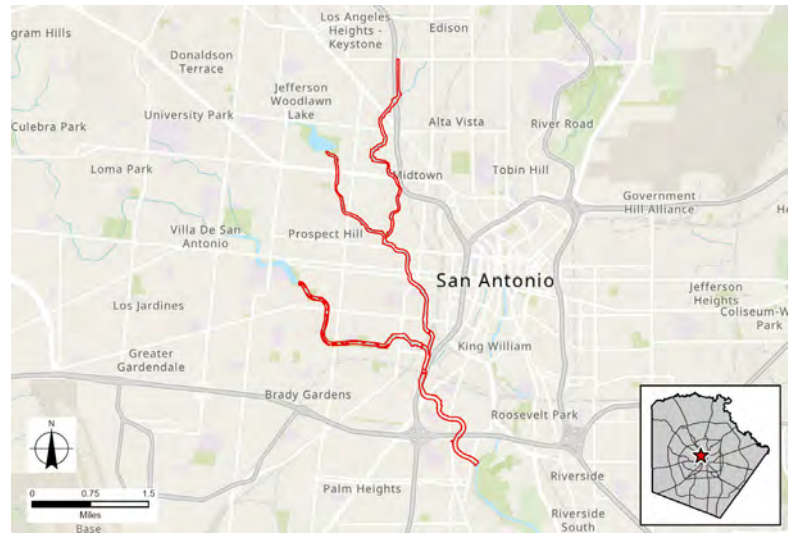
Actual to Adopted Budget



Westside Creeks Ecosystem Restoration

Project #0850/0851/0852/0853/0854

Adopted Budget	\$16,902,000
Unfunded Plan	\$0
New Funding (FY25)	\$0
Department	Project Management Office
Start Date	7/1/2022
End Date	12/1/2031



Description

The San Antonio River Authority (SARA) and the US Army Corps of Engineers (USACE) will restore portions of the Westside Creeks (San Pedro, Apache, Alazan, and Martinez creeks). SARA and USACE will conduct a public process to design and construct improvements, including a bankfull channel to improve stream function and re-establishment of riparian meadow, forest, and slackwater wetlands. Remediation of contaminated soil on Apache creek bank near Say Si is required before construction can begin. SARA is working with the City of San Antonio to complete this project. A budget amendment for construction funding is expected in quarter 1 FY25.

Future Financial Impact

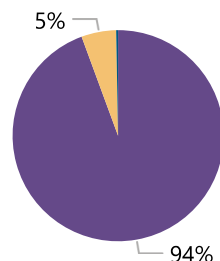
In FY 2024-25, the River Authority will continue to serve as the non-federal sponsor for Bexar County, offering work-in-kind services and LERRDS support such as survey, land acquisition, and public meetings. Funding for design is provided through the Bexar County Creeks and Trails Program. City of San Antonio provided funding for Apache Creek Remediation. In addition, future budget amendments will be requested for the construction phase.

Spending Plan

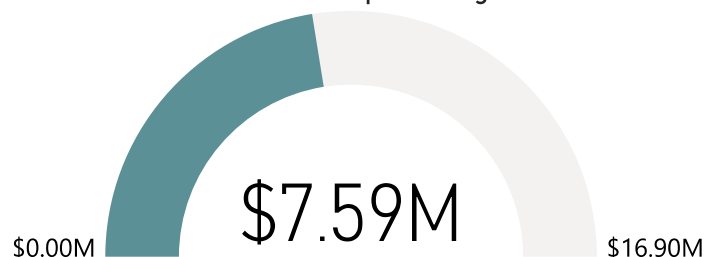
Expenditures	Actuals as of June 30, 2024	July 1, 2024 to Sept 30, 2025	2025-26	Succeeding from 2026	Total
Construction	\$0	\$566,278	\$0	\$0	\$566,278
Design	\$49,965	\$262,556	\$21,201	\$0	\$333,722
Preliminary Planning	\$7,544,539	\$3,605,387	\$4,852,074	\$0	\$16,002,000
Total	\$7,594,504	\$4,434,221	\$4,873,275	\$0	\$16,902,000

Project Funding Sources

- Bexar County
- City of San Antonio
- SARA Project Fund



Actual to Adopted Budget



Appendix

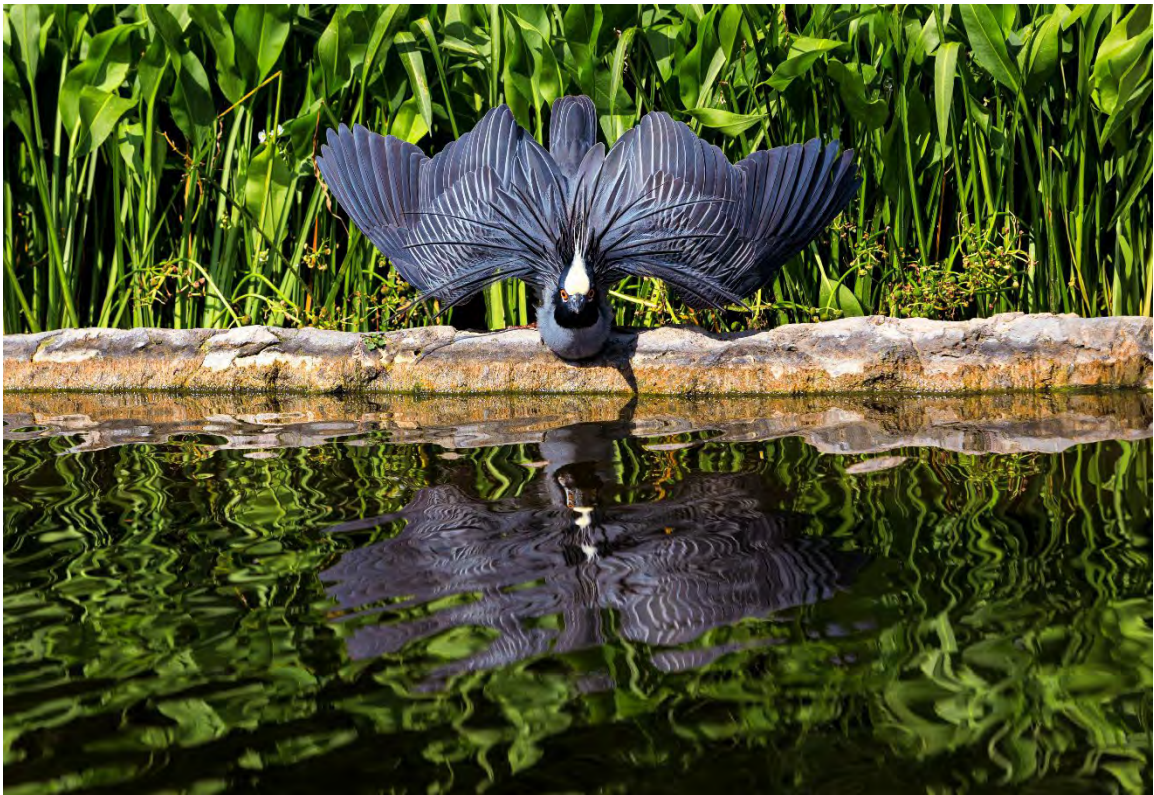


Photo by Brandon Kent
2023 River Clicks Photo Contest
Animals Category Winner



SAN ANTONIO
RIVER AUTHORITY

Budget Order

**San Antonio River Authority Fiscal Year 2024-25 Budget
For the period October 1, 2024 through September 30, 2025**

Approval of the Fiscal Year (FY) 2024-25 Budget

The Board of Directors of the San Antonio River Authority approves the FY 2024-25 Budget as submitted with the amendments presented at the September 18, 2024 Board of Directors meeting.

Authorized Positions and Salaries

The positions listed in the FY 2024-25 Budget document under each department are the authorized positions. These lists include full-time, part-time positions and limited term employee positions but not temporary positions. Temporary positions are approved during the year at the General Manager's discretion and depend on available budgeted funds. Changes to the total number of authorized positions – additions or deletions – must be approved by the Board of Directors; however, changes to position titles, reclassifications, reassignments, and re-grades are approved by the General Manager or designee. All new positions in the FY 2024-25 Budget are authorized effective October 1, 2024 unless specifically stipulated otherwise.

General Fund, Utility Funds, Special Revenue Funds, Debt Service Fund, and Insurance Fund (as listed in the designated sections of the FY 2024-25 Budget)

The FY 2024-25 Budget, as adopted by the Board of Directors, controls expenditures by Fund and fiscal year for the types of Funds listed above. Some Special Revenue Funds are controlled by project and project life, not fiscal year, and are described below. The Board of Directors must approve any budget adjustment that increases the total appropriation in a Fund for all Funds listed above, including those controlled by project and project life. The Board of Directors must also approve transfers from any reserve account for all Funds as well as allocation of budget to a project not approved in the FY 2024-25 Budget.

The Board of Directors has granted limited flexibility to River Authority staff to move budget appropriations within Funds to respond to changing project implementation schedules and expenditure levels. Through this process, funds can be moved between authorized projects, programs, and activities to ensure



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RIVER AUTHORITY

that limited annual funding resources continue to advance the initiatives of the River Authority efficiently and effectively. Under this authority, the General Manager and Deputy General Manager must approve any transfer of funds between departments and/or approved projects within a Fund. The Deputy Director of Finance and Administration or delegate has authority to approve transfers within a department budget and/or authorized projects that would move funds between the following categories.

- Personnel Expenditures
- Operating Expenditures
- Capital Expenditures
- Transfers
- Debt Service
- Contingency

Budget is allocated into individual line items in each department and those budget line-item allocations are part of the FY 2024-25 Budget. Departments have flexibility in expensing these funds within each of the first five categories listed above but not allocations identified as contingency. As long as the total appropriation for the categories of expenses listed above (e.g. Personnel Expenditures, Operating Expenditures, Capital Expenditures) is not exceeded.

SPECIAL REVENUE FUNDS' EXCEPTIONS: In the Grants Fund, Park Resources Development Fund, and the San Antonio Capital Improvements Project Land Sales Fund, appropriations are controlled at the project level and project life, not by fiscal year. As the Board accepts grants, as donations or revenues are received from outside sources, and as projects are approved, those proceeds are appropriated and available to departments to expend for identified River Authority purposes and needs. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the FY 2024-25 Adopted Budget must be approved by the Board of Directors.

UTILITY FUND EXCEPTIONS: Both operations and project budgets are held within Utility Funds. Budgetary control for authorized projects with Utility Funds is maintained by the total project cost and total project expenditures. Project



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RIVER AUTHORITY**

funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion.

**Capital Project Funds including the San Antonio River Authority (SARA)
Projects Fund (as listed in the designated section of the FY 2024-25
Budget document)**

Capital project and other project funds are controlled at the project level. Expenditures within the individual projects may span fiscal years. However, budgetary control is not exercised by fiscal year; it is by the total project cost and total project expenditures. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the Adopted Budget must be approved by the Board of Directors.

FY 2024-25 Pay Scale

Pay Grade	Minimum Annual	Midpoint Annual	Maximum Annual
210	\$ 31,200.00	\$ 39,000.00	\$ 46,800.00
211	\$ 34,320.00	\$ 42,900.00	\$ 51,480.00
212	\$ 37,803.00	\$ 47,254.00	\$ 60,486.00
213	\$ 41,697.00	\$ 52,122.00	\$ 66,716.00
214	\$ 46,055.00	\$ 57,568.00	\$ 73,687.00
215	\$ 48,977.00	\$ 63,670.00	\$ 78,364.00
216	\$ 54,242.00	\$ 70,515.00	\$ 86,788.00
217	\$ 60,155.00	\$ 78,201.00	\$ 96,248.00
218	\$ 66,802.00	\$ 86,842.00	\$ 106,883.00
219	\$ 74,284.00	\$ 96,569.00	\$ 118,854.00
220	\$ 82,715.00	\$ 107,529.00	\$ 132,344.00
221	\$ 92,227.00	\$ 119,895.00	\$ 147,563.00
222	\$ 102,972.00	\$ 133,863.00	\$ 164,754.00
223	\$ 115,122.00	\$ 149,659.00	\$ 184,196.00
E1	\$ 138,209.00	\$ 190,038.00	\$ 241,867.00
E2	\$ 163,087.00	\$ 224,245.00	\$ 285,403.00
E3	\$ 192,443.00	\$ 264,609.00	\$ 336,775.00
E4	\$ 240,554.00	\$ 330,761.00	\$ 420,969.00

Department and Pay Title	Pay Grade	FY25
Board of Directors	ELEC	12
Executive Offices		
General Manager	E4	1
Director	E2	1
Deputy General Manager	E3	1
Director, Human Resources	E2	1
General Counsel	E2	1
Director, Water Resources	E2	1
Director, Information Technology	E2	1
Chief Innovation Officer	224	1
Staff Attorney	223	1
Senior Agenda Management Specialist	214	1
Senior Support Administrative Assistant	214	1
Records Management Specialist	213	1
Receptionist	211	1
<i>Total Executive Offices</i>		13
Government Affairs		
Deputy Director, Government Affairs	E1	1
Government Affairs Intern	210	1
Government Affairs Specialist I	216	2
Senior Government Affairs Specialist	218	2
<i>Total Government Affairs</i>		6
Public Affairs		
Manager, Public Affairs	223	1
Communications Coordinator II	216	1
Digital Content Coordinator	216	1
Education & Engagement Coordinator I	215	3
Education & Engagement Intern	210	1
Education & Engagement Officer	219	1
Gov & Public Affairs Coordinator II	216	1
Part-Time Public Affairs Coordinator	212	1
Public Affairs Officer	220	1
Visual Communications Specialist	217	1
<i>Total Public Affairs</i>		12

Department and Pay Title	Pay Grade	FY25
Human Resources		
Administrative Assistant I	211	1
HRBP, Benefits	219	1
HRBP, Talent	219	1
HRBP, Training & Development	219	1
Recruiting Specialist	213	1
Human Resources Generalist	214	1
<i>Total Human Resources</i>		6
Facilities		
Manager, Facilities	223	1
Custodian	210	2
Master Electrician	217	2
Facilities Foreman	214	1
Facilities Maintenance Technician I	211	1
Facilities Maintenance Technician II	212	1
Building Engineer	213	1
Safety & Occupation Health Administrator	220	1
<i>Total Facilities</i>		10
Finance		
Deputy Director, Finance & Administration	E1	1
Accountant I	215	1
Accountant II	216	1
Accounting Technician I	211	1
Accounts Payable Lead	214	1
Budget Officer	220	1
Business Systems Analyst I	214	1
Interim Accounting Officer	220	1
Contracting Officer	220	1
Contracting Specialist	216	1
Financial Analyst I	216	2
Manager, Finance	223	1
Buyer I	216	1
Buyer II	217	1
Senior Buyer	218	1
Supervisor, Purchasing	221	1
<i>Total Finance</i>		17

Department and Pay Title	Pay Grade	FY25
Project Management Office		
Manager, PMO	223	1
Project Management Officer	219	1
Project Office Analyst I	216	1
Project Office Coordinator	214	1
Project Manager	218	2
Senior Project Manager	220	3
Senior Project Manager, Facilities & Construction	220	1
Project Management Associate	216	1
Project Manager, Public Improvements	222	1
Total Project Management Office		12
Information Technology		
Business Applications Analyst I	216	1
Business Coordinator	214	1
Business Analyst I	216	1
Cybersecurity Analyst II	217	1
Data Governance Architect	219	1
GIS Analyst II	217	1
GIS Intern	210	1
Infrastructure & Operations Engineer	217	1
IT Program Manager	220	1
Senior GIS Analyst	218	1
Supervisor, Enterprise Applications	221	1
Supervisor, Infrastructure	221	1
Supervisor, Technology Support	219	1
Technology Support Specialist I	214	2
IT Systems Analyst I	216	2
Total Information Technology		17
Environmental Sciences		
Manager, Environmental Sciences	223	1
Administrative Assistant I	211	1
Aquatic Biologist I	215	5
Environmental Data Specialist I	216	1
Environmental Data Specialist II	217	1
Environmental Laboratory Intern	210	1
Environmental Sciences Intern	210	1

Department and Pay Title	Pay Grade	FY25
Michael Gonzalez Intern	210	1
Part-Time Aquatic Biologist I	213	1
Quality Assurance Specialist I	216	1
Senior Aquatic Biologist	218	1
Senior Environmental Data Specialist	218	1
Senior Quality Assurance	218	1
Senior Quality Assurance/Monitoring Scienti	220	1
Senior Scientist, Data Management & Analysis	220	1
Supervisor, Quality Assurance	219	1
Watershed Ecologist I	215	1
Watershed Ecologist II	216	1
Laboratory Services Coordinator II	214	1
Molecular Ecologist II	217	1
Supervisor, Laboratory	219	1
Technical Water Quality Scientist	217	1
Water Quality Scientist I	215	5
Water Quality Scientist II	216	3
<i>Total Environmental Sciences</i>		34
Real Estate		
Supervisor Real Estate	220	1
Administrative Assistant I	211	1
Real Estate Coordinator	212	1
Real Estate Intern	210	1
Real Estate Representative I	215	2
<i>Total Real Estate</i>		6
Engineering		
Manager, Engineering	224	1
Engineer	221	6
Engineer in Training	219	1
Graduate Engineer	218	2
Engineering Intern	210	1
Landscape Designer	218	1
Lead Technical Engineer	222	1
Planning Intern	210	1
Supervisor, Planning	220	1
Sustainable Landscape Ecologist	219	1
Construction Inspector I	215	1

Department and Pay Title	Pay Grade	FY25
Construction Inspector II	216	3
Planning Specialist	216	1
Planning & Design Project Manager	218	1
Project Management Associate	216	1
Practice Lead	223	2
Senior Construction Inspector	218	1
Senior Engineer	222	4
Senior Technical Engineer	222	2
Senior Registered Professional Land Surveyor Lead	220	1
Survey Instrument Operator	212	2
Survey Party Chief I	214	1
Surveyor in Training	216	1
<i>Total Engineering</i>		37
Utilities		
Deputy Director, Utilities Operations	E1	1
Administrative Assistant II	212	1
Business Coordinator	214	1
CCTV Specialist	214	1
Chief Operator	216	4
Collection Foreman	217	2
Collections Operator II	212	2
Collections Operator IV	213	3
Collections Operator V	214	2
Facilities Maintenance Technician	210	1
Inspector I	213	2
Inspector III	215	1
Graduate Engineer	218	1
Maintenance Crewleader	214	1
Maintenance Foreman	217	1
Maintenance Operator I	212	3
Maintenance Operator II	212	4
Maintenance Operator IV	213	3
Maintenance Operator V	214	2
Quality Control Operator I	213	2
Senior Utilities Engineer	222	2
Superintendent, Collection	220	1
Superintendent, Maintenance	220	1

Department and Pay Title	Pay Grade	FY25
Superintendent, Quality Control	220	1
Superintendent, Treatment Operations	220	1
Supervisor, Chief Operator	218	1
Supervisor, Quality Control	218	1
Treatment Crewleader	214	1
Treatment Operator I	212	1
Treatment Operator II	212	1
Treatment Operator III	213	7
Treatment Operator IV	213	1
Utilities Financial Analyst II	217	1
<i>Total Utilities</i>		58
Watershed & Park Operations		
Deputy Director, Parks & Recreation	E1	1
Manager, Watershed & Parks Operations	223	1
Administrative Assistant II	212	1
CNG Mechanic (Part-Time)	216	1
Dam Crewleader	215	1
Dam Technician III	214	4
Equipment Crewleader I	215	1
Equipment Technician I	212	1
Equipment Technician II	213	1
Event Specialist	216	1
Landscape Crewleader	214	4
Landscape Foreman	216	2
Landscape Technician I	211	16
Landscape Technician II	212	8
Lock & Dam Crewleader	215	1
Lock & Dam Technician I	212	2
Lock & Dam Technician II	213	1
Low Impact Development/GI Foreman	216	1
Natural Resource Management Specialist	218	1
Operations Crewleader	214	3
Operations Foreman	216	3
Operations Technician I	211	7
Operations Technician II	212	3
Park Crewleader	214	3
Park Program Coordinator I	214	2

Department and Pay Title	Pay Grade	FY25
Park Project Coordinator	214	1
Park Technician I	211	4
Park Technician II	212	3
Parks & Dams Foreman	216	3
Superintendent, Parks & Dams	218	1
Superintendent, Recreation	218	1
Superintendent, Watershed & Park Operations	218	2
Telemetry Technician I	213	1
Training Specialist	217	1
<i>Total Watershed & Park Operations</i>		87
Breakdown by Employment Type		
Full time Employees		299
Limited term Employees		0
Part time Employees		16
Elected Officials		12
<i>Total</i>		327



San Antonio River Authority Financial Policies

The River Authority’s policies and guidelines are established through an extensive review and approval process. Generally, the department responsible for the function(s) guided by the policy or guideline drafts the initial document. The draft is then reviewed by the management and executive teams for their input. Managers are responsible for garnering input from their staffs to make the process as inclusive as possible. Once a final draft is completed, guidelines are approved and signed by the General Manager. Policies are approved by the General Manager in some cases and by the Board of Directors in other instances. Policies are taken to the Board of Directors for consideration when they impact Board functions that may be outlined in the River Authority bylaws and/or when they may have a fiscal impact (e.g. such as approval of grant applications). Board approval is sought through the regular open meetings process with an item placed on the Board’s agenda.

Listed below are the long-term River Authority’s Financial Policies. Policies can be viewed online at <https://www.sariverauthority.org/about/finance/>.

<u>Policy Name</u>	<u>Summary</u>	<u>Approved by Board of Director’s</u>
Fund Balance Policy	Establishes guidelines for the allocation and use of River Authority fund balances.	Yes
Investment Policies and Strategies	Establishes guidelines to invest public funds in a manner which will provide the maximum security for the investment portfolio, while working to yield the highest reasonable investment return and meeting daily cash flow demands.	Yes
Obligation and Disbursement of Funds	Establishes guidelines for budgeting and cash management.	No
Notes Receivable Policy	Establishes guidelines for recording, collecting, and writing off bad debts.	Yes
Fixed Assets	Defines and tracks major capital assets.	No
Grants Management	Provides direction regarding for, managing, maintaining, and reporting on grants awarded to the River Authority to ensure compliance with all applicable guidelines, procedures and requirements – both the River Authority’s and the granting agencies – and to ensure timely and accurate billings to the grantor.	Yes

Glossary

Accounting System: The total set of records and procedures which are used to record, classify and report information on the financial status and operations of an entity.

Accrual: Accounts on a balance sheet that represent liabilities, a non-cash-based asset used in accrual-based accounting.

Accrual Basis: Revenues are recognized when earned and expenses when they are incurred.

Activity: A specific unit of work or service.

Appropriation: An authorization adopted by the San Antonio River Authority Board of Directors (Board) which allows staff to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year or a project's life and specified for fixed amounts.

Assessed Valuation: An estimated value placed upon real and personal property by the appraisal districts as the basis for levying property taxes.

Assets: An economic resource. Tangible or intangible property owned by the San Antonio River Authority (River Authority) for which a monetary value has been set either through the purchase of the item, the assets have a set monetary value, such as cash, can be converted into cash or through a market assessment study.

Audit: A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for governmental funds.

Authorized Positions: All positions authorized by the Board for each office and department. This includes full time, part time and seasonal positions.

Balance Sheet: A statement purporting to present the financial position of the River Authority by disclosing the assets, liabilities, and fund balance as of a specified date.

Balanced Budget: A budget in which planned expenditures on personnel, goods, services and debt are met by income from taxation, user fees and other governmental receipts.

Base Budget: Ongoing expenses for personnel, contractual services, supplies, and equipment required to maintain the same level of service as previously authorized by the Board.

Best Management Practices (BMP): As defined by the Environmental Protection Agency, BMP's are schedules of activities, prohibitions of practices, maintenance procedures, and other management practices to prevent or reduce the pollution of waters of the United States. BMPs also include treatment requirements, operating procedures, and practices to control plant site runoff, spillage or leaks, sludge or waste disposal, or drainage from raw material storage.

Board of Directors: The twelve-member elected board of the San Antonio River Authority. Four members are elected from four districts in Bexar County; two members are elected county-wide in Bexar County (at large); and two members are elected by each of the other three counties in the San Antonio River Authority's district – Karnes, Wilson and Goliad counties. The board members serve six-year terms and there are no term limits. The chair and other officer and committee positions are selected by the Board.

Bond: Bonds are used as long-term debt instruments to pay for capital improvements. A bond is a written promise to pay a specified sum of money (principal) at a specified future date (maturity date), as well as periodic interest paid at a specified percentage of the principal (interest rate).

Bond Rating: The creditworthiness of the River Authority's debt as evaluated by independent agencies.

Budget (Operating): A financial and operating plan approved by the Board to authorize levels of taxing, user charges and spending. The plan consists of an estimate of proposed expenditures or expenses for a fiscal year and an estimate of proposed revenues for the same period needed to provide River Authority services. The term is also used to identify the officially approved expenditure levels under which the River Authority and its departments operate.

Budget Calendar: The schedule of key target dates which the River Authority follows in the preparation and adoption of the budget.

Budget Document: An instrument or document presented by the River Authority's General Manager to the Board to describe the level of taxing, user charges, spending and the level of services to be provided during a certain fiscal year to the citizens of the district. The document is a comprehensive financial program.

Budget Letter: It is a communication from the River Authority's General Manager to the Board and the citizens of the district regarding recommendations relating to those issues that they believe will affect the community. It is the general discussion of the proposed budget presented in writing as a part of the budget document.

Budgeted Revenue: The amount of projected revenue to be collected during the budget fiscal year.

Capital Assets (Fixed Assets): Assets of significant value (\$5,000 or greater individually) which have a useful life of more than one year.

Capital Expenditures: The expenditure group used to fund capital purchases such as furniture, computers, vehicles and heavy equipment where the individual item costs more than \$5,000. Purchases made from the capital expenditures group become fixed assets of the River Authority.

Capital Improvement Plan (CIP): A multi-year plan for capital project expenditures which sets forth each proposed capital project, identifies the expected cost for each project and the amount to be expended on the improvement.

Capital Improvements Project Activity: A Capital Improvements Project Activity is one of the following groups of actions usually undertaken in a capital improvements project: planning, design and engineering; right-of-way acquisition; construction; and the purchase of equipment.

Carry Forward Balance: The difference of revenues and expenditures within the same fund transferred to fund balance from one fiscal year to the next.

Cash Basis: Revenues are recognized only when collected and expenditures are recognized when paid.

Cash Management: The management of cash necessary to fund government services while investing available cash to earn interest revenue. Cash management refers to the activities of forecasting the inflows and the outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

Commodities: Items of expenditure which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid consumption (i.e.: office supplies, motor fuel, etc.).

Contingencies: The expenditure group that includes all funding such as undesignated funds and monies set aside for salary increases.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

Contractual Services: Items of expenditure from services the River Authority receives from an outside company through a contractual agreement.

Current Taxes: Property taxes that are levied and due within one year.

Debris: The remains of something broken down or destroyed that is in the river and/or its tributaries that needs to be removed.

Debt Service: The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes which are unpaid after the due date, in which a penalty is assessed for non-payment.

Department: A major administrative division of the River Authority that indicates overall management responsibility for the operation of a group of related functions.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset which is charged as an expense during a particular accounting period. Depreciation is applied to assets in enterprise funds and internal service funds.

Effort: An effort is a type of work that is categorized under a goal or department that does not meet the Project definition. Work can be cross-departmental or within a single department. An Effort may have a need to maintain financial or resource capacity reporting information. An Effort should have a start and end date with any applicable budget authorized within the department(s). Efforts are included in the department narratives within the Annual Budget Detail book.

Encumbrances: Obligations in the form of purchase orders, contracts, or other commitments which are reserved in specified appropriations. Encumbrances cease to exist when an invoice is paid or when an actual liability is established.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods or services through fees. Rate schedules for these services are established so that revenues are adequate to meet all necessary expenses including debt service for capital costs.

Estimate: The estimated actual expenditures and revenues for the fiscal year prior to the end of the budget fiscal year. Used to determine the Carry Forward Balance.

Expenditure Group: A grouping of like expenditures used to exercise budgetary control. For example, the Personnel Expenditures group includes salaries, social security and Medicare, retirement, group health insurance, group life insurance and workers compensation. A department can over run an individual line item if the expenditure group remains within budget.

Expenditures: The cost of goods and services rendered.

Fiscal Year: The time period designated by the River Authority signifying the beginning and ending periods for recording financial transactions. The River Authority has designated July 1 to June 30 as its fiscal year.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

Fund Balance: The excess of an entity's revenues over expenditures and encumbrances since the inception of the fund. This number should equal the difference between the revenues and the expenditures reported in a governmental fund. This fund balance is available for emergencies or unforeseen expenditures when appropriated by the Board.

Geographic Information Systems (GIS): Used to visualize, question, analyze, and interpret data to understand relationships, patterns, and trends. Includes data collection, geospatial tool development and spatial analysis to support decision making and complex problem solving.

Goal: A Goal refers to one of three Strategic Plan Goals that are established to advance the vision and mission of the River Authority. Projects and efforts are assigned to Goals that are managed and monitored by selected Goal Leaders to obtain benefits not available from managing them individually. Goal Leaders typically oversee multiple projects and efforts that align to an agency Goal and help facilitate collaboration and coordination that may result in benefits for activities that overlap one another.

Governmental Accounting Standards Board (GASB): The current source of generally accepted accounting principles used by state and local governments as well as the River Authority in the United States. GASB is a private, non-governmental organization.

General Fund: Accounts for most of the financial resources of the government which may be used for any lawful purpose. General Fund revenues include property taxes, charges for services, support fees and other types of revenue. The General Fund usually includes most of the basic operating services.

Governmental Fund: Funds used to account for all or most of the River Authority's general activities and services.

Inflow and Infiltration (I&I): Water entering sanitary sewers from inappropriate connections is *inflow*. Typical sources include sump pumps, roof drains, cellar drains, and yard drains where urban features prevent surface runoff, and storm drains are not conveniently accessible or identifiable. Groundwater entering sanitary sewers through defective pipe joints and broken pipes is *infiltration*. Pipes may leak because of careless installation; they may also be damaged after installation by differential ground movement, heavy vehicle traffic on roadways above the sewer, careless construction practices in nearby trenches, or degradation of the sewer pipe materials. In general, volume of leakage will increase over time. Damaged and broken sewer cleanouts are a major cause of infiltration. Infiltration will occur where local groundwater elevation is higher than the sewer pipe.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

Internal Service Fund: Funds utilized to account for the financing of goods or services provided by one department or office to other departments or offices within a government. The Insurance Fund is the River Authority's only internal service fund.

Investment: Securities and real estate purchased and held to produce income in the form of interest, dividends, rentals, or base payments received.

Liability: Debt or other legal obligations arising out of transactions for goods and services received in the past which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

Litter: Trash, such as paper, cans, and bottles that are left lying in an open or public place

Long-Term Debt: Debt amount with maturity of more than one year.

Low Impact Development (LID): Systems and practices that use or mimic natural processes that result in the infiltration, evapotranspiration or use of stormwater to protect water quality and associated aquatic habitat.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Major Fund: Any fund that the River Authority believes to be of importance to the users of the financial statements either because of the nature of the fund or because it meets the "size" criteria set by GASB. The General Fund, by definition, is reported as and/or considered a major fund. If any fund meets the "size" criteria it should be designated as a major fund. It states:

- 1) Ten percent criterion: An individual fund that reports at least 10 percent of any of the following:
 - a. Total government fund assets
 - b. Total government fund liabilities
 - c. Total government fund revenues
 - d. Total government fund expenditures

- 2) Five percent criterion: An individual governmental fund reports at least 5 percent of the aggregate total for both governmental funds and enterprise funds of any one of the items for which it met the 10 percent criteria.

Modified Accrual Basis: Revenues are recorded in the fiscal year in which they are available and measurable, and expenditures are recorded in the fiscal year when the services or goods are received, and the liabilities are incurred. In addition, encumbrances are recorded during the year. Property tax revenues are susceptible to accrual and are considered available to the extent collected within sixty days after the end of the fiscal year.

Non-Major Fund: Any fund that does not meet the definition of a major fund is considered a non-major fund.

New Resources: Requests submitted by departments during the budget preparation process to change the level of service or method of operation. Generally, these requests are for additional resources including personnel, but may take the form of program reductions or elimination.

OPEB: Other Post-Employment Benefits which are accounting and financial reporting provisions requiring government employers (under GASB) to measure and report the liabilities associated with other (than pension) post-employment benefits. A major category of OPEB is retiree medical insurance benefits.

Operating Expenditures: The expenditure group that includes all payments for services. Examples of expenses included in this group are postage, utilities, professional services, supplies, parts, and vehicle repair and maintenance.

Operating Funds: Resources derived from recurring revenue sources used to finance ongoing operating expenditures.

Operating Reserve: The Operating Reserve is available, if necessary: to cover unexpected expenditures and/or revenue shortfalls; to react to unforeseen and/or extraordinary occurrences (for example a flood); to provide sufficient cash flow for operations, to protect the River Authority's strong financial position, to weather economic downturns, or for other appropriate needs as determined by the Board of Directors.

The River Authority's General Fund and all utility system(s) operating funds will set a target to maintain a minimum of 25 percent (three months) of the annual budgeted operating expenses as an operating reserve. Operating expenses to be included in the determination of the appropriate level of the reserve include personnel and operating supplies and contracts. Expenses not included in the reserve calculation are project related expenditures and transfers to other funds. The Operating Reserve will have as a target maintaining a reserve at 25 percent of the annual budgeted operating expenses as defined here and will be fully funded before any other fund balance reserves are increased. However, commitments to repay other fund balance reserves will be met regardless of the current balance in the Operating Reserve.

Performance Measures: Specific quantitative measures of work performed within an activity or program. Types of performance indicators include workload, efficiency (output), effectiveness (outcome) and productivity indicators.

Personnel Expenditures: The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance and workers compensation premiums.

Project: A project is a temporary endeavor undertaken to create a unique product, service, or result that meets a specific objective. A Project's cost threshold is \$75,000 or greater and has a duration of one year or longer. Projects require Board of Director approval. All projects are entered into the River Authority's project management software system and are managed in a consistent fashion.

Proprietary Funds: Accounts for activities that receive support from fees and other charges for providing either a good or service. In government, these funds are also known as enterprise funds and internal revenue funds.

Reconciliation: A detailed summary of increases and decreases in departmental expenditures from one budget year to another.

Reserve: An account used to indicate that part of a fund's assets is legally reserved for a specific purpose.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retail Wastewater System: Wastewater collection and treatment services provided to the ultimate consumer for compensation.

Revenue: The funds collected by a government.

Revenue Bonds: Government-issued bonds which do not pledge the full faith and credit of the jurisdiction and must therefore rely on operating revenues other than property taxes to repay the bonded indebtedness. These bonds are used by the River Authority's wastewater utility.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for the upcoming budget period.

Risk Management: An organized attempt to protect a government's assets against accidental loss.

Shortfall: The excess of expenditures over revenues during a single accounting period.

Stormwater: Stormwater is water that originates during precipitation events and snow/ice melt. Storm water can soak into the soil (infiltrate), be held on the surface and evaporate, or run off and end up in nearby streams, rivers, or other water bodies (surface water).

Tax Levy (Property): The total amount to be raised by general property taxes for operating purposes.

Tax Rate (Property): The amount of tax levied for each \$100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which the River Authority may levy a tax. For the River Authority, this is statutorily set at 2 cents per \$100 of assessed valuation.

Tax Increment Reinvestment Zone – TIRZ: Economic development tool used to foster development. Developer pays for and constructs public infrastructure and is then reimbursed for the expenditure once the commercial activity within the designated zone generates sufficient revenue to support repayment either through current revenues or debt issuances.

Tracking: A type of work that is categorized under a department that does not meet the Effort definition. Work can be cross-departmental or within a single department. Revenues and Expenditures are tracked when there is a need to maintain financial or resource capacity reporting information for work that is operational in nature and does not have clear start and end date.

Transfers: The expenditure group used to account for transfers between funds.

Trash: Discarded matter; refuse.

Unrestricted Reserve: The River Authority maintains reserve funds that can be used for purposes that assist the River Authority's mission. This may include funding projects and asset acquisition. These funds' use includes but is not limited to completing capital projects, funding studies, purchasing assets, and executing loans to move projects forward sooner as well as other activities approved by the River Authority Board of Directors. These funds should be used to support the River Authority's strategic plan goals and objectives. Use of these funds is at the discretion of the River Authority Board of Directors. This reserve is accounted for in a fund separate from the General Fund.

Wastewater: Water that has been used in the home, in a business, or as part of an industrial process. Wastewater can originate from a combination of domestic, industrial, commercial or agricultural activities, surface runoff or stormwater, and from sewer inflow or infiltration.

Wastewater Collection System: These systems gather the used water from homes, businesses and industries and convey it to a wastewater treatment plant. This type of system is also called a sanitary sewer system.

Wastewater Treatment Plant: A facility that provides wastewater treatment which is a process used to convert wastewater - which is water no longer needed or suitable for its most recent use - into an effluent that can be either returned to the water cycle with minimal environmental issues or reused.

Water Reuse: Reusing treated wastewater for beneficial purposes such as agricultural and landscape irrigation, industrial processes, toilet flushing, and replenishing a ground water basin (referred to as ground water recharge). Water recycling offers resource and financial savings.

Wholesale Wastewater System: Collects and treats wastewater on behalf of another public entity who is not the ultimate consumer of the services; does not provide service connections or billing to the individual end user. For the San Antonio River Authority, the wholesale customers are small municipalities.

Yield: The rate earned on an investment based on the price paid for the investment.

Abbreviations & Acronyms

BBASC Basin and Bay Stakeholder Committee	O&M Operations and Maintenance
BCCIP Bexar County Capital Improvement Program	PA Public Affairs
BMPs Best Management Practices	PMO Project Management Office
BOD Board of Directors	QA/QC Quality Assurance/Quality Control
BRWM Bexar Regional Watershed Management	RAFB Randolph Air Force Base
BST Bacterial Source Tracking	RFP Request for Proposal
CIP Capital Improvement Plan	RFQ Request for Qualifications
CLOMR Conditional Letter of Map Revision	RFPG Regional Flood Planning Group
CRP Clean Rivers Program	RWRDG Regional Water Resource Development Group
CTP Cooperating Technical Partners	SACIP San Antonio Capital Improvement Projects
DFIRM Digital Flood Insurance Rate Map	SAHA San Antonio Housing Authority
EAA Edwards Aquifer Authority	SAR San Antonio River
ED&C Engineering Design & Construction	SARA San Antonio River Authority (the River Authority)
EDYS Ecosystem Dynamic Simulation	SARB San Antonio River Basin
EE Ecological Engineering	SARFPB San Antonio Regional Flood Planning Group
ESD Environmental Sciences Department	SARIP San Antonio River Improvements Project
FEMA Federal Emergency Management Agency	SCADA Supervisory Control and Data Acquisition
FWRS Flood Warning and Response System	SCTRWPG South Central Texas Regional Water Planning Group
FWS Fish and Wildlife Services	SPC San Pedro Creek
GA Government Affairs	SR Stream Restoration
GIS Geographic Information System	TBL Triple Bottom Line
GPD Gallons per Day	TCEQ Texas Commission on Environmental Quality
GSI Green Stormwater Infrastructure	TIF Tax Increment Financing
GWSW Ground Water Surface Water	TIRZ Tax Increment Reinvestment Zone
HEC Hydrologic Engineering Center	TWDB Texas Water Development Board
ICM Integrated Catchment Modeling	TxDOT Texas Department of Transportation
ILA Interlocal Agreement	UDC Unified Development Code
LEED Leadership in Energy and Environmental Design	USACE U.S. Army Corps of Engineers
LIDAR Light Detection and Ranging	USAR Upper San Antonio River
LOMR Letter of Map Revision	USGS US Geological Survey
LSAR Lower San Antonio River	WSC Westside Creeks
MGD Million Gallons per Day	WSM Watershed Management
MROC Mission Reach Operations Center	WSMP Watershed Master Plan
NCD Natural Channel Design	WW Wastewater
NPS National Park Service	WWTP Wastewater Treatment Plant
NELAC National Environmental Laboratory Accreditation Program	
NRCS – Natural Resources Conservation Service	



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